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# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY, APRIL 27 1993

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## Economic noose tightens around rump Yugoslavia

The world began tightening the economic noose around the rump Yugoslavia after Bosnia's Serbs defied international pressure and rejected a UN-sponsored plan to end the civil war in Bosnia. The Bosnian Serb assembly said yesterday it would reject the plan to divide Bosnia into 10 ethnic provinces despite the certainty of stepped-up sanctions on Yugoslavia. Page 18; Further reports, Page 2; Editorial Comment, Page 17

**Inflation hope:** The underlying west German inflation rate will slow "relatively quickly" because of moderate pay settlements, according to the Bundesbank's Otmir Issing. Page 18; Deals may undermine militancy, Page 2

**Siemens:** Net profits at Germany's biggest electrical and electronics group, rose just 2 per cent to DM877m (\$544.7m) in the first half of the current year, the company said. Page 19

**UK's GNP rises:** Britain reported the first significant rise in gross domestic product for 2 1/2 years, confirming recent evidence that the country has emerged from one of its longest recessions since the 1940s. Page 18 and Lex; Details, Page 11

**Death toll:** Sixty-one people were feared killed when an Indian Airlines aircraft crashed soon after taking off from the western city of Aurangabad. Airline officials said there were 45 survivors.

**Gota Bank:** The Swedish government said around 20 domestic and international banks had shown "serious interest" in buying the bank, which was taken over by the state in the face of mounting losses last December. Page 19

**Goodyear Tire & Rubber:** last US-owned tyre group, posted better-than-expected first quarter earnings of \$87.1m or 60 cents a share against a forecast \$83m to \$86m. Page 21

**Gold price reaches six-month high**



in September by betting against sterling and the Italian lira, had bought \$400m-worth of shares in Newmont Mining, biggest of the north American gold producers. Page 28; Lex, Page 18

**SmithKline Beecham:** Anglo-American drugs and consumer products group, said Henry Wendt, chairman, and Robert Bauman, chief executive, would retire next April. Page 19

**Norsk Hydro:** Norway's biggest publicly quoted company, has more than doubled first-quarter net profits to Nkr506m (\$75.5m). Page 20

**Talks today:** The first steps towards ending four decades of animosity between China and Taiwan are likely to be taken today when representatives of the two meet in Singapore. Page 4

**More fraud:** Reported fraud in the European Community almost doubled in 1992, with the Common Agricultural Policy offering the most opportunities, according to a report. Page 2

**Opening up:** Mar'ie Muhammad, Indonesia's finance minister, said his government planned to improve incentives for foreign investors in response to increasing competition for capital from China, Vietnam and India. Page 4

**Villagers drown:** A river burst its banks in a remote region of north-west Colombia, sweeping away houses and drowning up to 58 people in a sea of mud and rocks, police and officials said.

**Output down:** Japanese vehicle production fell by 6.2 per cent in the year to the end of March, the sharpest fall since 1974 when the industry was hit by the deep recession brought on by the rise in world oil prices. Page 4

**Mitsubishi Corporation:** A picture caption in yesterday's Financial Times wrongly identified the offices of Mitsubishi Corporation in Broadgate, which had been wrecked by Saturday's IRA bomb, as those of Mitsubishi Bank's London headquarters. We regret any confusion which the error may have caused.

STOCK MARKET INDICES	
FT-SE 100	2822.3 (-21.5)
Yield	4.94
FT-SE Euroshare 100	1152.81 (-3.69)
FT-SE 100 Share	1382.17 (-0.5%)
Nikkei	19,823.83 (-80.52)
Dow Jones Industrial	3411.61 (-2.18)
S&P Composite	435.84 (-1.19)
US LUNTIME RATES	
Federal Funds	3 1/4%
3-mo Treasury Bill	2.875%
Long Bond	6.825%
Yield	6.825%
LONDON MONEY	
3-mo Interbank	9 1/4% (8 1/4%)
Libor 3m 91st fix	9 1/4% (8 1/4%)
NORTH SEA OIL (Average)	
Brent 15-day (July)	\$18.50 (18.88)
Oil Gold	
New York Comex June	\$353.8 (347.5)
London	\$351.5 (341.5)

Australia	\$91.50	Greece	D950	Lux	LF60	Qatar	QR12.00
Bahrain	Dh1.250	Hungary	F1172	Malta	LM0.00	Saudi Arabia	SAR11
Belgium	BF680	Ireland	Ir100	Morocco	MD135	Singapore	S\$4.10
Canada	C\$1.00	India	Rs40	Nepal	Nr135	Spain	Ps200
Czech Rep	Kc45	Indonesia	Rp2000	Nigeria	Nn500	Sweden	SKr15
Denmark	Dkr15	Israel	Sh1.50	Norway	Nkr150	Switzerland	Sfr2.20
Egypt	E£24.50	Japan	¥100	Poland	Pln100	Taiwan	T\$20.00
Finland	Fmk12	Korea	Won200	Philippines	PhP45	Turkey	Lira1.00
France	FFr6.50	Kuwait	Kd100	Portugal	Pt\$200	UAE	Dh1.00
Germany	DM1.30	Lebanon	L\$125	Portugal	Pt\$200		

## Parliamentary opponents dismiss results and say poll has split Russia Yeltsin claims convincing victory

By Leyla Boulton, John Lloyd, and Andrew Gowers in Moscow

RUSSIAN president Boris Yeltsin yesterday claimed to have won a convincing, if not absolute victory, in Sunday's referendum but his opponents immediately dismissed the result.

Mr Yeltsin's office said he won 59.2 per cent support for his presidency in the first 79 of Russia's 89 regions to tally results from Sunday's referendum. Voters also backed the government's reform policies, with 53.61 per cent declaring their support.

Mr Ruslan Khasbulatov, the chairman of the Russian parliament, dismissed the results and claimed the referendum had split society. He accused Mr Mikhail Poltoranin, the Yeltsin aide in charge of the state-owned

media, of "Goebbels-style lies".

While only a simple majority was required for the first two questions, Mr Yeltsin failed to achieve the absolute majority required by the constitutional court to call early parliamentary elections. Only 42.9 per cent of the electorate of 106m supported early elections, with which Mr Yeltsin would like to combine the introduction of a new-style bicameral parliament foreseen by his draft constitution.

The results confirmed, however, that he remained more popular than the parliament, with only 32.8 per cent of the total electorate supporting early presidential elections. Although aggregate results were not yet available, turnout was reported by the Russian Information Agency as just above 60 per cent.

Mr Alexander Rutskoi, vice-president, another high-profile Yeltsin opponent, said it was impossible to talk of "overall popular support" for the president.

Mr Sergei Shakhrai, deputy prime minister and a key Yeltsin aide, said the president would move swiftly to capitalise on the results. There would be a cabinet shake-up on Thursday and a new constitution would be discussed with leaders of the republics and regions this week before it was submitted to parliament.

If deputies refused to adopt the new constitution, Mr Yeltsin would call immediate parliamentary elections.

"There must be no cavalry charge but nor can the president sit on the result," Mr Shakhrai said. He stressed the need for rapid action in the economic

sphere, particularly on inflation, "because otherwise the rouble will disappear by the autumn".

The results counted showed a widely varying picture across the country. Mr Yeltsin's support was at its highest in Moscow and St Petersburg. But this was in sharp contrast to the vote against him in central provinces such as Penza and rebel autonomous regions such as Ingushetia, where the president imposed emergency rule to deal with ethnic clashes.

Mr Vladimir Isakov, the co-ordinator of the parliament's hard-line Russian Unity bloc, said the results of the referendum gave "neither political nor moral ground for any unconstitutional acts by the president".

Other anti-Yeltsin deputies, closer to the centre of the politi-

cal spectrum, argued that the Russian leader had fooled the west and the Russian people.

Mr Viktor Aksuchits, leader of the Christian Democratic movement, said: "Yeltsin created this myth that without him, the red-browns (extreme Communist and nationalist opposition) would come to power. His only platform is anti-Communism but there is a big distance between that and democracy."

Mr Iona Andronov, deputy chairman of parliament's foreign affairs committee, warned the west that any money it poured into Russia would "disappear into the pockets of the corrupt officials of the Yeltsin administration".

Corruption in politics, Page 3  
Time for talk is over, Page 17

## IMF urges rate cuts to increase world growth

By Peter Marsh, Economics Correspondent, in Washington

THE International Monetary Fund yesterday urged governments to take "effective action" to increase world growth by a combined programme of cuts in interest rates together with moves to bring down state borrowing.

The suggestion was aimed primarily at Germany, where the level of interest rates has a big effect on borrowing conditions throughout Europe and where the fiscal deficit has soared, largely due to reunification.

The study said there was "a considerable risk" that the prospective reduction in interest rates across Europe, sparked by likely Bundesbank easing in the coming months, "might occur too late or be insufficient to contain the negative forces" damping European economic activity and pushing up unemployment.

According to a possible programme of action outlined by the IMF, the "principal contribution" to a world growth package would be "a further, significant and progressive reduction in interest rates, starting in Germany". The report also suggested that Japan might have leeway to cut interest rates because of its low inflation and the high value of the yen.

The IMF has told Britain it will have to raise taxes or cut spending to curb its growing government deficit, possibly as early as this year. The fund also suggests Britain might have trouble meeting its inflation target next year and warns that recent signs of a return to growth could be ended by either a continuation of large fiscal deficits or rapidly rising prices. *World economic outlook, Page 6; UK GDP rises, Page 18*

The IMF said the idea of lower interest rates was "generally warranted in light of the current weakness of activity and declining inflation in most [industrial] countries".

At the same time, industrial nations should cut their rising government deficits to boost confidence of financial markets and clear the way to steady long-term economic expansion.

The IMF has slashed its growth projection for the European Community this year to only 0.1 per cent. In its last outlook, published in October 1992, the IMF said EC growth would be 2.3 per cent in 1993.

Much of this revision is due to the expected slowdown in Ger-

Continued on Page 18



Jacques Attali (right), president of the EBRD, with Jacques Delors (left) and UK chancellor Norman Lamont. Page 18

## UK police make arrests and seek new powers after bomb

By Our Financial Staff in London

SENIOR British police officers yesterday called for wider powers and greater resources to fight terrorism, as arrests were made in connection with the bomb that devastated a wide area in the heart of the City of London on Saturday and killed one man.

But the government refused to be provoked into immediate action to step up security in the City after the Irish Republican Army's bomb, indicating it was determined to resist playing into the terrorists' hands with a "knee-jerk" reaction.

Up to 20,000 City workers found themselves yesterday either unable to work or relocated into temporary offices with only the barest facilities. Some of the banks and other businesses worst affected by the blast were obliged to take up space in the offices of their competitors.

Despite this, the Corporation of London, the City's local government, said "more than 90 per cent" of City workers had been able to carry on as normal.

Mr Owen Kelly, City of London police commissioner, said he wanted the government to give

police greater flexibility to stop and search vehicles on suspicion of terrorism.

"We think there is a case for relooking at that legislation. It does reduce our effectiveness," Mr Kelly said. "Given the freedom of the individual in our society, it would be unrealistic to guarantee this won't happen again. It is up to government to decide how far we can go [in extending police powers]."

Mr John Major, the prime minister, did not respond directly, but commented: "Today in the City it is business as usual."

Mr Kenneth Clarke, home secretary, hinted that no early move to boost police powers or change procedures was likely. "The fact is that the security forces do all the sensible things now," he said.

Security is being reviewed, however, and MPs appeared ready to back greater resources for the police in London, perhaps for more roadblocks. But there is a reluctance to introduce the level of security seen in Belfast, where armed police and soldiers patrol streets and roadblocks are commonplace.

Last night, police were still trying to establish a connection

between those arrested - described as "less than 10 men and women" - and the weekend bombs. "There is still a lot of hard work to be done," one senior police source said.

Separately, police were studying video film captured on police traffic cameras and by a commercial building for clues. Although the enhanced images were understood not to be of sufficient quality to identify the bombers, it confirmed that the vehicle which contained the bomb had been parked in Bishopsgate at just before 9am on Saturday.

Meanwhile, the Association of Insurance and Risk Managers in Industry and Commerce, which represents more than 300 UK insurance buyers, warned insurance arrangements put in place to cover terrorist damage after a City bomb last April would now be unworkable.

It said a compulsory levy should be attached to all commercial insurance policies to cover terrorism risk. Otherwise, businesses based in the City and other high-risk areas would face much higher premiums.

How the City coped, Page 10

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## NEWS: EUROPE

## Common agricultural policy proves the most tempting target

## Fraud doubles in the Community

By Lionel Barber in Brussels

REPORTED FRAUD in the European Community almost doubled in 1992, with the common agricultural policy offering the most tempting opportunities, according to a European Commission report released yesterday.

One in three cases involving abuse of the EC's farm export guarantee system occurred in Italy, according to the report. France, Germany, and Britain accounted for another third of these cases which cover false declarations and abuse of EC

support for sectors such as milk, milk powder, meat, oils and cereals.

In agricultural funding, the number of cases reported by member states rose last year by 616 to 820, at a cost of Ecu152m (\$120m). The cases of fraud occurring in areas such as customs duties and farm levies rose from 600 in 1991 to 1030 in 1992, at a cost of Ecu117.8m.

Two years ago, independent experts estimated that the EC was losing around Ecu10bn a year to fraud. Yesterday, the Commission said only 10 per

cent of the money lost was ever recovered, largely because of the difficulties in detection and lengthy prosecution in national courts.

The Commission also declared there was no reliable way of calculating the level of fraud. "Only one thing may be said with certainty: the scale of fraud against the Community far exceeds the figures reported by the member states," according to a question-and-answer sheet made available yesterday.

The Commission paper suggests there is no such thing as

a typical EC fraudster, but in agriculture "there does appear, broadly speaking, to be a north-south division".

In the north, large-scale fraud matches larger farm holdings; but in the south, there were more cases of small farmers making fraudulent declarations covering olive oil and other farm products, according to the paper.

Mr Emile Mennessier, the Commission's senior anti-fraud official, said Brussels' budget in this area would increase from Ecu76.5m (1992) to Ecu133.2m this year, largely to ensure

that the agreed reform of the CAP was carried out by member states. But he stressed that the main responsibility for tackling fraud remained with the individual EC members.

Mr Mennessier added that new techniques were being introduced to fight fraud: such as satellite photography to inspect 10 per cent of livestock and 5 per cent of land every year. The Commission also plans faster exchange of information among customs officials and tax officials in member states, bolstered by new computerised systems.

## Italy's bank governor dives into political fray

By Robert Graham in Rome

IT IS impossible to hear anyone speak ill of Mr Carlo Azeglio Ciampi, the 73-year-old governor of the Bank of Italy.

The high personal esteem in which he is held by politicians of all parties explains why Mr Ciampi was chosen yesterday in extremis to form Italy's 52nd post-war government.

At a time of public concern over corruption, his integrity is beyond question. And he has always been scrupulously neutral in his public attitude towards the parties. As the epitome of a discreet civil servant, his name has cropped up on occasions either as a figure to head a "super" economy ministry or to head a government of technicians.

He has been reluctant to press his own candidacy. Partly, this is because he is already close to retirement as governor after nearly 14 years at the helm. In February, he confirmed his desire to retire

when asked about rumours of his departure. "If a person has been asked to stay on, it means that the same person has requested to go."

More importantly he lacks direct political experience. Since 1946, his entire working life has been within the confines of the Bank of Italy, and the world of central bankers. He has dealt with politicians at arms length involving the Bank of Italy's prestige as a bi-partisan institution and has been instrumental in ensuring it has become fully independent.

Over the years, the politicians have all nodded reverentially in his direction and then proceeded to ignore his advice on reigning in public spending and tackling Italy's debt.

The tone of his public statements has as a result become increasingly exasperated. Last May in his annual bank state of the nation address, he said bluntly: "It is unacceptable that a society with a clear awareness of the nature of the

problems it faces, which has identified the instruments and means of resolving them, defined its objectives, and has the resources to achieve them, is incapable of translating this into action."

He enjoys a strong personal relationship with President Oscar Luigi Scalfaro, which is likely to be a central factor in efforts to achieve a consensus among the political parties on electoral reform. Both are of the same generation, saw service during the war, and endorsed the founding of the Republic and are devout Catholics. They also have summer houses north of Rome near each other.

Mr Ciampi had hoped, like many from his native Livorno, to pursue a naval career. Though invalidated out because of problems with his eyes, his conversation is full of nautical metaphors and he likes to run the bank with the firmness of a ship's captain. He is going to need all this firmness.

## Contours alter on Bosnian peace map

Change is almost certainly on the cards for 'the only game in town', believes Robert Mauthner, Diplomatic Editor, in London

THE Vance-Owen plan for Bosnia may never be declared formally dead, but few observers still believe that it can serve unchanged as the basis for a durable peace settlement after its latest rejection by the Bosnian Serbs.

The funeral oration for the plan cannot be delivered for the simple reason that the package of tougher international sanctions decided by the United Nations Security Council, due to come into effect today, are linked to the plan. The sanctions are specifically intended to force the Bosnian Serbs to endorse the plan, as the result of pressure applied on them by their Serbian "big brother" in Belgrade.

If the Security Council, or the US and its allies alone, should decide to take military action, be it the selective lifting of the arms embargo to help the Bosnian Muslims or air strikes against Bosnian Serb supply routes, those measures, too, will officially have the same political objective.

In the well-worn phrase often applied to it by commentators, it is still the only game in town, meaning that it is still the only official political blueprint for a peace settlement, backed by both the United Nations and the EC.

Its defects are widely recognised. But so is the fact that these very flaws are the result of the insistence by the international mediators, Mr Cyrus Vance and Lord Owen, to preserve both an independent state of Bosnia-Herzegovina and the virtual autonomy of its various ethnic groups in regions which they traditionally inhabited. The result would be the withdrawal of the Bosnian Serbs from much of the territory they occupy at

present, reducing the area allocated to them from 70 per cent of the total to 49 per cent.

Those considerations are considered to be central to any peace settlement by the international community, particularly given the Bosnian Serbs' undisguised desire to submerge an independent state of their own in a greater Serbia. But they have made it difficult to devise a viable alternative project showing the same degree of impartiality or one which could muster anything like the same international support as the Vance-Owen plan has done.

Western opinion has tended to blame the Bosnian Serbs for all the plan's setbacks during the many months it has been discussed by the warring parties in Geneva and New York. But the question has often been asked whether, even if the Bosnian Serbs had endorsed the plan, it was ever realistic to believe that it could be effectively implemented or offer a durable solution to Bosnia's complicated ethnic and political problems.

The viability of a state divided into 10 semi-autonomous provinces, many of which are separated from others with the same ethnic composition, has always been questionable. The policing of the borders of this jigsaw of cantons and the freedom of movement along specially designated routes linking different parts of the country, would be an extraordinarily difficult task. At a conservative estimate it would require at least 60,000 UN peacekeepers to do the job for an indefinite period. That could last at least two decades given the bitterness felt by all the ethnic groups - Muslims, Croats and Serbs - at



Radovan Karadzic, leader of the Bosnian Serbs whose rejection of the Vance-Owen peace plan has left western allies without an alternative policy for curtailing the bloodbath in former Yugoslavia

the atrocities perpetrated against each other. And even such a large number of UN troops might not be sufficient to prevent a renewed outbreak of hostilities.

Even if the Bosnian Serbs can be forced by tougher inter-

national sanctions, or military intervention, to reconsider their outright opposition to the plan, it seems increasingly improbable that it will survive in its present form. Given the mutual hostility between Muslims, Serbs and Croats, a

greater concentration of the various ethnic groups in homogeneous regions is much more likely to be the long-term outcome of the Bosnian imbroglio than the Vance-Owen map, however sophisticated and equitable it is on paper.

## Fire damages east German property files

By Quentin Peel in Bonn

AN EAST German castle which contains 13 km of property registers for the territory was severely damaged in an arson attack at the weekend.

The attack appears to have been a dramatic attempt to disrupt the restoration of east German properties to their former owners, including Jewish families dispossessed by the Nazis, and opponents of the former communist regime.

Only a small proportion of the files was totally destroyed or severely damaged by the fire and water - initially estimated at some 400 metres of shelving, or about 5 per cent.

However, the entire collection will now have to be moved to other buildings, causing new difficulties and delays in the very complex restitution of property.

Most of the roof and floors of Schloss Barby, an 18th-century mansion near Magdeburg, were burned out after the attack, which was started in eight separate places, according to a spokesman for the justice ministry in the state of Saxony-Anhalt.

"This was not just some individual pouring a little petrol in a remote corner of the building," Mr Thomas Ahrens, the spokesman, said. "This was a rather professional job, carried out in a sophisticated manner."

It was impossible to say whether the arsonist or arsonists were motivated by the

desire to destroy individual files, or intended to disrupt the entire property restitution, he said.

"It does not look like the work of a single person. Many people might be annoyed at the whole process of restoring property to former owners, although scarcely enough to attempt to burn down the entire land registry," he added.

The federal German government has insisted that, wherever possible, property in the east should be restored to its rightful owners, and compensation paid only as a second-best solution.

Opposition critics say compensation should be the norm, to prevent the possible eviction of innocent occupants.

Before the latest attack, the staff at Barby had been inundated with tens of thousands of requests for titles to properties confiscated before and after the second world war.

They were expecting to spend years searching in files which had been stored in damp cellars, and deliberately damaged by the Nazis to destroy evidence of Jewish ownership.

The castle was once owned by Prince Heinrich of Saxony. Under the communist regime in East Germany, it was first used as a garrison for Soviet troops, then as a hostel for migrant workers from Cuba and Vietnam, and since 1978 as a top-secret registry under the control of the Stasi security police.

## Pay deals of 9% may undermine militancy

By Quentin Peel in Bonn

TWO LEADING German trade unions yesterday announced agreement on a 9 per cent pay rise for their east German members, just as tens of thousands of engineering and steel workers started voting in a strike ballot on whether to reject a similar offer.

The agreements - by the chemical workers' union, IG Chemie, for 5,000 rubber workers, and by the banking and retail workers' union, HBV, for 300,000 shop workers - are likely to undermine the militant campaign by IG Metall, the giant engineering union.

Steel and engineering workers were being asked to vote for all-out strike action yesterday, in protest at the unilateral abrogation of their pay deal by Gesamtmetall, the engineering employers' organisation, which says it will force many eastern members into bankruptcy.

The details emerged as Chancellor Helmut Kohl issued a call for urgent negotiations in the engineering dispute, and then hastily withdrew it apparently for fear of being seen to interfere in the wage bargaining system.

The rubber workers' deal is the most embarrassing for the engineers because the former have agreed to re-negotiate a step-by-step contract for wage equalisation with the west, and settle for a relatively modest 9 per cent.

The shopworkers, in a sector far more resilient than manufacturing, have accepted 9 per cent, but it takes them to 86 per cent of western pay levels - above the 82 per cent level the engineering workers seek.

The engineers have refused to accept a slowdown in their contract providing for pay to rise from 71 to 82 per cent of western levels this year (equivalent to 15.5 per cent on current rates), and to reach 100 per cent next April. They have rejected a 9 per cent offer from Gesamtmetall.

The engineers' pay deal was originally the model for most east German industrial work, but the collapse of manufacturing in the region, and fears over excessive unit wage costs, have persuaded others to slow the equalisation.

Voting in the strike ballot began briskly yesterday, with IG Metall officials insisting they would win the 75 per cent Yes vote necessary to call an all-out stoppage.

## Sanctions add to confusion in Belgrade

By Laura Silber in Belgrade

AN ATMOSPHERE of confusion yesterday pervaded Belgrade, the Serbian and Yugoslav federal capital, after Bosnian Serb leaders once again rejected the Vance-Owen peace plan.

As Serbians faced the imposition of new United Nations sanctions aimed at isolating the country, weary shoppers at Kalenic, the city's biggest vegetable market, appeared more worried about the rising

price of potatoes than the future of the peace plan for Bosnia.

They praised the refusal of Bosnian Serb leaders to cave into western threats of sanctions and military intervention. But most also claimed to back the efforts of President Slobodan Milosevic of Serbia, to persuade the Bosnian Serb deputies to vote in favour of the peace plan.

No one appeared to see any contradiction between the rejection of the peace plan and the appeal from Mr Milosevic and his Yugoslav and Montenegrin counterparts, who on Sunday countered the Bosnian Serb deputies: "You have no right to endanger the lives of 10m Serbs."

Many Belgrade residents

seemed uncertain about the first public division between the interests of Yugoslavia, now comprised of Serbia and Montenegro, and Serb-held territories in other former Yugoslav republics.

"They are both right. Each from their own perspective," said Olga, a 67-year-old pensioner. She denied there was any reason to resent Bosnian Serbs because Serbia had to bear the brunt of the new sanctions regime.

"The sanctions will be lifted when the west realises they have made a mistake," she added.

While Belgrade inhabitants seemed confused, diplomats were also at a loss on how seriously to take the apparent split between Mr Milosevic

and Mr Radovan Karadzic, the Bosnian Serb leader. "It is the first visible fissure. But it remains to be seen how deep and serious it is," said one diplomat.

"It is extremely late in the game for where."

But Jelena was a rare critic. Most people backed the rejection of the peace plan.

"They made the right decision. If America bombards us, we will defend ourselves," said Milan, a pensioner who was born in Srebrenica, the fallen Muslim enclave in eastern Bosnia.

"They could not approve a plan that takes away everything that is ours with one stroke of the pen," he said. The proposed plan calls for Serb forces to give up nearly

half of the territory they have seized over the past year of war.

"I would have given in. I would do anything for peace," said Amra, a 25-year-old Muslim married to a Serb in Belgrade.

"My parents are living in Bosnia. I am scared for them and the lies that no-one can live together any more," she said, wheeling her year-old daughter through the park.

Reports that buses heading for Hungary were turned back at the frontier yesterday also heightened fears among Yugoslavs of being cut off from the outside world.

The sanctions regime has pushed even pro-western Yugoslavs towards anti-western sentiment.

## Hoechst finds itself back under media spotlight

Spillages may force the company to tighten procedures, writes Christopher Parkes

LAST Sunday morning a bright yellow cloud drifted over the western Frankfurt suburb of Hoechst. Around tea-time, the fire brigade was summoned to douse a leaking rail tanker in Offenbach, east of the city. Later that night, Hoechst, Germany's biggest chemicals concern, was back in the television news headlines.

The weekend's events were the latest to damage a campaign being waged by Germany's chemical companies to persuade Bonn to reduce environmental requirements, costing the industry DM6bn (\$3.79bn) and Hoechst DM1.6bn a year.

Recent events make it likely they will instead have to pay more to restore confidence.

Hoechst has repeatedly promised tighter controls, but there have been 15 accidents at Hoechst since the release two months ago of a 10-tonne toxic cocktail into the Main valley atmosphere. On that occasion 40 peo-

ple were given medical treatment, dogs were provided with protective boots, children were ordered indoors and topsoil from gardens and allotments was carted away for safe disposal.

By contrast, the Sunday morning cloud, resulting from a blast of 50kg of paint and plastics pigment released through a rip in a pump filter sack, had been quickly checked and pronounced harmless. A few dozen local residents were issued with vouchers entitling them to have their cars cleaned at the company's expense. In the Offenbach incident, it turned out, a "few grams" of sulphur dioxide had dribbled into the air "probably" through a faulty seal. There was no danger to people or the environment, the fire brigade announced.

In normal circumstances the weekend's events might be classed as routine, even unremarkable; Hoechst admits to recording up to 100 "minor" occurrences every year within its

complexes. But the company's defensive and disorganised reaction to the incident at Griesheim, which started the current series, and a death and a serious injury in a later accident, have generated an atmosphere charged with mistrust and bitterness which has damaged the public standing and reputation of the whole of Germany's \$100bn chemicals industry.

Earlier this month, Mr Joschka Fischer, the regional environmental minister, after conferring with Mr Klaus Töppeler, his federal counterpart, invoked for the first time a federal law which will subject Hoechst's environmental and security standards and management to intensive independent scrutiny. Failings can be punished by the withdrawal of the company's right to continue operating plant considered unreliable.

Mr Wolfgang Hilger, chairman of Hoechst, who is also president of the VCI chemicals industry association,

has offered fulsome apologies but so far resisted calls that he should offer his or other board members' resignations. The only role changes likely in the immediate future will be made among the 900 security staff employed at the main plant in Hoechst.

The full board has assumed joint responsibility for security and environmental matters, previously the job of Mr Karl Holoubek, and set about reviewing and revising what Mr Hilger insists is a "state of the art" security system, and which he claims is not being operated properly at works level.

"We simply cannot allow our highly complicated and expensive plant, which is risky both for employees and local people, to be operated by careless people," he said in an interview this week.

Nor, he added, must the workforce be allowed to lose confidence and become even more careless because of a series of mishaps. "When there are

a couple of bus accidents, all bus drivers become nervous - and that can lead to mistakes," he added.

According to preliminary findings, many of Hoechst's recent accidents have stemmed from sources which may be attributed to careless or relaxed application of management's vaunted state of the art rules and systems: blocked pipes, faulty seals, torn filters, damage caused by construction workers, overflows caused by heating compounds in unsealed containers. A loose screw was reportedly to blame for an explosion on March 15 which killed one man and severely injured another.

"There are people who are by their nature less careful than others. We must find out who they are and educate them better or entrust them with other jobs," Mr Hilger said.

Environment minister Fischer will probably have similar thoughts as he proceeds with his own top-level investigations.

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## Attali pledge on change at EBRD

By Anthony Robinson, East Europe Correspondent

MR JACQUES ATTALI, president of the European Bank for Reconstruction and Development, yesterday promised to "carefully oversee rigorous implementation" of new measures decided after two weeks of criticism which, he said, "had provided constructive lessons for the bank and for me".

But the barrage of criticism continued after the opening speeches with Mr Viktor Geraschenko, the Russian central bank chairman, adding his voice to complaints about the EBRD's slow pace of disbursement. He decried the "paltry" sum of Ecu6.5m (\$4.97m) disbursed in Russia to date by the bank.

Despite admitting that Russia's own unpreparedness was equally to blame for slow progress, Mr Geraschenko criticised what he called the lack of "Russian specialists who are acquainted with the real conditions of the country".

He called on the bank to go beyond investments in the energy and minerals sector and help foster investment in the conversion of military industries, the agro-industrial sector and the development of "healthy competition in the banking system".

By contrast, Hungary port for United Nations peace-keeping.

France need not reverse its 1995 decision to leave Nato's integrated military command, Mr Wörner said. It could follow Spain's example in keeping its troops outside Nato in peace-time, but sending its defence minister to Nato meetings to give the alliance "the benefit of its (military) competence and experience in Europe, Africa, the Middle East and in UN operations." Mr Wörner flatly suggested, picking up an idea floated by Mr Pierre Joxe, France's former socialist defence minister.

But Mr Alain Juppé, the new French foreign minister, was cautious in advance of a new defence white paper later this year. He did, however, signal that Paris might moderate its opposition to Nato extending its links eastward. Mr Juppé conceded that the new states in eastern Europe were looking for their security "not to pan-European organisations such as the Conference on Security and Co-operation in Europe (CSCE), but to organisations such as Nato which included the US".

## US call for more interest rate cuts

By Peter Norman

THE US yesterday said that further interest rate cuts were needed in Europe to boost growth.

Mr Roger Altman, deputy treasury secretary, said the US welcomed last week's reduction in the Bundesbank's discount and Lombard rates.

He said that the recent pace of reductions in European interest rates was "good". But the US hoped that the process of lowering European interest rates would continue.

Mr Altman made his comments to journalists after addressing the annual meeting of the European Bank for Reconstruction and Development.

His remarks suggested that Germany could come under pressure from its Group of Seven partners later this week to accelerate the easing of its monetary policy.

The G7 is due to meet on Thursday in Washington to discuss the state of the world economy amid concern at the spread of recession to Japan, Germany and other continental European countries.

## Allegations of venality exchanged in run-up to referendum

# Corruption seeps into Russian politics

By Leyla Boulton in Moscow

**RUSSIA:** RATHER than any of Russia's most pressing problems, corruption has become a pathetic hostage to the country's political infighting, illustrated by a stream of allegations in the referendum campaign.

The real question is not so much whether the charges levelled against high-level individuals in the run-up to the referendum are true or not, but whether the problem can ever be tackled as long as it remains a political football, and as long as reforms to eradicate its causes are held back.

Corruption is all pervasive in Russia, encouraged by incomplete legislation, a lack of political will and a failure quickly to remove assets, and economic decision-making from state hands - or at the least to discourage officials from stealing.

Having had their uses in the past as a tool to fight President Boris Yeltsin's opponents, corruption allegations have been used most recently as a weapon to get at the Yeltsin camp. Tomorrow Vice President Alexander Rutskoi, a presidential hopeful who has said Mr Yeltsin cannot claim decisive victory despite winning a majority in Sunday's referendum, plans to unleash new charges of venal wrong-doing in high places.

A statement by the office of Prosecutor-General Valentin Stepankov accusing Gen Pavel Grachev, the defence

minister, of corruption just three days before the referendum was also no accident. An ally of parliament in the struggle with Mr Yeltsin, Mr Stepankov, who has done little to prosecute graft until now, who has asked journalists to pay for interviews, and who published a book on the coup leaders before they were even put on trial, appeared more set on discrediting the presidential camp. The statement also threatened to undermine the hold by Yeltsin allies

cult to investigate the crimes he had mentioned.

Now that he appears to have won some kind of popular mandate to continue his reform course, one of the most burning tasks facing Mr Yeltsin will be to put together an effective strategy combining institutional and economic reform to fight corruption. Although he is believed to be personally honest, Mr Yeltsin has all too frequently reorganised efforts to fight corruption. He has also been prepared to overlook violations by various local officials to buy their political support. Mr Yuri Boldyrev, the president's state inspector was fired last month after President Yeltsin complained that he had caused "too many conflicts" with local authorities.

Mr Boldyrev also said he had been under pressure to focus corruption investigations on opponents of Mr Yeltsin, and that his requests for an independent body capable of investigating crimes in the military had been turned down.

Mr Mikhail Gurtovoi, head of the government's anti-corruption commission before he was sacked and his commission dissolved in February, believes the only solution now is to create popular militias. However, the tired Russian people are unlikely to emulate Italian-style outrage against their establishment. If they do rise up, however, Mr Yeltsin knows that it will be a lot messier in Moscow than in Rome, hence the urgency of acting soon, before it is too late.

## Mr Yeltsin has overlooked violations by local officials to buy political support.

over the armed forces at a time when splits in the army could lead to civil war.

A week earlier, Gen Rutskoi, who claims he is loyal to the president but opposed to his entourage, accused him of doing nothing to stop the plundering of the country by an alliance of senior officials, civil servants, and mafiosi. On Saturday, the government, without denying the detailed allegations, countered that Gen Rutskoi had abused or distorted material privy to him as head of an inter-governmental committee to fight corruption, making it more diffi-

His USSR flag in hand, an anti-Yeltsin voter comes to terms with the result

## Wörner presses France to take bigger Nato role

By David Buchan in Paris

FRANCE would have "everything to gain and nothing to lose" by taking a more active role in Nato, Mr Manfred Wörner, the alliance's secretary general said in Paris yesterday.

Before an audience at the National Assembly which included the French foreign minister, the Nato top official clearly hoped that his impassioned appeal for France to shake off its historic chilliness towards the alliance would catch the Balladur government at an impressionable early stage in its life.

Mr Wörner brandished his "European" credentials by noting that, as German defence minister in the late 1980s, he had helped "father" the joint Franco-German brigade which the two countries hope to build into the "Euro-corps" by 1995. But European defence efforts, he said, could not possibly substitute for the US security link enshrined in Nato, which now played an important role in establishing ties with Russia and east Europe and in providing military and logistic sup-

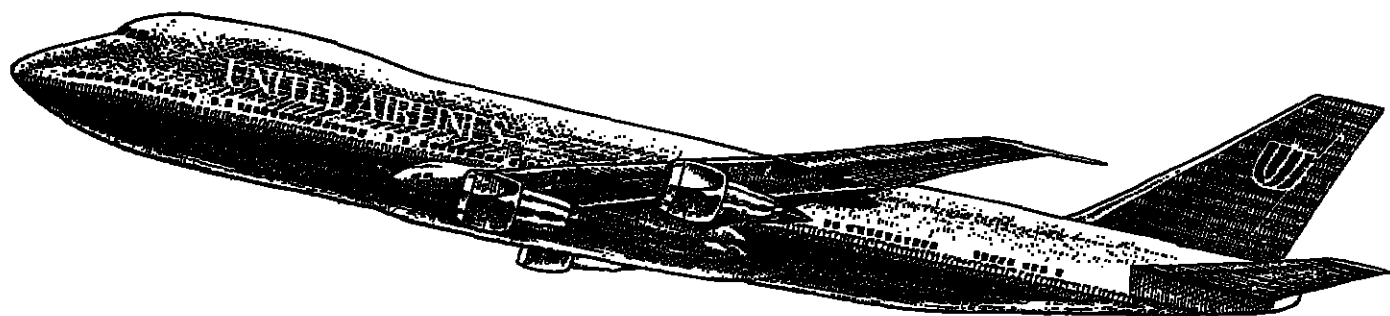
port for United Nations peace-keeping.

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## Japanese vehicle output falls by 6.2%

By Charles Leadbeater in Tokyo

JAPANESE vehicle production fell by 6.2 per cent in the year to the end of March, the sharpest fall since 1974 when the industry was hit by the deep recession brought on by the rise in world oil prices.

The fall, the second consecutive year in which car production has declined, underlines the severity of the decline in Japanese personal consumption in the past year.

Car makers played down the significance of a modest pick-up in car production in March, about 0.8 per cent up from the year before. The Japanese Automobile Manufacturers Association says that in spite of the increase in output, new car sales in the first half of April were more than 10 per cent down on last year.

Japanese vehicle makers produced 12,334,999 cars, buses and trucks in the year. Domestic sales of new vehicles fell by 7.4 per cent to 6.9m units, while exports fell by 2.9 per cent to about 5.6m vehicles. Passenger car production was 4.3 per cent down at 9.3m units, while truck production was about 12 per cent down at 1.9m.

The restructuring forced on car producers by the downturn took another small step forward yesterday when two car producers, Nissan and Isuzu, announced an agreement for Nissan to supply Isuzu with minibuses which would be marketed under Isuzu's name.

The spread of the consumer downturn was reflected in an 8.8 per cent fall in Japan's department store sales in March from a year before. Sales fell to ¥772.5bn (£44.7bn), the 13th consecutive monthly decline.

Excluding an 8.9 per cent drop in March 1990 following introduction of a consumption tax, the fall last month was the sharpest recorded since the department stores association started collecting data in 1965. Most leading department stores, which have reported losses or sharply lower profits in the past two weeks, are not expecting a consumer spending upturn until next year.

The economic outlook, which has been further clouded in the past week by the yen's rapid appreciation against the US dollar, was further complicated yesterday when three long term credit banks announced increases in their prime lending rates.

The banks, Industrial Bank of Japan, Long Term Credit Bank and Nippon Credit Bank, announced a 0.2 per cent increase in their prime lending rate to 5.1 per cent. Some analysts believe the move may mark the start of a turning point in the movement of Japanese interest rates.

The long-term prime rate has been cut five times since last July to an all time low of 4.9 per cent last month. Many analysts believe Japanese interest rates may soon start moving up as the economy shows signs of bottoming out from a two-year decline.

# Oxfam wants urgent Marshall Plan for Africa

West attacked for lacking political will while IMF/World Bank policies 'hurt but do not work', reports Michael Holman

Oxfam yesterday called on the west to back a Marshall Plan for sub-Saharan Africa, warning that without greater assistance the region's economic crisis is set to deepen.

"Africa is on a knife edge," Mr David Bryer, director of the Oxford-based charity, told the London launch of its Africa recovery programme.

The end of the Cold War, "fragile" peace in Ethiopia, Eritrea and Mozambique, and the emergence of more representative governments in Africa provided the opening for a western initiative, said Mr Bryer, adding: "Northern nations have the power to tip the balance: to support the current opportunities for recovery or to sentence the region to a spiralling and agonising decline."

But unless the opportunity were seized, prospects were bleak, Mr Bryer warned. In the words of the charity's 40-page analysis of the crisis: "Economic stagnation, social breakdown, decaying infrastructures, crippling debt burdens, ruinous prices for commodity exports, and environmental degradation threaten to retard Africa's development prospects into the next century, with frightening consequences for

human welfare."

"Without recovery, more than 300m people - half the region's population - will be living in poverty by the end of the decade."

The report accuses the west of lacking the political will, contrasting the response to problems of eastern Europe and Russia with "their neglect for over a decade of Africa's far deeper problems."

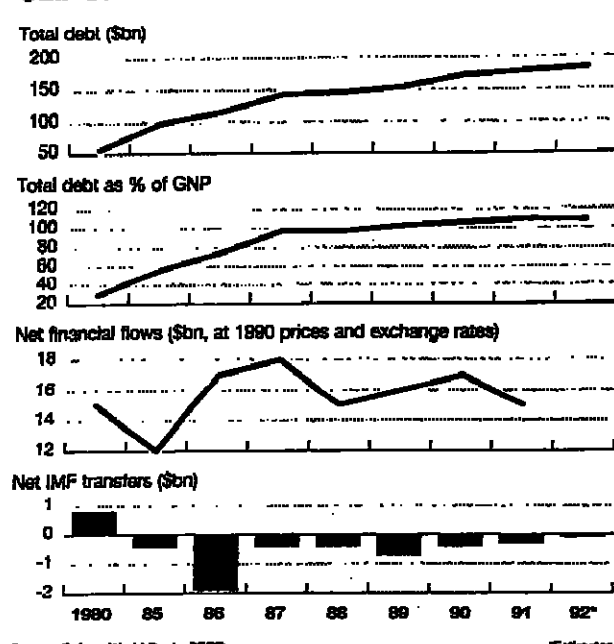
Some of Oxfam's sharpest criticism is directed at the International Monetary Fund and World Bank, arguing that their policies are "hurting but not working."

The Fund's "increasingly damaging role" stems from policy mistakes in the early 1980s, says the report: "The Fund treated what was a problem of insolvency as one of short-term liquidity, extending short-term loans at high interest rates to cover structural and trade deficits."

The Fund embarked on financing "what was bound to be a slow process of adjustment and recovery with the wrong resources and the wrong approach..."

"Africa has been paying the price ever since. It is time for northern governments to face up to the fact that the IMF has

### Sub-Saharan Africa



Source: Oxfam, World Bank, OECD

failed Africa..."

"The time has come either fundamentally to reform the IMF or extricate it from Africa."

The debt crisis is deepening, says Oxfam. Total external debt in 1992 was \$183bn (£116bn), including IMF and World Bank debt - \$30bn higher than in 1989 when large scale cancellations began.



- 1. On current trends, Africans living in poverty will increase from 218m to 300m - half the population - by 2000. The region has 32 of world's poorest 47 nations.
- 2. It has 10 per cent of the developing world's population but receives over 30 per cent of official aid.
- 3. It relies on aid for 80 per cent of its financial resource flows - 11 per cent of GDP (Asia 1 per cent).
- 4. Its share of world trade has fallen from 3 per cent in 1970 to just over 1 per cent.
- 5. It receives less than 1 per cent of worldwide foreign investment.
- 6. The slide in commodity prices between 1986 and 1990 cost Africa \$50bn in lost earnings - more than twice the amount received in aid.

Multilateral agencies, mainly the World Bank and IMF, accounted for 36 per cent of debt servicing payments in 1991. Neither agency, under existing rules, is permitted to reschedule or write off debt. Tackling the debt burden

## Indonesia tries to attract more foreign investment

By William Keeling and Victor Mallet in Jakarta

MR MARTE Muhammad, Indonesia's finance minister, said yesterday his government planned to improve incentives for foreign investors in response to increasing competition for capital from China, Vietnam and India.

The government is expected to streamline industrial licensing procedures, extend the periods for which foreigners are allowed to lease land and continue to liberalise the economy as a whole.

"We recognise that on a competitiveness rating we are now rather behind, especially compared with China," Mr Muhammad, appointed minister in last month's cabinet reshuffle, said in an interview. "We have to improve the whole investment climate... We will do it soon."

Investors have complained

about corruption and bureaucracy in granting factory licences in the provinces and have also urged the government to give them more secure land tenure.

Economists expect the lease

"We recognise that on a competitiveness rating, we are now rather behind."

periods of 30 years normally granted to foreigners to be increased to 50 years.

The authorities are anxious to maintain investment to provide work for 2.5m people who enter the jobs market every year. Mr Muhammad said the government would further deregulate trade and industry, and liberalise the hitherto pro-

tectioned agricultural sector.

The government had set a target of between 5 per cent and 7 per cent economic growth a year, the minister said.

Mr Muhammad also recognised investor concerns over the parlous state of the banking system, dominated by state banks which are burdened with non-performing loans.

"We have to improve the quality of their productive assets," he said, stressing the need for "better management, especially in their credit analysis, in monitoring outstanding credits - that's very, very important and critical."

New laws governing the capital markets are also being drafted, Mr Muhammad said. Changes would allow foreigners to increase their holdings in companies which have listed only a portion of their shares on the stock exchange.

## China-Taiwan meeting is 'the first crack in their Berlin Wall'

Kieran Cooke and Tony Walker on talks in Singapore today

THE first tentative steps towards resolving more than 40 years of animosity between China and Taiwan are likely to be taken today when representatives of the two meet in Singapore.

The meeting will be the highest level of contact between Beijing and Taipei since the foundation of the People's Republic of China in 1949 and the decampment to Taiwan of Generalissimo Chiang Kai Shek and his Kuomintang (KMT) forces.

The talks are described as unofficial and it is unlikely that they will mark any big diplomatic breakthrough. Nor is anyone suggesting that the years of mistrust between China and Taiwan are about to come to an end.

But the meeting does have considerable symbolic significance. Even the delegates themselves seem in awe at the turn of events. "We will be witnessing one of the historic moments of the century," said one delegate.

Mr Wang Daohan, leader of the Chinese delegation to the talks, said China is ready to offer Taiwan peaceful reunification. "We stand for peaceful reunification," said Mr Wang soon after arriving in Singapore. "As both sides share the wish to develop cross-strait relations and realise peaceful reunification, there is nothing that we cannot sit down and talk about."

Western analysts in Beijing say China appears to have initiated a bold shift to a more conciliatory Taiwan policy, details of which are only now emerging. Various factors have prompted the change:

● China realises the substantial gains to be had from an alliance between its own fast-growing economy and a cash-rich Taiwan (Taiwan has foreign exchange reserves of more than US\$80bn (£51bn)). China not only needs Taiwan's capital, it also needs its expertise in a number of fields.

● As China's trading power grows it is becoming increasingly concerned about access to markets and fearful of possible protectionism in the form

Taiwan also seems to realise it has far more to gain than lose by a closer relationship with China.

● As China's economy has opened up, investment from Taiwan has flooded in. According to the official New China News Agency some 12,000 Taiwan-funded enterprises have been established on the mainland with total investment of US\$8.8bn. Taiwan says that last year alone Taiwanese businesses invested \$5.5bn in

of the North American Free Trade Agreement and the European single market. Beijing is beginning to see the value of a stronger north-east Asia regional trading axis which would include Japan, South Korea, possibly the resource-rich Soviet far east - and Taiwan.

● Taiwan's KMT government is as anxious as Beijing to contain the rise of the opposition. It sees making moves towards reunification and normalising relations with Beijing as one way of doing this, though this also brings opposition accusations of "selling out" Taiwan's interests to Beijing.

● The opening up of China and the easing of travel restrictions to the mainland by Taiwan has led to increased contact between people on the two sides of the Taiwan straits. Many of the big spenders visiting cities such as Shanghai are from Taiwan. Cultural, linguistic and family ties are still

strong. Families split for the past 40 years have been reunited. According to the Taiwan authorities about 5,000 Taiwanese have applied for approval to bring their spouses from the mainland to Taiwan in the past two years.

The Singapore meeting has involved much delicate diplomatic manoeuvring. It is believed to have been arranged by Mr Lee Kuan Yew, Singapore's elder statesman, who over the years has managed to maintain close personal contacts with both Beijing and Taipei.

Mr Lee has recently been emphasising the need for Singapore to invest more abroad, particularly in China. By playing host to such a meeting, Singapore's standing in Beijing will be considerably enhanced.

Because Beijing refuses to recognise Taiwan as an entity in its own right, it is represented in Singapore by a semi-official body called the Association for Relations Across the Taiwan Straits. For its part Taiwan is represented by the Straits Exchange Foundation, also described as a semi-official group.

Much ground has to be covered before these two once bitter enemies become friends. Officials concede that it will be some time before they even have direct trade, transport or postal links.

But Singapore marks the start of a process. "It's something which would have been inconceivable only a short time ago," said a Singapore-based analyst. "In its own way it is a bit like the first crack appearing in the Berlin Wall."

## Internal control of India's central bank to be revamped

By Shiraz Sidhwa in New Delhi

INDIA'S finance minister, Mr Manmohan Singh, yesterday announced that the "internal control mechanism" of India's central bank would be revamped and its board reconstituted "very soon" to prevent misuse of funds by banks in securities transactions.

Mr Singh, who was questioned for nearly four hours by a parliamentary committee investigating the Rs37bn (₹784m) Bombay securities scandal that broke last year, admitted failure of the Reserve

Bank's supervisory machinery, and said that the bank had failed to take "prompt corrective action".

However, the minister fiercely defended the former Reserve Bank governor, Mr S Venkataratnam, saying he had "done his duty well" despite the "tremendous pressure of the foreign exchange crisis" that India suffered in 1991.

Mr Singh insisted that neither he nor his ministry had been aware that the funds that fuelled the artificial escalation of the Bombay stock market

last year came from banks "in an illegal or clandestine manner" as suggested by the investigating committee. The finance ministry found it hard to believe the state bank of India would engage in such illegal activities.

Mr Singh rejected an allegation by investigating MPs that he had taken credit for the stock market boom instead of action to regulate it. The finance minister emerged from the grilling afternoon of questioning looking relaxed and saying that he had "enjoyed every minute of it".

### NEWS IN BRIEF

## Nigeria cracks down on petrol smuggling

NIGERIA yesterday banned all cross-border movements of petrol in an effort to halt domestic fuel shortages and stop smuggling, Our Foreign Staff writes.

The official petrol price in Nigeria is 0.7 naira a litre (about 14 pence), compared with N9.72 in Benin, N10.93 in Cameroon, N14.61 in Niger and N16.11 in Chad.

Massive smuggling of petrol to these neighbouring states has left some parts of Nigeria short of fuel. It also represents a substantial loss of revenue for the government and the state-owned Nigerian National Petroleum Corporation (NNPC). The government has said it plans to raise petrol prices but has deferred implementing the decision until after mid-June presidential elections.

## 52 die in Indian aircraft crash

At least 52 people were killed when an Indian Airlines Boeing 737 with 118 on board crashed near the western Indian town of Aurangabad yesterday, writes Shiraz Sidhwa in New Delhi. The flight crashed soon after take-off from Aurangabad, a stop en route from Delhi to Bombay. Forty-five people, including four crew, were rescued.

## Iraqis arrested in Kuwait

Kuwait said yesterday it had arrested a group of Iraqis equipped with explosives and arms. Reuters reports from Kuwait. Local newspapers said eight agents employed by Baghdad had planned to assassinate former US president George Bush during his visit to the emirate earlier this month.

## US company opens in Hanoi

An American consulting firm opened for business in Hanoi yesterday, the first US company to operate officially in Vietnam since the end of the war in 1975. AP reports from Hanoi. Vietnam America Trade and Investment Consulting Co will advise other companies interested in penetrating Vietnam's market of 70m people. It says clients include Chrysler.

## Yemeni rulers approach poll without doubt

Illiteracy confounds secrecy in ballot requiring written vote, report Mark Nicholson and Eric Watkins

IT WILL TAKE three days for the results of today's first general election in unified Yemen to be published. Few, however, doubt the likely outcome - a strong enough showing for the two parties that engineered unification in 1990, North Yemen's General People's Congress and the south's Yemen Socialist Party, to continue in coalition government.

Both parties have made it clear that Yemen "requires" a coalition to nurture its democratic experiment, which, on paper, is the most ambitious ever undertaken in the Gulf.

Generously, they have also said that other successful parties in the election will be welcome to join them in ruling the Gulf's poorest and most populous, fractious and ruggedly wild territory.

This formula is likely to draw in several members of Islam, an alliance of Islamists and the country's biggest tribal group, the Hashid, which is Yemen's fourth biggest party and, possibly, a few members of the Ba'ath party.

President Ali Abdullah Saleh, the GPC leader, told a weekend press conference: "There is the idea that there should be a coalition - giving the chance to other parties to come forward and participate in government with us."

Even the most enthusiastic among international observers witnessing the election agree with opposition parties that there has been, as one US observer put it, "some major fancy footwork going on" to ensure GPC and YSP dominance in the poll. But both the government and opposition groups hope, for slightly different reasons, that today's ballot will mark a historic turning point.

For the governing parties, the poll will lend their rule representative legitimacy. But it also offers the hope that Yemen can rehabilitate an image in the west which was tarnished by its refusal to join the anti-Iraq coalition during the Gulf war. That directly cost Yemen an estimated \$2bn (£1.27bn) in aid from the Gulf, US, Britain and others - money Yemen, with 13m people, and a failing economy, cannot afford to lose.

"We are hoping the elections will very much improve our relations with these countries," says Mr Ali Salem al-Deid, the vice-president. "It is time for these countries to support us."

Projecting a progressive image of democratisation and stability is also vital to sustaining the confidence of the 20 international oil companies already in Yemen, and to attracting more. Hopes of economic revival rest entirely on the prospect of raising oil production from the present 180,000 barrels a day to 1m b/d, based on the government's optimistic reading of Yemen's potential reserves.



Yemenis in Sana'a yesterday as the country turns from traditional daggers to the ballot box

For the smaller opposition parties in the election today's vote offers the prospect of Yemen moving towards a centralised, constitutionally guaranteed civic society. Previously, power was brokered, often violently, between the still non-united army, the ruling parties and tribal groupings.

"The army and the tribes are still stronger than civil society here," says Mr Mohammed Abdul al-Mutawqil, an independent candidate. "They have the authority, the money and the guns."

For many, the cosy-looking struggle between the main parties is less important than a broader contest within the country between the forces in favour of consolidating their present powers and the forces of democratic and constitutional change.

Mr al-Mutawqil says this battle is being waged inside the

biggest parties, by the younger technocrats within Yemen's elite, as well as against these parties. He believes that if 20 per cent of the 301 deputies returned after the election represent the progressive tendency, that will constitute a substantial success and platform for future elections.

Neither he nor other opposition figures believe they can realistically hope for much more out of what is, after all, a considerable experiment.

Mr Abdul Rahman al-Jifri, leader of the opposition Son of Yemen League, points out that

both the GPC and YSP were former ruling parties. "They have never implemented democracy in their lives - how can we expect they'll do so now?" he says.

Allegations of vote-buying, the pre-filling of voters' ballots, drawing constituencies in the ruling parties' favour and other charges have dogged the campaign and raised eyebrows among the 20-strong team of international observers.

Some 37,000 troops are being deployed to help guarantee peace. But there are some signs of procedural difficulties. The election observers, though loath to commit themselves before the poll takes place, have raised doubts about some aspects of the ballot. Concern centres on the fact that, with up to 80 per cent illiteracy in Yemen, a large proportion of the 2.7m registered voters will have to enlist help in the polling station to cast their vote for which they are required to write in the candidate's name on the ballot sheet.

Mr Ed Stuart, observer with the International Republican Institute, said it was "highly unusual to see a ballot constructed" as it has been in Yemen. "I think it will present some problems." A colleague went further: "The concept of a secret ballot has gone out of the window," he said.



APRIL 27 1993

# Africa

Michael Holman

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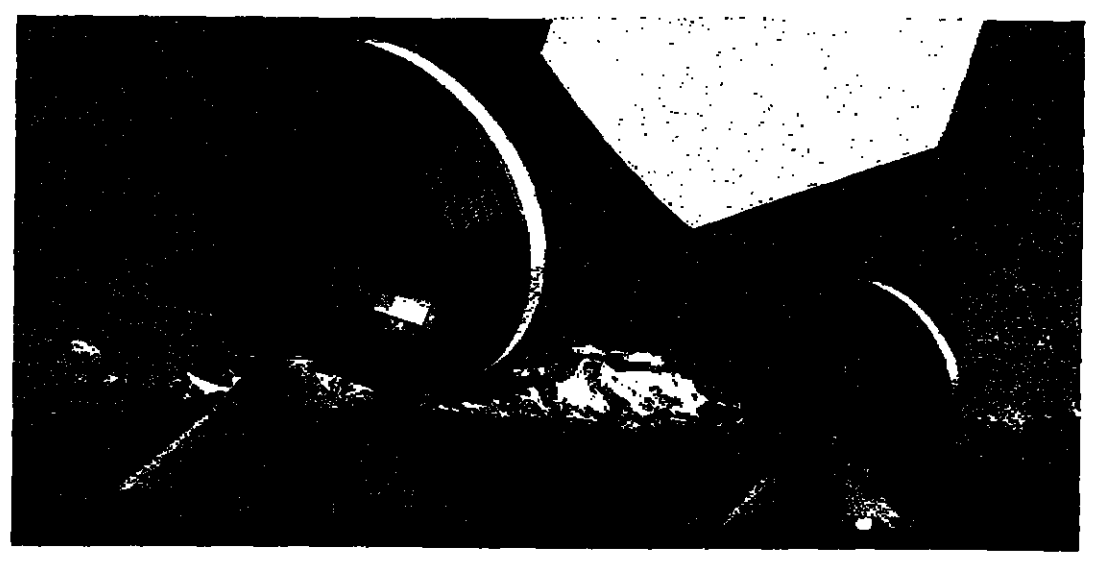
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## Independence for Brazil central bank

By Christina Lamb in Rio de Janeiro and George Graham in Washington

PRESIDENT Collor announced his intention to make the country's central bank independent, to reinforce the measures announced in his economic plan on Saturday.

He gave no details of the decision but aides said that he was meeting economists yesterday to prepare draft legislation to present to Congress.

Analysts were confused by the move, which followed Mr Collor's announcement on Saturday that interest rates on short-term investments would be cut to below inflation, so as to deter financial speculation and stimulate growth.

The surprise interest rate cut will be brought in gradually, according to Mr Eliseu Resende, finance minister. It is the most radical part of the package of measures which he will present today to the International Monetary Fund, in the hope of securing a new stand-by accord.

A senior IMF official, speaking last week before the measures were announced, warned that the fund's patience with Brazil's "six years of gradualist approach" was running out. The IMF was not willing to jeopardise its credibility by supporting what it saw as "an

overly gradualist and minimally ambitious programme".

The official described the country's record as "a scandal that has to be corrected".

The IMF is expected to question the plan's concentration on spending to stimulate growth and alleviate poverty rather than on tackling inflation, which is running at 30 per cent a month.

Mr Resende insists "the government will only spend what it can raise", but the measures seem unlikely to achieve his target of removing the deficit, now at \$10bn (£5.4bn).

The plan includes considerable cuts in spending by state companies and revenue-raising exercises such as acceleration of the privatisation programme and cracking down on tax evaders, but the measures will need time to have any effect.

The plan leaves real fiscal reform to be tackled during the debate on constitutional revision in October. "It is hardly a frontal attack on inflation," commented Mr Roberto Macedo, a former secretary of economic policy. "It is more something to gain time."

There was also criticism over the decision to raise money through the sale of preferential shares in so-called strategic state companies, such as the electricity utility Eletrobras and the telecoms entity Telebrás, with analysts pointing

out that the government would be selling cheaply.

But Brazil's financial markets reacted positively to the Franco plan, relieved by the absence of heterodox measures which have characterised previous Brazilian economic packages. Traders said they believed it signified the end of the paralysis which has marked the first six months of the Franco government.

Banks operated normally yesterday, in sharp contrast to the panic that has greeted previous plans, and the main São Paulo stock market rose 5 per cent before lunchtime.

The director of a leading bank said: "It is not a messianic plan, it doesn't promise zero inflation and it doesn't confiscate anything. It's basically a 'let's stick to the budget' plan. What matters now is whether the government has the political will to execute it."

The new measures need Congressional approval to take effect. The government began negotiations with political leaders yesterday. It already has support from some of the most important state governors, including those of São Paulo, Minas Gerais and Ceará.

## A new study in perversity, Argentina-style University to offer course in corruption

By John Barham in Buenos Aires

CORRUPTION is part of doing business in Argentina, a fact now recognised by the University of Buenos Aires, which will include a new course on "perverse systems" in its MBA syllabus.

The course - the first of its kind in Argentina - is to begin next week. It will focus on the causes and nature of corruption, and discuss ways to combat it.

Prof Jorge Etkin, who will lead the course, says it will be based on case studies of 100 episodes of corruption. Lecturers will include businessmen, judges and government officials, including the mayor of Buenos Aires. His predecessor was charged last week with fraudulent administration.

Opinion polls report corruption as a main concern of Argentines, a large majority of whom see the government of President Carlos Menem as corrupt.

Mr Menem's free market policies have reduced corruption,

through substantial deregulation packages and privatisations, but businessmen still complain that politicians and bureaucrats exploit every opportunity to demand bribes.

The administration has been rocked by 19 big corruption scandals since it took office in July 1988, and 20 senior aides and ministers have been sacked on suspicion of corruption. For all that, no investigation has ended in a trial. Mr Luis Moreno Ocampo, a former federal prosecutor, says Argentine laws make convictions in corruption cases impossible.

Prof Etkin, author of a book on corruption, says: "When the justice system does not work independently or efficiently, there is always a greater predisposition to corruption in democracies. Weak justice systems lead to impunity."

He stresses that one can do business in Argentina without becoming involved in corruption. He says, "business is not just about profit, but [ensuring] the survival of a company - this depends directly on a company obeying the law."



President Menem: policies have reduced corruption, but businessmen still complain

## US healthcare plans worry trade unions

By George Graham in Washington

WITH the unveiling of the Clinton administration's healthcare reform plan just weeks away, industries and trade unions are arguing nervously over the degree to which businesses should be compelled to come into the scheme the administration is expected to propose.

One core component of the reform is to be the creation of regional purchasing pools, which the administration hopes will keep a lid on costs by bringing to bear the buying power of thousands of people insured by their employers or by state health schemes.

But big businesses may be allowed to stay outside these pools, according to a report in the New York Times, prompting concerns, particularly among trade unions that this could undercut the equitable treatment of all citizens.

Mr Lane Kirkland, president of the American Federation of Labor-Congress of Industrial Organisations, the main group of unions in the US, has

written to Mrs Hillary Rodham Clinton, who heads the White House healthcare reform task force, arguing strongly against allowing employers to opt out.

One criticism that has been made of the proposal is that it would turn the state-sponsored pools into dumping grounds for the poor and the sick and for companies with older or less healthy workforces.

Most big businesses argue, however, that they already exert enough purchasing power to keep down their health insurance costs on their own; if they were forced into the state-sponsored pools, this could disrupt their often complex labour agreements, which usually cover health benefits.

Administration officials say big employers would, in any case, be required to comply with new federal guidelines on the type of health coverage they give their workers.

The controversy encapsulates one of the dilemmas for reform: how to achieve universal, government-mandated health coverage while avoiding a universal, government-run health insurance scheme.

## Venezuelan opposition picks reformer

Joseph Mann finds battle lines drawn for a presidential election

THE MAIN Venezuelan opposition party has chosen a state governor favouring economic and political reform as its candidate for the presidential election due in December.

The social Christian party (Copei), voting in open primary elections on Sunday, chose Mr Oswaldo Alvarez Paz, governor of the western state of Zulia, which produces most of Venezuela's oil and agricultural products.

Mr Alvarez, 50, won clearly, with some 60 per cent of 2m votes cast, according to preliminary figures. This gives the Copei candidate strong impetus for the presidential race.

Mr Eduardo Fernandez, who has long controlled Copei's bureaucracy and was its presidential candidate in 1988, received a disappointing 34 per cent, and Mr Humberto Calderón Berti, a former minister, came third. The two losers pledged party unity and support for Mr Alvarez.

The Copei presidential candidate says he supports free-market policies and broad political reform. Mr Alvarez was trained as a lawyer and joined the party at the age of 14. He has occupied various party jobs and has been a member of the Chamber of Deputies.

He won the Zulia governorship in 1989, and was re-elected last December.

The choice of Mr Alvarez puts Venezuela's 1993 presidential campaign into better focus, both of the country's main

political groups, the governing Democratic Action Party (AD) and Copei, now having chosen their candidates.

On April 18, AD elected Mr Claudio Fermin, a 43-year-old former mayor of Caracas, as its presidential standard-bearer.

Other figures seeking the presidency are Mr Rafael Caldera, aged 77 and president in 1969-1974, and Mr Andrés Velásquez, a left-wing state governor aged under 50.

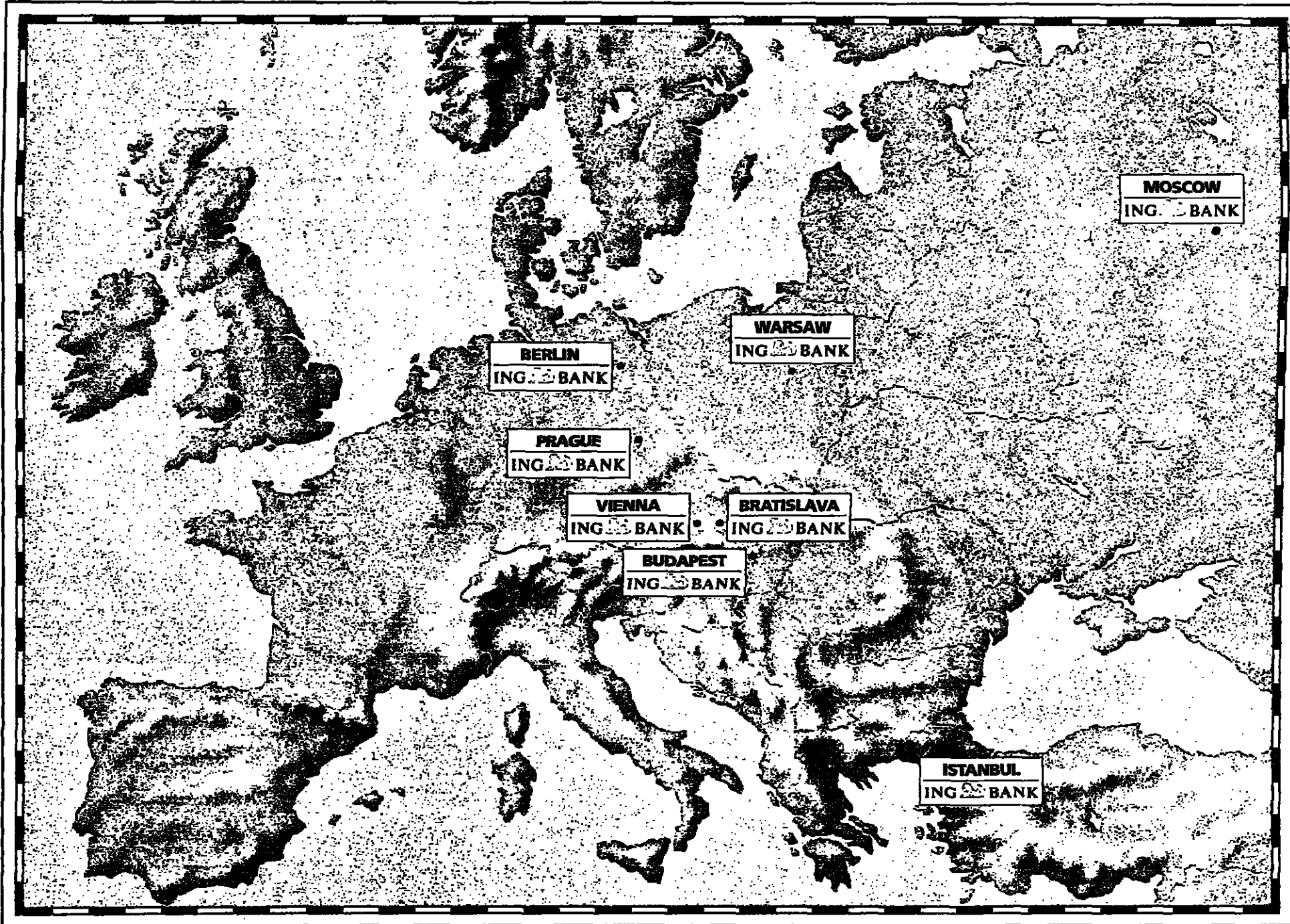
Mr Caldera founded Copei and was its long-time chief, but he broke with the party after Mr Fernández won the presidential nomination in 1987. Mr Caldera said he will run in December as an independent.

The Sunday primary suggests that Venezuelans want a younger generation in the presidency and a chief executive identified as a party "outsider". Mr Alvarez, although linked with Copei for many years, has not been at the top. He has been very critical of corruption among the ruling cliques of Venezuelan political parties and the way party officials are chosen.

The Copei election marked the first time that a political party in Venezuela has held an open presidential primary where any registered voter, regardless of party affiliation, could participate.

The turnout was larger than expected, with almost 20 per cent of Venezuela's 9.5m registered voters taking part. Fewer than 600,000 people participated in AD's primary.

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## Weather hits US home sales

SALES of previously owned US homes dropped 2.9 per cent in March, the third straight month of declines caused by severe weather, a real estate trade group said yesterday. AP reports from Washington.

Sales fell in every region except the Midwest.

The National Association of Realtors said sales of previously owned homes totalled 3.36m in a seasonally adjusted annual rate in March, down from 3.46m a month earlier.

The revised 8.5 per cent drop in sales in February was even steeper than the 6.1 per cent initial estimate. Sales had fallen 6.4 per cent in January after rising 4.7 per cent in the final month of 1992.

Mr William S. Chee, president of the association, said this year's big blizzard brought housing activity to a virtual standstill for several days in March in the south and north-east. But he said anecdotal evidence suggested sales had resumed. "Buyers are continuing to take advantage of low mortgage rates."

## Shuttle launched years late

THE US space shuttle Columbia went into orbit yesterday with seven astronauts on a science mission chartered by Germany and years overdue, AP reports from Cape Canaveral.

It was NASA's third attempt to launch Columbia on the laboratory research mission. The first, a month ago, ended abruptly with an engine shutdown.

Eighty-eight Spacelab experiments are planned involving about 200 scientists from around the world, including a slew of medical tests.

All science will be managed from the control centre in Germany, with NASA's Johnson Space Centre in Houston overseeing everything else on the nine-day flight. The only other time a US space mission has been controlled from outside the US was during Germany's first Spacelab flight, aboard shuttle Challenger in 1985.

This mission was targeted for 1988 but put on hold along with everything else after Challenger exploded in 1986.



## NEWS: WORLD TRADE

Once Nafta is ratified, business eyes will turn to Europe

## Mexico may seek EC trade accord

By Stephen Fidler,  
Latin America Editor

MEXICO may try to pursue a trade agreement with the European Community once the North American Free Trade Agreement has been ratified, Mr Fernando Solana, Mexican foreign minister, said yesterday.

Mr Solana, in London for the annual meeting of the European Bank for Reconstruction and Development, said that Nafta ratification was the Mex-

ican priority, but talks about a trade agreement with Europe could start next year.

Mexico already has a trade co-operation accord with the EC, which came into effect in October 1991. That, for example, provides an informal dispute procedure - but there was a desire to "go beyond what we have," the minister said.

He was returning from Copenhagen, where EC and Latin American foreign ministers were meeting, and said

negotiations to complete two side agreements to Nafta, on labour standards and the environment, should be complete by June. This would allow for a vote on Nafta in the US Congress after its August recess, in the third quarter or in October, permitting the accord to be put into effect on schedule at the start of next year.

Mr Solana said he was open to the extension of Nafta elsewhere in Latin America, in the first place to Chile, then to Colombia and Venezuela, and

including the smaller states of central America.

On Friday, President Bill Clinton had reiterated his support for Nafta, a comment that followed fresh criticism of Nafta on Thursday by Mr Ross Perot, who opposed Mr Clinton in the US presidential election last November.

The president added that the US needed to "build those bridges in our own area" by moving to expand free trade arrangements into other Latin American nations, including

Chile.

He stressed that, for Nafta to move ahead, the US had to secure supplemental agreements to address environmental and labour issues. Noting Mexico's concerns over creating multilateral commissions to oversee enforcement to some degree, he said: "There's some merit to their position."

Mr Clinton added: "What we're trying to do is agree on an approach that, if there is a pattern of violation, there will be some enforcement."

## Power companies hail the fruits of lobbying

Andrew Baxter on the EC/US trade deal



UNTIL last week, there was no better way to get executives of US power generating equipment companies on to their soapboxes than to ask them about the difficulties of selling their products in the European market.

General Electric, the biggest US producer, regularly complained that it had not sold a steam turbine in Europe since the Marshall Plan.

Earlier this month, Mr John Yatsinsky, group president at Westinghouse Electric, the other big US supplier, said in an interview: "Across the board there are European countries that are closed to us. In the US, European competitors are competing head-to-head with us on products that we are not allowed to sell in Europe."

Now, after years of lobbying by the two, a transatlantic phone call between Sir Leon Brittan, EC trade commissioner, and Mr Mickey Kantor, US trade representative has changed the outlook.

The partial EC-US deal on public procurement reached last week waives Article 29 of the EC utilities directive, introduced on January 1, for the US manufacturers of heavy electrical equipment.

Two parts of Article 29 had most irritated the US companies. One was the 3 per cent rule, which stipulated that public utilities must prefer a European bid where it is no more than 3 per cent dearer than the best bid from overseas. The other was the local content rule which said customers could reject a bid with less than 50 per cent of European content.

The waiver confirms Mr Yatsinsky's view that the issue of access to Europe would be more important for President Bill Clinton's administration than for the preceding Bush and Reagan administrations. Mr Kantor's feisty style has gone down well at Westinghouse.

At GE, the latest development is greeted with pleasure and relief. "We're delighted," says Mr Eugene Zeitmann, manager for trade and industry associations at GE Power Systems. "An awful lot of effort has gone into this, and it should bring more transparency and openness to the market."

"Clearly, it's a step forward," says Mr Frank Bakos, vice president and general manager of Westinghouse's power generation business unit.

The problem for the US suppliers was that Article 29 re-established at Community level the discrimination that they claim to have suffered for years at national level. The size of power station orders, and the need to keep local suppliers busy in a market suffering from overcapacity, has inevitably made contract awards an intensely political affair.

On top of that, the European utilities industry remains rooted in the public sector, with nowhere near the level of independent power production seen in the US. Hence the importance of any regulations affecting public procurement.

The successes achieved by the US companies in Europe

have largely come through their strategic alliances and licensing deals. GE has long considered such alliances indispensable, particularly in less open markets.

But the focus of the alliances in Europe has been the newer technology of gas turbines, where the US companies have more to offer potential partners than in the more mature steam turbine technology.

The gas turbine co-operation between GE and the Anglo-French GEC Alsthom has been an important reason for both companies' recent successes in Europe, while the wide-ranging tie-up between Westinghouse and Rolls-Royce last year gave the UK aero-engine and industrial power group access to heavy duty gas turbines.

Both GE and Westinghouse, in partnership with Mitsubishi Heavy Industries of Japan, have sold gas

turbines directly in the UK, although continental Europe is much tougher even for sales via an alliance, let alone direct sales.

For GE, therefore, the main focus of its lobbying in the public procurement debate has been on steam turbine sales, says Mr Zeitmann, so the deal might not make any difference to the strategic alliances. Instead, it gives the company an opportunity to sell its steam turbines in Europe, and the company will be bidding to test the new environment.

This could heighten yet further the contract battles in Europe for a product where there is little to choose between the big US and European players, where competition and pricing is already fierce, and where growth prospects in the European Community are relatively slow.

For Mr Bakos, the access problem is more institutional than product-specific. "The real issue is how the ultimate process of awarding contracts is treated," he says. "Will it be handled openly or fairly, or will it go underground?"

## Danes open output-for-export plant in Russia

By Hilary Barnes,  
recently in St Petersburg

DANISH investment company 2M Invest has opened a company for manufacturing machinery components in St Petersburg. The company, ZMI, is rare among western investments in Russia in that it is based exclusively on production for export to the west.

Mr Michael Mathiesen, main shareholder of 2M Invest, made his name and fortune as founder of Dataco, a Danish company making networking equipment for computer systems. Dataco was sold at the UK's Dowry Group in 1990.

He decided, after looking at the potential for investment in St Petersburg, that an ordinary joint venture or participation in a privatisation project would not be satisfactory.

The factory is on premises rented from a state-owned company in the defence industry. ZMI is not a normal company, as it is a production unit only. All selling is done from a sister company, EBI Suppliers, in Copenhagen, which also uses the facilities of the Copenhagen Free Port to hold buffer stocks.

Another of Mr Mathiesen's principles was to start small. The total investment is Dkr13.5m (\$2.2m), of which 56

per cent was subscribed by 2M Invest and 25 per cent by the Danish government's Investment Fund for Central and Eastern Europe. Russian shareholders have about 1 per cent of the stock and two ZMI executives have options which can be converted to shares within two years.

The plant has a total staff of 19 and four Russian machine tools, equipped with western cutting tools and measuring instruments. ZMI's staff is Russian, but the management has received training in Copenhagen in how a western company functions.

Mr Mathiesen expects to see a fairly rapid expansion of ZMI over the next

year or so, taking employment to about 100, and he expects that the investment will be profitable. The first orders have already been received, after test orders had showed product quality up to the standards required by customers in Denmark and Germany.

ZMI expects to receive the coveted International Standards Organisation ISO 9002 quality control certificate this year, probably a first for a Russian manufacturing company.

Workers at ZMI are paid the rough equivalent of about \$150 a month. The Russian machine tools cost a fifth of the western tools, with which they have proved to be competitive.

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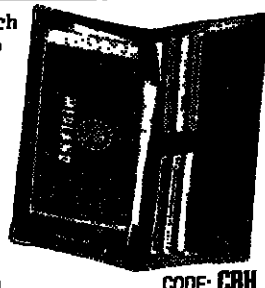
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This is a very slim item which slips neatly into your breast pocket without altering the line of the jacket.

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CODE: CBH

## The FT Jotter Calculator Wallet



This is such a handy little item you will wonder why you have not used one before. A small black leather wallet which contains a detachable solar powered calculator on one side and an FT pink jotter pad on the other. Included is a matching black and gilt ballpoint pen. Now you can note and jot down calculations wherever you are. Includes two inside pockets for your notes.

Size: 82mm x 110mm x 5mm.

CODE: JC

## The FT Conference Folder

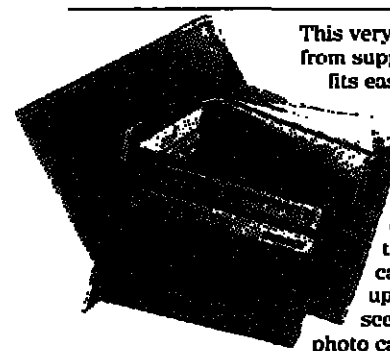


Crafted from one piece of leather and lined with FT-pink moiré silk, the FT lockable conference folder contains a brass ring binder for holding your papers securely, and A4 note pad and a small jotter pad. There are loops for pens and different sized pockets for papers and business cards so everything is kept neatly together. Supplied with a key. Refills for the A4 note pad and jotter are readily available.

Size: 320mm x 354mm x 32mm.

CODE: CFL

## The FT Billfold Wallet



This very practical wallet is made from supple soft black leather and fits easily into a jacket or hip pocket.

Inside, there are two full length pockets to hold banknotes and a secure pocket for loose change or keys. It is also the perfect size for business cards. There are spaces for up to 5 credit cards and a see-through pocket for an ID photo card.

Measures a compact 110mm x 85mm x 11mm.

CODE: BFW

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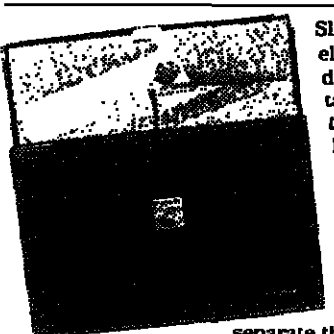
The FT Travel Organiser is the solution. It keeps all your travel documents safely and efficiently close to hand.

Made from rich black leather it has pockets for your passport and boarding card and a detachable section for your traveller's cheques. There are pockets for your currency and even detachable zipped pockets for your loose change plus further pockets for receipts and notes. (No gilt corner guards on this item.)

Size: 232mm x 127mm x 19mm.

CODE: TOL

## The FT Document Case



Slim, lightweight, very elegant and practical, this document case is easier to take around on your travels than a briefcase. It is gusseted sides and holds A4 size documents. It is lockable and is supplied with a key. If you travel with an over-loaded briefcase this is a great way of keeping things in order - simply separate the items you need for your next meeting, put them in the document case and you are ready to go!

Measures: 335mm x 240mm x 5mm.

CODE: DCL

## The FT Business Card Holder

This is a super black leather desk accessory that you leave back at the office when you are travelling but one you will want to use the moment you return. An executive's business card holder with a capacity to hold up to sixty cards, in see-through plastic pockets.

Size: 135mm x 213mm x 10mm.

CODE: BCH

## The FT Jotter Wallet

An exceptionally slim black leather wallet which holds a loose-leaf jotter pad. It slips easily into a pocket and is ideal for jotting down notes when you are out and about. Behind the jotter pad is a full-length pocket which is just the right size for banknotes, tickets and receipts. Refills for the FT-pink jotter pad are readily available.

Size: 173mm x 93mm.

CODE: J

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## NEWS IN BRIEF

## Joint venture on Vietnamese port

A GROUP of Singapore-based and Japanese investors will undertake a \$905m joint venture project to redevelop the southern Vietnamese port of Vung Tau, according to property consultants Colliers Jardine, writes Victor Mallet, South East Asia Correspondent, in Jakarta.

Foreign investors include Singapore-based Tredia Investment and the Japanese trading companies Mitsui and Mitsubishi. The Vietnamese partners are the provincial communist people's committee and the state-owned National Maritime Bureau (Vinamarine).

The Japanese government, which recently resumed aid to Vietnam, is anxious to help Japanese investors and traders by improving Vietnam's battered infrastructure, and is expected to provide financial assistance for the project.

Colliers Jardine, part of the Hong Kong-based Jardine Matheson group, said it had arranged the deal as a "build, operate and transfer" project, with a 70-year lease on the property. Mr Ong Beng Kheong, Colliers Jardine's executive director in Vietnam, said the project would allow Vung Tau port to overtake the Saigon river port in Ho Chi Minh City as the country's busiest.

Under the first phase of the project, construction of a terminal for bulk, conventional and containerised cargo should begin next year, boosting handling capacity to 18m tonnes per year by 1998 from the current 4m tonnes.

## Malaysia power order for Siemens

The Siemens power generation group has won a DM300m (£120m) contract in Malaysia to build a 400MW gas turbine power station, writes Kieran Cooke in Kuala Lumpur. The contract, awarded by Tenaga Nasional, Malaysia's partially privatised electricity utility, is one of several multi-million dollar deals either awarded or under consideration in Malaysia.

The country's near double-digit growth over recent years has caused an unexpected surge in electricity demand. The government has given new emphasis to the power sector, following several recent black-outs. The Siemens power plant will be built at Serdang, near Kuala Lumpur, and is scheduled for completion by the end of next year.

## Kvaerner to build four LNG ships

Norway's Kvaerner group announced yesterday it had won a record Nkr6.5bn (£690m) contract to build four LNG carriers for the Abu Dhabi National Oil Company, writes Karen Fossil in Oslo. A-shares shot up on the Oslo stock exchange by Nkr3.50 to Nkr194 on the news.

The order brings the net backlog to Nkr20bn for Kvaerner's shipbuilding business. Its Finnish Masa-Yards will build the four, 1996 to June 1997.

The ships will be used to transport liquefied natural gas from Abu Dhabi to Japan, and are intended to replace five vessels built during 1973-77 by Kvaerner's Stavanger-based Rosenberg yard.

## Ontario will close trade offices

The Canadian province of Ontario is closing all 17 of its foreign trade and investment offices as part of moves to hold down official of the province's economic development and trade ministry said that, thanks to modern communications and air travel, the offices "are seen as structures that have outlived their time".

Ontario will now promote its trade and investment interests through Canadian embassies, and through more sharply-focused visits by government officials. It also plans to work more closely with business associations abroad and consultants hired for specific assignments. Some of the money saved will be channelled into export opportunities.



# **Ford's success** **is Britain's success.**

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- *Fleet market leader since records began.*
- *Largest manufacturer of cars and vans in Britain.*
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- *Largest manufacturer of 16-valve engines in the world and exporter of 770,000 engines in 1992.*
- *More airbags installed worldwide than any other manufacturer, all European airbags made in Britain.*
- *Largest research and development facility in the British Auto industry, employs 3,000 engineers.*
- *£3,400 million invested in Britain over past five years.*
- *£2,700 million of components purchased from British suppliers in 1992.*
- *130,000 people employed directly and indirectly in Britain.*
- *Vehicles and components worth £2,190 million exported in 1992.*
- *The Queen's Award for Export Achievement 1993.*



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## NEWS: UK

■ Bombs threaten bid for European central bank HQ ■ International banks to remain in City ■ Up to 20,000 workers displaced

# Hong Kong bank chief warns of terrorism fall-out

By Our Foreign Staff

SIR William Purves, chairman of HSBC Holdings, the parent of Hong Kong and Shanghai Bank, warned yesterday that the IRA's weekend bomb blast could undermine London's chances of being chosen as the home for the European central bank.

London is one of the cities vying to be chosen for the European central bank headquarters following monetary union. Expressing concern at the damage caused by the explosion,

Sir William said: "I would have thought when Europe is deciding where its central bank is going to be, which may not be imminent, security and transport are difficulties which are going to count against London."

Sir William, however, said London would remain a leading financial centre and is still the favoured home city for the Hongkong Bank's parent company, which is moving its headquarters to London after buying Midland Bank for £3.9bn last year.

"We've made a huge investment and have bought Midland Bank, Sir William said. "London will remain for a very long time...the financial city of the world."

Other international bankers echoed his view. Mr Claus-Werner Bertram, managing director of Deutsche Bank AG, said: "We have to be in this city. There is no question of us moving out."

Relocating from the square mile, which forms the financial district, to another business centre such as

Canary Wharf in London's redeveloped Docklands area, was no solution, Mr Bertram said.

In Zurich, officials at Union Bank of Switzerland (UBS) and Swiss Bank Corporation (SBC) also underlined their commitment to London. Mrs Gertraud Eismann, of UBS, said some glass windows at the bank's offices near Liverpool Street were shattered but business was not affected. "We just hope that the terrorism will stop one day," she said. French banks yesterday took a

generally phlegmatic view of the latest saying the incident would not change their strategy of being present in Europe's premier financial marketplace. A spokesman for Credit Lyonnais, one of France's biggest banks, said: "The only thing that may change is the price of our insurances there."

Mr Bernard Poignant, director of BNP Capital Markets in London and a board member of BNP France, said the bombing "does put in question our strategy to be present in London, because of that market's importance".

French sentiment might change if the IRA were to specially target foreign or French banks. This is the case in Spain where several French banks and companies were bombed by Basque terrorists earlier this month, in protest at French government co-operation with Spain in cracking down on Basque terrorists on both sides of the Pyrenees. French bankers see no similar reason for the IRA to target them.

## Rivals step in to ease move to new space

By Vanessa Houlder and John Gapper

THE search for new offices to house the estimated displaced 20,000 workers in the City was helped by offers from suppliers, subsidiaries, and even rivals.

National Westminster Bank and the Hongkong & Shanghai Banking Corporation were able to relocate staff within their existing offices. About 300 of Hong Kong and Shanghai Banking Corporation's 600 staff were back at work despite their offices being destroyed, in two other buildings owned by the bank's parent company HSBC Holdings in Lower Thames Street.

Daewoo Securities, the Korean securities company, moved its 10 staff into the offices of Coryo International, another Korean company, on London Wall. Bessemer Trust, which occupies 76 Bishopsgate, has moved its 11 staff into Kleinwort Benson's offices.

The Long-Term Credit Bank of Japan has called on help from Mitsubishi Bank, "a friendly competitor" to accommodate its London branch and Dai-ichi Europe "a very close friend" to accommodate its international branch. Its computer operation is being accommodated in Digital Equipment Company's Tottenham Court Road offices.

Safetynet, a firm specialising in emergency recovery work, helped Tokai Bank, which set up a skeleton staff in Singer Street and the Banco di Sicilia, which moved to offices in Chiswick.

Some companies already had experience of the aftermath of a blast. Simpson Thacker & Bartlett, a US firm of solicitors in 99 Bishopsgate was assessing bomb damage to its offices for the second time in a year. "This time the damage is more comprehensive," said Mr Rhett Brandon, a partner. "But as long as London is a main financial centre, we have to have to be here."

## Wall St sees terrorism as threat to all major cities

By Patrick Harverson, Nikki Tait and Karen Zagor

THE reaction to the City bombing among Wall Street firms, most of which have offices in London, was uniform. They all believed that the threat of terrorism was part of living and working in an international city. This was also brought home by the bombing in February of New York's World Trade Centre.

Mr Richard Fisher, chairman of Morgan Stanley, said: "It's obviously a tragedy and a matter of great concern. But I don't believe it will have any impact on the importance of London as a financial centre."

Or, as one senior executive put it: "The only other option to London is Frankfurt - and they have plenty of problems of their own."

Mr Patrick Murphy, director of securities at Merrill Lynch, said: "No, I don't think the bomb will have any impact on London's standing as a financial centre. I'm sure the British government will take every step it can to make sure London will maintain its status as a financial centre."

Shearman & Sterling, a leading US law firm, had to move offices after the Baltic Exchange blast but has signed a new 10-year lease in London. Its senior partner, Mr Stephen Volk, said: "We are not leaving London. Unfortunately, there are terrorists everywhere."

## Japanese banks undeterred by City explosion

By Robert Thomson in Tokyo and Richard Waters in London

JAPANESE banks in London yesterday said they would not be deterred from doing business in the City as a result of the weekend's bomb, despite severe damage to the offices of two leading Japanese institutions.

Tokai Bank, the largest in Japan, had four floors in the Hongkong and Shanghai Bank tower, one of the buildings most severely damaged in the blast.

"London is an international finance centre and doing business there is necessary," Tokai said. "The bomb doesn't damage that image, but the risk is increasing. We will have to consider how to reduce the risks for our operations."

The Long Term Credit Bank of Japan, one of a small group of long-term financing institutions, was also forced out by the bomb, and moved yesterday into temporary accommodation with two other Japanese banks, Mitsubishi and Daiichi Europe.

Other Japanese institutions hit by the two City bombs over the last year include Mitsubishi Corporation Finance, the financing arm of the Mitsubishi trading group, whose office was devastated, and Sanwa Bank, which was forced out of offices in the Commercial

Union building last year.

The general reaction from Japanese financial institutions was that they must maintain a presence in London regardless of the risk. But the blast comes as many of these institutions, still troubled by bad loans at home, are reviewing or trimming their international operations.

Japanese securities houses have already cut expatriate staff in London as part of general shifting resources out of Europe to take advantage of higher growth in Asia. A brokerage official said terrorism in London is one more reason to send fewer Japanese expatriate staff, but would not of itself prompt the company to bring staff home.

"Japanese know that the IRA has exploded bombs in the past, but the attacks on the City give us a different feeling. We wonder why they are attacking financial targets, and it does make us feel a bit uneasy," the broker said.

Mitsubishi Bank will review the security of its offices in the City of London, which were not damaged, but "it is our company's destiny to continue to expand its international business".

Sumitomo Bank, another leading Japanese institution, said that "we are gathering information and will consider what action should be taken".



City workers and repair crews queue yesterday for police passes to streets cordoned off following the explosion

## Boom for group with trading places

By Andrew Jack

"WE HADN'T planned to test things out so soon," says Mr Philip Lovell, general manager of Safetynet Trading Places, an emergency computer back-up facility on the City outskirts.

Workmen are carrying in fax machines and paper. A photocopy has just been delivered. Engineers are installing telephones.

Trading Places - which has the capacity for three small City dealing rooms and

back-up operations - opened last Wednesday after three months of fitting out.

Eight dealers and a dozen support staff from Tokai Bank were working in the centre from first thing yesterday. Another room was being kitted out for use by another unnamed bank.

"We've been working through the weekend," says Mr Paul Barry-Walsh, Trading Places' managing director. "I left at 12.30 last night and got in at 6am." Most of yesterday

was spent on the telephone, to contractors, customers and potential customers.

Mr Lovell says Saturday's blast has provided 40 per cent of the company's budgeted revenues for the year. "From a business point of view it has been good," he said. At other times the service is used by companies which suffer minor accidents - such as floods and engineering failures.

Mr Hamid Noorizadeh, assistant general manager at Tokai Bank - based at the now-dev-

astated Hong Kong & Shanghai Bank building - said he heard of the bombing on Saturday morning.

Within hours, he was in a meeting with the bank's general manager and heads of departments, implementing contingency plans completed last year.

"We were able to retrieve all our accounting and treasury data from back-up computer information stored off-site. But we cannot trade as actively as we would have."



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مکانم التجهيل



## Leader of UK trade unionism steps down

By Diane Summers, Labour Staff

MR NORMAN WILLIS, general secretary of the Trades Union Congress, the umbrella organisation for most UK unions, yesterday announced he would take early retirement after the TUC's annual congress in September.

Mr Willis, aged 60, has held his post for nine years. Although tributes came from both inside and outside the union movement yesterday, there has also been criticism over the years of his leadership style and his lack of impact as a public speaker.

Trade union membership has fallen by more than 25 per cent to 7.7m since Mr Willis first took office, with consequent severe financial problems for the TUC - both staffing levels at headquarters and activities have had to be reduced.

The next TUC general secretary is likely to be Mr John Monks, aged 47, the current deputy general secretary. Nominations from affiliated unions for the post will be open until mid-July and an election at this year's congress in Brighton will follow if more than one candidate stands. If he becomes general secretary, Mr Monks may dispense with a deputy.

Mr Willis said he had considered retiring last year but had postponed the decision because of the TUC's campaign to save miners' jobs.

One factor which may have persuaded him to announce his retirement at this point was the recent vote by members of the Amalgamated Engineering and Electrical Union to affiliate to the TUC. The vote came five years after members of the EETPU electricians' union, now a section of the AEEU, was expelled from the TUC for poaching members from other unions.

Mr Alan Tiffin, TUC president, said Mr Willis had "led the TUC through a period when the trade union movement has come under unprecedented and sustained attack".

Mr Neil Kinnock, former Labour leader, said: "In destructive times Norman Willis has never stopped being constructive."

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## Twenty pits on offer in coal sell-off

By Michael Smith

PRIVATE SECTOR coal companies are to be given the opportunity to run 20 pits under plans for the first stages of privatisation being finalised by British Coal this week.

The corporation has added two pits which have been mothballed for several years to the 18 which the government said in its coal policy paper last month would be offered to independent operators.

It also emerged yesterday that British Coal intends to offer the pits on a one-by-one basis, rather than wait for the

conclusion of consultations with unions on all 20 to end. This raises the possibility that British Coal will start advertising for bids in about a month and the likelihood that some pits will re-open under private sector control in the autumn or early winter.

The sale or licensing of the pits - either is a possibility - will be prelude to full privatisation of the industry, including the 31 remaining pits. British Coal executives expect a privatisation bill to be produced in the autumn with Royal Assent likely in the middle of next year.

In addition British Coal plans in the late summer to offer for sale its Coal Products subsidiary, which makes and sells smokeless fuel, and Com-power, a data processing business dealing with pay systems.

A management buy-out team will be among the likely bidders for Coal Products which has a turnover of £150m a year. Mr Neil Clarke, British Coal chairman, said that he also hoped a new home could be found for the Coal Research Establishment, a research agency, possibly under another government organisation.

The new additions to the list

of 18 are Frances, Fife, which has been mothballed since 1984 when it produced 350,000 tonnes a year, and Keresley, Warwickshire, which closed in 1991 when production was 1.2m tonnes.

These are added to 12 pits earmarked for closure and six for care and maintenance. British Coal has rejected requests from potential bidders, including the Union of Democratic Mineworkers, that it continues to mine the pits pending lease negotiations.

Mr Ray Proctor, executive in charge of the leasing or sale arrangements, also said that

British Coal would take some machinery from the pits. "We have to be conscious of the needs of the continuing collieries," he said.

Any mines licensed will be added to the 94 which already operate in the private sector. Their output, at 1.1m tonnes a year, is small compared to British Coal's, and they employ an average of 12 people.

The new generation of licensed mines will be able to employ up to 150 people under legislation which is unlikely to be changed before full privatisation. That will mean reductions in staffing at most pits.



Managers at the Birmingham plant of Leyland Daf, the troubled Anglo-Dutch truck manufacturer, yesterday signed a £40m management buyout deal, securing almost 1,000 jobs.

Mr Allan Amey, managing director (above), announced the news to workers 12 weeks after the Dutch-owned

parent company went into receivership threatening the future of the factory. The workers last week voted to accept a 5 per cent pay cut to help the buy-out.

The new company is to offer shares to every member of staff. Mr Amey hopes to re-employ some of

the 810 workers made redundant because of the financial troubles faced by Leyland Daf.

Meanwhile, a separate management buy-out plan at the Leyland Daf truck plant in Lancashire has won the backing of an investment bank, boosting hopes that 700 jobs can be saved.

Barclays Development Capital is to support the bid to keep open the plant - Europe's most modern truck assembly line.

The bank has agreed to provide £5m for the buy-out and says it is confident the rest of the £30-£40m required will be forthcoming.

## Fraud cut in pilot tests on photographic credit cards

By John Gapper, Banking Correspondent

ABOUT 1m customers of Royal Bank of Scotland are to be offered the chance to have their photographs and signatures etched on their cheque guarantee cards after the bank found that it drastically reduced fraud in a pilot scheme.

The bank said an experiment involving laser etching had reduced fraud by nearly 99 per cent, and it now intended to be

the first UK bank to offer all customers their photographs on cards - for no extra charge. The bank's Highline cards act as cheque guarantee, cash dispenser and debit cards, costs some £1.20 per card. This is about three times the cost of conventional cards.

The bank said an experiment covering 30,000 customers in 39 branches over the past 18 months had reduced the anticipated level of fraud from about £45,000 to three cases involving a total loss of £248.

There has been an outcry in the industry over the proposed changes to petroleum revenue taxes which many companies said would lead to a halving in North Sea exploration activity.

Mr John Butterfill, a Conservative MP, yesterday proposed an amendment to the draft leg-

## Changes in oil tax urged

By Deborah Hargreaves

THE UK government came under renewed pressure yesterday to maintain some tax allowances for oil exploration work over a transitional period.

There has been an outcry in the industry over the proposed changes to petroleum revenue taxes which many companies said would lead to a halving in North Sea exploration activity.

Mr John Butterfill, a Conservative MP, yesterday proposed an amendment to the draft leg-

islation which would provide some transitional relief for oil companies affected by the government's changes to the tax regime.

Mr Norman Lamont, the chancellor of the exchequer, proposed in the budget a reduction in the PRT rate from 75 per cent to 50 per cent and the abolition of tax relief for exploratory drilling.

Mr Butterfill who is vice-chairman of the Tory MPs rank-and-file finance committee, has now suggested that tax relief for exploration work to

which the industry has already committed itself, be maintained. This could be paid for by raising the PRT rate to 55 per cent until the end of December 1996.

Many explorers were angry that tax relief would not apply to wells they had committed to drill as part of their applications to the Department of Trade and Industry for oil exploration licences.

Mr Butterfill argues that the extension of tax relief to those wells would cost some £120m to £160m.

## Britain in brief



### Women face extradition over US cult

Two British women facing charges of conspiracy to murder in the United States are to be extradited from Britain, the Home Office said yesterday.

Mrs Susan Hagan, 46, an aromatherapist, and Ms Sally Croft, 43, a chartered accountant, deny the charges relating to a murder plot dating from 1985. The allegation against the two is that while members of a religious community set up in Oregon by the late Shree Rajneesh, they were part of a plot to kill Charles Turner, a state attorney.

Mr Kenneth Clarke, home secretary, said: "The charge is a serious one. The strength of the evidence and the guilt or innocence of the accused should be determined by a court of law and not by me."

It has been suggested Mr Clarke was under pressure to let the extraditions go ahead to ensure co-operation over possible future IRA suspects in the US. Both women left the cult in 1985 after becoming disillusioned. One campaigner for the two women said: "This is a squalid case of political expediency overriding justice."

### Venture groups finance MBOs

Three venture capital groups are joining forces to provide £100m of investment for management buyouts by government agencies and other public service organisations.

Electra Kingsway Limited, Schroder Venture Advisers and ECI Ventures have launched the initiative with Capita Corporate Finance, a subsidiary of the fast-growing Capita Group.

### Kinnock to host TV chat show

Former British opposition Labour Party leader Neil Kinnock, known as a fiery but long-winded orator in his years in parliament, will host his own television chat show later this year, according to BBC television.

"It will be a new experience for me to be asking questions rather than answering them," said Kinnock, son of a coalminer. Kinnock has already performed as a radio disc jockey since resigning the Labour leadership in 1992 after his party suffered its fourth successive election defeat.

### Football doyen to retire early

Brian Clough, a former England international and the doyen of British football managers, will retire as manager of struggling Nottingham Forest at the end of this season, a year before the end of his contract, after 18 years in charge.

Clough, who was three times in the running to manage the national side, is fighting a seemingly lost cause to keep the north Midlands club in the new Premier League. His announcement follows allegations that ill-health was interfering with his running of the side.

Forest, European champions in 1979 and 1980, English league champions once, and League Cup winners four times under Clough, are in imminent danger of being relegated for the first time since he took them back into the top flight in 1977.

Clough, 58, has become a national figure thanks to his abrasive and eccentric style. A legendary blunt-speaker he became a popular television pundit until recent years. He will be in charge at Forest for the last two vital games of the season.

### Prison work agency opens

Reed Employment, the recruitment agency, opened an office inside Holloway women's prison to provide training and work for inmates. The project is the first of its kind to be run by an employer in a UK prison.

Inmates, who are being supervised by Reed staff, will take on typing, data processing and telephone sales work for outside companies. If the pilot at Holloway is a success, the scheme could be extended to other prisons, said Reed.

Part of the inmates' pay of £3 an hour will go towards their keep in the prison. Women taking part in the scheme will be able to make a voluntary donation to the charity Victim Support. Outside businesses will be charged ordinary basic rates for work completed in the prison.

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**F**irefighters, policemen, pilots and other helpers must often risk their necks to save lives. This takes a lot of courage, but it also takes the right sort of equipment to do the job professionally. Such as protective apparel made from DuPont fibers to effectively reduce the hazards involved.

Thousands of rescuers have in fact been spared severe injuries, or a worse fate, thanks to products developed by DuPont.

**NOMEX for firefighting missions**  
In fires, seconds can mean the difference between life and death. Fireman Rolf Blum was quite aware of that when rescuing a three-year old girl

Suits which offer prolonged protection push back the pain threshold

from a blazing house: he was wearing a protective uniform of light-weight, flame-resistant NOMEX III. In direct contact with flames, such suits offer prolonged protection, push back the pain threshold. Wovens of NOMEX III maintain fabric integrity under flame and heat, which is a most effective contribution to protection against burn injuries.

It is for these reasons that West Midlands, one of England's biggest fire brigades, opted for NOMEX "Delta T", a product specially deve-



KEVLAR ballistic vest

loped for firefighting requirements. The safety of rescue teams is increasingly valued among our Eastern neighbours, where more and more fire services are being equipped with intervention uniforms made of NOMEX.

How these can save lives in mishaps was recently experienced by a Hungarian helicopter pilot. Fuel suddenly ignited right in the middle of refuelling. He found himself engulfed in an enormous ball of fire from which he escaped unharmed thanks to his workwear of NOMEX III. He was even able to extinguish the fire, thus avoiding complete loss of his aircraft.



Ballistic after impact against Kevlar vest

**KEVLAR provides protection against bullet threats**

More and more criminals think nothing of using firearms these days. Constable Udo Blaumann became painfully aware of this when he was hit in the region of the heart by a bullet fired from a pistol only six metres away. Luckily, he was wearing a ballistic vest of Kevlar - so he survived unharmed.

Equally effective are the seamless, cut-resistant surgeons' gloves

KEVLAR is a para-aramid fiber developed by DuPont, and wovens for ballistic vests are among the products for which it is ideally suited. Some of them weigh less than two kilos so they easily fit under a uniform. To date, such vests have saved the lives of more than 1,500 policemen - now members of DuPont's Kevlar "Survivors Club".

In cooperation with industrial and research institutions, DuPont stages seminars on safety. Working together with authorities across Europe, these serve to foster further development of protective garments.

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Seamless, cut-resistant surgeons' gloves may be less spectacular, but made of Kevlar they are equally effective in protecting against accidental scalpel cuts and resultant infections when operating on, for example, HIV-infected patients.

**TYVEK wards off invisible danger**

Safety standards are exceptionally stringent in the nuclear industry. A major problem in handling radioactive materials being that potential danger can be neither seen, felt nor smelled. Staff in high-risk areas must therefore be permanently protected by proper apparel.

Vests of Kevlar and suits of NOMEX or TYVEK comply with highest quality standards and European norms

This is where TYVEK has long proved its outstanding advantages. Developed by DuPont, the spunbonded material

acts as a tight barrier that retains more than 97% of minute, invisible particles down to 0.6 microns. Skin contact with radioactive particles is thus precluded. Particles cannot cling to the smooth, antistatic, lint-free surface of TYVEK.

Moreover, it is tear-resistant, pleasantly supple and light-weight, and won't be affected by moisture or chemicals.

To meet the exceptionally high demands needed in the field of protective apparel, DuPont has teamed up with the industry to

develop the quality assurance programmes needed for gloves and ballistics vests of Kevlar and for suits of NOMEX or TYVEK. These comply consistently with the highest quality standards and the most recent European norms - so that our rescuers can be assured they are being protected effectively.

### Innovations by DuPont

NOMEX, TYVEK and KEVLAR were developed by DuPont's Engineering Fiber Systems, as were SONTARA, TEFLON, TYPAR, CONDURA, ZEMORAIN and high tenacity NYLON. All of these products continue to add new benefits to all manner of applications - from household goods right through to space travel.

DuPont is one of the world's leading suppliers of engineering fibres. In Europe alone, it has invested almost \$600 Million in production facilities to better serve local market needs.

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## MANAGEMENT: THE GROWING BUSINESS

## 10 ways to speed payment

The upturn, when it comes, can be no excuse for easing the tighter credit controls many businesses have introduced during the recession. Financing an upsurge in orders requires continuing tough cash management and customers must still be made to pay on time, according to Alex Lawrie, a factoring company. It has a 10-point plan of action:

- Evaluate the credit status of new customers and regularly review that of existing customers. New orders are good news, unless the customer cannot or will not pay.
- Define and agree credit limits with customers. Giving unlimited credit is dangerous. Some customers may take advantage by delaying payment on large orders, others may go bust.
- Agree payment terms with customers. State terms clearly on invoices.
- Make sure invoices are sent out promptly to the correct address. Ensure they are accurate, relate to the goods delivered and include details such as order numbers.
- Keep a record of amounts owing. The sales ledger should carry records of sales and credit notes issued.
- Follow up outstanding accounts. Check that customers have received invoices and that they have approved payment. Issue regular monthly statements on time. Do not hesitate to send reminder letters to overdue accounts.
- Get on the phone to confirm which invoices are being paid, how much is being paid, when and how payment will be made and who you are dealing with. Always ask to speak to the same person. Set objectives for the phone call. They should be to obtain payment, retain goodwill and "make this the last call".
- Confirm in writing what has been agreed on the phone.
- Do not be afraid to consider legal proceedings if payment is not forthcoming. Often the threat is enough - 75 per cent of slow payers settle on receipt of a solicitor's letter.
- Match payments against invoices and maintain a separate record of unpaid invoices.

CB

A card with a checklist of how to handle telephone calls to slow payers is available free. Tel. 0295 272272.

Stephen Elliott covered 4,000 kilometres in eight days earlier this year, visiting 14 companies in process.

Like any other export salesman, Elliott was attempting to interest potential buyers in his company's products. HVR International, a Tyneside-based manufacturer of high voltage resistors used mainly in electrical switchgear, is keen to get more of its products used in industrial applications.

Unlike other salesmen, Elliott was not on the full-time payroll, though HVR does employ 36 people. He was on a five-month assignment to the company as part of an innovative exporting scheme devised by Project North East (PNE), a Newcastle-upon-Tyne enterprise agency.

PNE's Globe programme places unemployed managers who have a degree or a professional qualification with small and medium-sized companies trying to develop their export business.

Globe (the Graduate Level Overseas Business Exchange) allows companies which could not afford to take on a full-time export manager to test overseas markets. "Smaller companies often don't have the time, the resources or the contacts to do this on their own," says Colin Weatherspoon, manager of the Globe programme.

Globe is intended primarily for companies which are "passive exporters" responding to the occasional overseas order but unable to develop an active exporting strategy. They pay up to a quarter of the £4,000 cost of the programme while the secondees have continued to receive their unemployment benefit. PNE hopes this year to replace this with a system whereby companies pay a salary to secondees, of about £150 a week, but make no direct contribution to the programme.

Charles Batchelor on an innovative export scheme which might be just the ticket for unemployed managers

## Travelling the Globe



Stephen Elliott (left) and Roger Manning secured two new German orders

vive we have to grow and the only growth can come from exports," says Jobling.

At the suggestion of PNE, which was already providing financial advice, Jobling acquired the services of Charles Batchelor, an unemployed manager in his late 30s with experience of manufacturing.

Working much of the time from home, Batchelor researched the continental marketplace before spending a fortnight visiting potential customers in Germany, the Netherlands and Belgium.

Jobling says he expected to wait six months for Batchelor's efforts to

produce results but earlier this month he received his first order, worth £11,000, from Germany. He believes two other inquiries, one from Germany, one from the Netherlands, will become orders.

Elliott's company, HVR International, was already an experienced exporter, selling 80 per cent of its £1.5m turnover overseas. But existing export business took up all the time of the company's three-strong sales and marketing team and there was no one available to open up new markets.

Roger Manning, managing director, had drawn up a five-year

growth plan which envisaged an increase in sales to £3.5m. Vital to the plan was a reduction of the company's dependence on the switchgear market and expansion into fields such as industrial controls and factory automation. HVR had one particular product on its books developed for a US customer but never exploited in Europe.

Elliott took this product to potential German customers and has already produced two small orders. Like many of the other Globe participants, Elliott did not have a marketing background - he has qualifications in mechanical engineering and accountancy - but this was not a handicap, says PNE's Paul Sampson. An engineering background gave participants a head start in understanding the products they were selling and their applications.

Language skills were a bonus but did not prove absolutely necessary for participants, says Sampson. Elliott spoke enough German to get through to the design engineers he needed to reach and once he had found them they were willing and able to speak English.

But helping north-east companies get into overseas markets is only half of the Globe project. It is also intended to help the unemployed managers find jobs, if possible in the company to which they are allocated. Kirkdale was not able to offer Scales a job but HVR has kept Elliott on for a further six months. If this works out he can expect to be offered a senior job, says Manning.

As the Globe initiative has evolved, Weatherspoon is now working on the third programme - it has had to move upscale. It started out supporting companies with between 10 and 15 employees but these were too small to sustain the export drive or to offer a job to the secondees.

The third programme is targeting companies employing between 30 and 250 people though Weatherspoon is concerned that this shuts out the smaller business. "Maybe there are other ways of helping them," he muses.

Pitched at companies of a suitable size, Globe appears to provide a valuable service. "If we hadn't taken part in this project we would have had to do the job in-house in the tea break," says Jobling. "It would have taken us two years to get this far if we had been doing it ourselves."



## How to challenge a rates assessment

Businesses regard their rates bill as a fixed overhead but in many cases they can challenge an assessment and reduce its impact, according to a new guide from surveyors Nelson Bakewell.

The Occupier's Guide to Commercial Rates explains how the rating system works with particular reference to the transitional arrangements brought in following the last revaluation in 1990.

Rate demands are frequently hard to decipher because of the complexity of the law and a lack of standardisation, layout and detail contained in the forms, the guide states. Rating authorities often make inaccurate assumptions or fail to apply the transitional calculations correctly.

The guide explains the circumstances in which businesses may appeal against their rate demand and points up the importance of making sure that the next re-rating, from April 1995 but based on notional rental values of April 1993, is accurate. From Westland House, 17c Curzon Street, London W1V 1FE. Tel. 071 629 6501. 12 pages. Free.

## Business angels to the rescue

Private investors with more than £3m of available finance have signed up with Techninvest, a Cheshire-based scheme which brings together investors and small companies seeking equity finance.

Techninvest, one of five pilot "business angel" programmes backed by the Department of Trade and Industry, has 30 investors on its books. Two investments have already been made and funds offered to all of the companies seeking finance.

The scheme is intended for growing businesses seeking up to £250,000. The next investors' club meeting, at which companies seeking funds will make presentations, is on May 18.

Contact Vivienne Upcott, South and East Cheshire Training

and Enterprise Council, PO Box 37, Dalton Way, Middlewich, Cheshire, CW10 0EU. Tel. 0606 737009.

## A pathway through Europe

Confused by the wealth of health and safety legislation to come out of Brussels? Puzzled by the acronyms used to describe European Commission programmes to foster technology transfer or exports?

A guide to the workings of the EC and the single market is provided by a booklet produced by the Bedfordshire County Council's economic development unit.

Sections are devoted to the European framework of standards, testing and certification, to environmental policy and to British government and private sector organisations which can help with exporting.

Some information relates specifically to the county but most is of general value. A comprehensive list of contents and an index add to the usefulness of this guide.

From County Hall, Cauldwell Street, Bedford MK42 9AP. Tel. 0234 363222. 78 pages. Free.

## Revenue gets tough over late payments

Employers who are late in transferring PAYE and National Insurance contributions to the Inland Revenue face the prospect of automatic interest charges and a more stringent implementation of penalties under new Revenue rules, according to Touche Ross.

On April 19, employers became liable to an automatic interest charge on all tax and NI contributions not paid over within 14 days of the end of the payment year. Although there has been no change in the penalty rules, they were not previously enforced with great rigour and the tougher interest rules may prompt a more stringent regime, Touche says.

Penalties for late returns are up to £300 each with an additional £2,000 on each incorrect return. May and June 1994 may signal a concerted Revenue operation once the new rules have been in force for a year. Touche warns. Employers must gear up for the new regime in time and clarify any uncertainties with their tax office, the accountants urge.

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The images are stunning: a sleek red sports car turns slowly and cruises off a screen; a blue-green rendering of the earth's atmosphere shows how the ozone layer is thinning alarmingly; red balloons drift through a group of near-abstract futuristic buildings.

Capping all this, the viewer - wearing special glasses - is treated to three-dimensional pictures of breaking pottery, with fragments spilling in slow motion off the big high-definition screen, and a sinister-looking metal container with forked arms which pursues autumn leaves as they scatter across a garden and appears to enter the room.

Producing this blend of realistic and toy-like images is IBM's Power Visualisation System, now being sold to scientific institutions, special effects studios and industrial users in the US and abroad. PVS costs between \$300,000 and \$1m (\$200,000 and \$777,000), can be hooked up to supercomputers or used with parallel processing systems for increased power, and can be combined with a variety of software and connecting equipment.

But more important than all of PVS's capabilities and potential is what this advanced computer graphics system represents for IBM, now no longer the overlord of the world computer industry and struggling to regain profits and credibility in fragmenting markets.

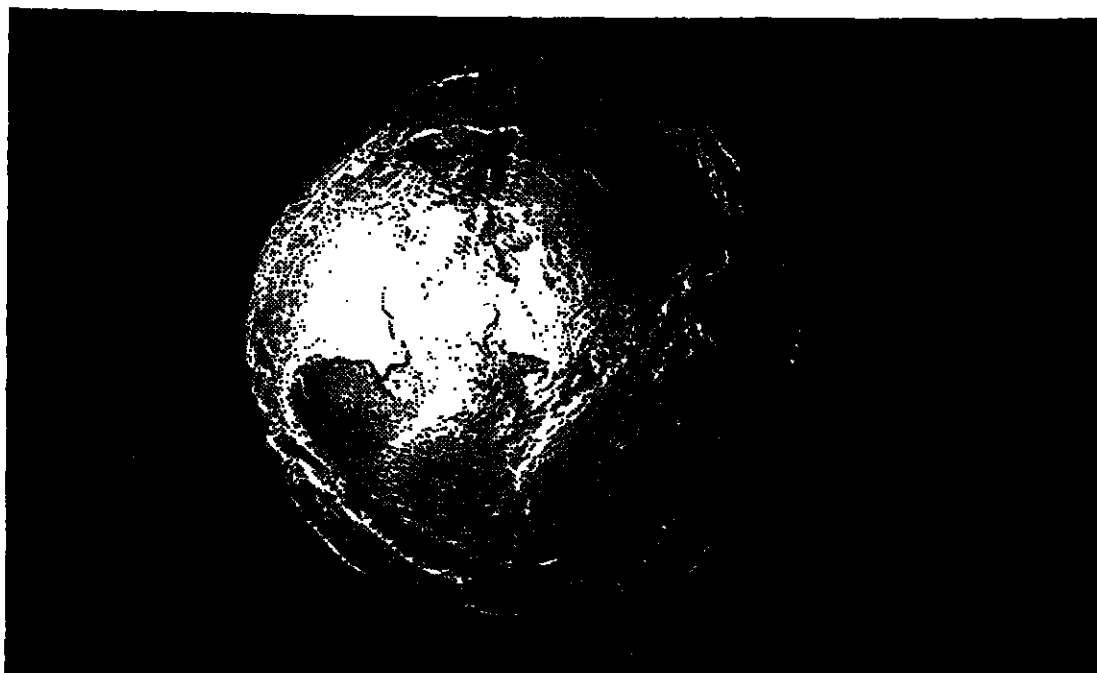
That challenge thrusts deep into the heart of IBM, affecting not only its products and marketing operations, but also its research activities. For PVS, like several other new products including speech recognition and multimedia conference systems, was developed in the group's research facilities and not by one of the product divisions.

"We have to run like hell to survive," says Jim McGroddy, IBM's director of research. "As a company, we've not been in enough of a hurry. We've not felt the heat of the market so much." With group losses last year of some \$5bn, further heavy job cuts in prospect and a tough new chief executive appointed from outside to stop the financial rot, the heat inside IBM has become scorching. Every part has to justify its existence.

That is true of the research activities - headquartered in New York state and employing 3,300 people in the US (including California), Switzerland, Japan and Israel - just as it is for other more commercially exposed parts of the business. The research division's funding has been cut by 10 per cent to \$500m this year, though there are hopes that some will be made up from federal sources. (IBM's total research and development budget was \$6.5bn in 1992.)

IBM's new graphics system is an effort to marry R&D with commercial instinct, reports Andrew Fisher

## Three-D vision of the future



How the world looks to IBM: using PVS, the globe appears on screen in full colour and three-D

In the present harsh business climate, IBM's research unit is determined to show that it can combine its scientific and electronics skills, which have yielded several Nobel prizes and a third of IBM's 30,000 worldwide patents, with the hard-earned commercial abilities needed to succeed in the market place.

That means pushing beyond IBM's traditional areas of mainstream computer activity into new markets. According to Mark Bregman, head of technical plans and controls at the research division: "In the last five to seven years, the principle value creation in information technology has come from the formation and exploitation of new business segments rather than just the expansion of existing segments."

As well as being developed by IBM's research division, PVS is also managed and marketed from there. Previously, when a product idea was identified as being commercially viable, it was developed by one of the concern's operating divi-

sions. The decision to invest depended on whether there was an IBM unit in the relevant business. "If there was not an IBM partner, most often it would be decided not to invest," Bregman notes.

Since there was no obvious IBM operation to bring PVS to end-users, the research division decided to run with the system itself. "It was aimed at a market where IBM is not a major player," says Armando Garcia, research director of visualisation systems.

Convinced of PVS's future, and backed by IBM executives, the research division sank \$20m into the system's development and brought it to the commercial stage in less than two years. Normally, this would have taken twice as long. A special team was set up to propel PVS, with its own Data Explorer software, from the laboratory to the market place.

When this had been done, PVS's managers faced the problem of convincing the market of its uses. In the entertainment world, this has

not been too hard. The special effects that can be generated by PVS are an obvious asset in the constant Hollywood battle for big screen success. IBM has sold the system to several US film studios.

Scientific applications are also fairly easy to identify, as huge volumes of data can be transformed into animated visual images with PVS. These can be spun round, shrunk and blown up, or twisted into new shapes. Thus scientists can view and analyse complex arrays of information in new ways. Examples include the mapping of the ozone layer's deterioration, simulated chemical interactions and medical scanning images. Both Cornell and Princeton universities have PVS equipment.

The real test, though, will be the extent to which IBM can move its research-derived products into the wider industrial and business world. Honda of Japan has a PVS system and European car companies are also showing some interest. With PVS, says IBM, manufacturers

can speed up car design by dispensing with clay models.

Yet some in the industry remain to be persuaded, says Garcia. "True car designers are still not convinced they can dispense with traditional tools." This is where IBM's researchers, many of whom are more used to talking and thinking along scientific rather than commercial lines, have to ally themselves with marketing experts.

PVS is in competition with other high-powered systems sold by companies such as Silicon Graphics, Qantel and Kodak. It is not meant to replace supercomputers like Cray's, but to be used with them if necessary. According to Eric Rosenkrans, marketing manager for PVS, the next step is to sell the system as an analytical tool to financial institutions and industrial companies, to provide them with improved visual means of monitoring performance and understanding how the parts of their operations interact.

But to do this, IBM will have to make its systems more readily usable by managers who know little or nothing about computers. The group has not always been good at exploiting its technologies. It was slow, for example, to bring out its own computer using Risc (reduced instruction set computing) which it invented in the mid-1970s.

To inject the necessary urgency and financial discipline into research projects which enter the commercial category, strict criteria have been laid down. Projects are evaluated on the basis of what they are trying to achieve, how this can be recognised so as to prevent them from becoming open-ended, and the value to IBM. That value used to focus on higher revenues or lower costs. Now, explains Bregman, "it is increasingly used in a broader sense to include new markets and new businesses".

One of these is rapid prototyping, an industrial design tool aimed at giving engineers an actual plastic model of what they are trying to create. This example, not yet on the market, illustrates what McGroddy means when he talks of "entering the white space" where IBM has traditionally not ventured. IBM's researchers insist that such activities do not mean it will weaken its commitment to fundamental research.

Instead, they hope that the flow of funds back from the sale of successful products will be used, at least partly, to enhance the research spending. If IBM can pull its new ideas out of the research laboratories and put them into the market place quickly enough, it could gain a new entrepreneurial impetus at a time when this is desperately needed. If not, the white space it is so keen to enter will be blinding rather than enlightening.

### Technically Speaking

## Concorde's heavy use of protocol

By Robin Gilbert



OVER the last few years, HIV-infected patients have faced a bewildering barrage of press opinion about the efficacy of Wellcome's drug Zalcitabine. The latest episode occurred earlier this month when a press conference from an Anglo-French trial called Concorde revealed preliminary data that suggested there was no benefit among people in the early stages of HIV-infection after three years of treatment.

This conclusion contrasted with other Retrovir trials, such as the one-year study published in August 1989 which was acclaimed as providing some hope in deferring the disease.

To those present at the US Food and Drug Administration meeting in January 1990, it will come as little surprise that the benefits of Retrovir could decline over time. Nevertheless, the preliminary conclusions of the Concorde trial seem discouraging.

A recent article in the British Medical Journal supports Wellcome's view that changes in protocol make any meaningful analysis difficult. The main problem is that about 40 per cent of people who initially received a placebo changed early to Retrovir for compassionate reasons.

The article also quotes Ian Weller, a principal investigator in the trial. He says the only way to analyse the data was on a so-called "intention-to-treat" basis. This means that patients who start in a control group remain there for statistical purposes regardless of whether they continue taking the placebo.

"Any statistician will tell you that unless you do this, you destroy the randomisation of the study. You can't just forget people who stopped or started taking the capsules or it introduces bias," claims Weller.

Intention to treat analysis is discussed in a number of recent articles. A standard discussion is included in the 1990 book "Statistical Issues in Drug R&D".

practical questions about its limitations, pointing out that one crucial problem in clinical trials is that they rarely, if ever, can be performed without flaw. There is, for example, a danger that patients may not comply perfectly with the assigned therapy or they may deviate under medical advice. Problems of this nature are of particular concern in a long-term clinical trial with large numbers of people involved, especially in AIDS therapy where popular advice tends to influence the patients involved in the trial.

Similar concerns are raised in a second article, "The application of the principle of intention to treat to the analysis of clinical trials" (Gilling and Koch, in Drug Information Journal P41 1, 1991). Though this article emphasises the need to follow intention to treat analysis, it recognises the problems of meaningful analysis when the original trial protocol is breached to a significant extent.

Weller, therefore, appears to be sticking rigidly to the principle of intention to treat. Given the number of changes from protocol in this trial, one must query the strength of Weller's conclusion.

Results of another Retrovir trial in early-stage patients are to be reported shortly and doubtless will lead to a similar worldwide debate on the merits of this therapy.

A recent article in Nature, demonstrating how HIV infects large numbers of cells in the lymph glands during the early phase of the infection, has received comparatively little publicity outside the medical press.

This explains how the disease was progressing during the latent phase even when difficult or impossible to detect in the bloodstream. It indicates the importance of starting drug therapy at the earliest stages of infection.

The Concorde study's preliminary findings indicated that Retrovir was well-tolerated. It must be hoped that combination therapy, using Retrovir, will provide a greater level of success in deferring the onset of the disease.

The author is pharmaceuticals analyst at Pammure Gordon.

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Further information can be obtained from:  
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NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at the offices of Cooper & Lybrand, 20 St Andrew's Street, London EC4A 3AB on 6 May 1993 at 3.00 pm for the purpose of receiving a report prepared by the Joint Administrative Receivers and if thought fit to establish a committee (the creditors committee) to exercise the functions conferred on it by or under the Insolvency Act 1986. Provision to be made at the meeting may be lodged, together with any claim to be made by the creditor, at the offices of the Joint Administrative Receivers, 20 St Andrew's Street, London EC4A 3AB on 5 May 1993. Creditors whose claims are wholly secured are not entitled to attend or to be represented at the meeting.  
TR Harris  
Joint Administrative Receiver  
Dated 21 April 1993

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## BUSINESS AND THE LAW

## Peugeot supply ruling upheld



A refusal by Peugeot, the French car maker, to supply cars to a company specialising in parallel imports has been declared unlawful by the European Court of First Instance.

The court upheld a European Commission decision that Peugeot's refusal to supply Eco System, a French car importer, was contrary to EC competition rules. The Commission found the refusal to supply hindered the importation into France of new Peugeot cars bought in Belgium and Luxembourg by French consumers who used Eco System as a professional intermediary. It also said Peugeot's action did not come within the scope of the block exemption relating to certain categories of car distribution and servicing agreements.

Peugeot argued that its refusal to supply was covered by the block exemption. Although the block exemption specifically authorised the sale of cars by a distributor to the final consumer who used an independent intermediary for the purpose of purchasing the car, Eco System was not just an independent intermediary but in fact acted as a reseller, Peugeot said. Under the terms of the block exemption, it was lawful for a distributor within an exempted network to refuse to supply independent resellers.

The court was not convinced by these arguments. It found Eco System was not acting as a reseller and that therefore Peugeot's actions could not be validated by virtue of the block exemption.

T-9/92: *Automobiles Peugeot SA and Peugeot SA v Commission*, CFI 2CH, 22nd April 1993.

Interpretation of the scope of the Brussels Convention. In a reference from the German Bundesgerichtshof, the Court gave a preliminary ruling on aspects of the Brussels Convention, which sets out the rules for the jurisdiction and enforcement of civil judgments in the EC. The case involved the death of a German school boy while on a trip to Italy. The teacher in charge of the trip was charged in Italy with man-

slaughter. The boy's family intervened in the case, bringing a civil suit for damages against the teacher. The Italian court found the teacher guilty of manslaughter and awarded damages of 1.2m (£8,500).

The German courts, on application from the family, ordered the enforcement of the damages award. The teacher appealed this decision. The appeal court held that he was liable to pay the damages as the judgment of the Italian court fell within the scope of the Brussels Convention. This decision was further appealed, and it was during the course of this action that reference was made to the European Court.

The court ruled that the Brussels Convention applied to civil matters, whether they were brought before civil or criminal courts.

It then had to determine whether the teacher, who at the time of the incident was employed by the local authority, was acting in the exercise of his public duties as the Brussels Convention does not apply to administrative matters, which is taken to include those matters involving the exercise of public authority powers. The court found that although the teacher was a civil servant he was not at the time of the school trip exercising his public authority powers. This was so even if under German law, he was assumed to be acting under such powers. The case was therefore covered by the Brussels Convention.

C-172/91: *Volker Sotgiu v Hans Waldmann, Elisabeth Waldmann and Stefan Waldmann*, ECJ FC, 21st April 1993.

Corrigendum. In last week's column, in the report of *Case C-19/92: Kraus v Land Baden-Württemberg*, the sum of money referred to should have been DM130, not DM13 and the final sentence should have read: "However, such action by member states was limited to the extent that it could not restrict the effective exercise of the fundamental rights relating to movement and establishment rights guaranteed by the Rome Treaty."

BRICK COURT CHAMBERS, BRUSSELS

The IRA bomb in the City of London at the weekend has underlined the urgency of introducing as swiftly as possible the government-backed scheme for insuring commercial property against terrorist bomb damage.

Last December - 10 months after the IRA's first big bomb in the City which caused an estimated £350m damage - the government agreed to act as "reinsurer of last resort". But legislation to bring the scheme into operation has yet to be presented to parliament.

Until it is, the insurance industry must continue to rely on Department of Trade and Industry assurances that it will pick up the bill for terrorist-inflicted damage.

Pool Re, the mutual reinsurance company set up by the insurance industry to manage the proposed terrorism fund, began collecting monies for the pool in January. But the estimated £300m-£400m cost of repairs arising from Saturday's bomb in Bishopsgate will more than exhaust the premium income collected so far, leaving the government and the insurance industry (which has agreed to bear 10 per cent of the excess reinsurance costs) to stump up as much as £200m.

With Pool Re's existing funds likely to be absorbed by claims from the weekend bombing, the government will have to bear the bulk of the cost of any further IRA attacks on mainland Britain this year.

The Association of British Insurers (ABI) called at the weekend for the legislation to enact Pool Re to be brought forward from its planned implementation date in mid-May. However, there are still several problems with the scheme itself which remain to be resolved before the enabling legislation can be introduced. Many of the scheme's details remain sketchy.

Property owners and insurance purchasers, who welcomed the government's earlier decision to fill the gap created when the insurers own reinsurers withdrew support for terrorism cover last November, have expressed doubts about Pool Re's viability.

Under the proposed scheme participating insurance companies and syndicates would all charge the same level of premium for cover against terrorism; premiums would be determined by factors such as the sum insured and the location of the property. The premiums would go into a pool to be managed by Pool Re and would be used to meet all claims up to an amount equal to

The IRA's latest bombing in the City of London may force the government to speed up legislation to insure property against terrorist action, says Robert Rice

## Insurers search for some cover

the reinsurance company's annual premium income; the government would reinsure most claims in excess of that amount.

Beyond this little is known about how the scheme would operate. No one, for example, seems sure about the size of the pool. The government expects the pool to attract about £500m a year in premium income; the ABI is less optimistic, suggesting a pool of £250m-£300m.

After Saturday's bomb that figure looks woefully inadequate. So how can the size of the fund be increased? Should it be compulsory to purchase additional cover against terrorism possibly through the imposition of a standard levy on all commercial insurance policies?

And what would happen to the pool if no claims were made during a particular year? Would companies receive a contribution holiday the following year? If there are no claims who would share in the profits?

These questions are typical of the concerns voiced by the Association of Insurance and Risk Managers in Industry and Commerce (AIRMIC). At a recent AIRMIC conference, members (companies which buy their own insurance on the market) raised several serious reservations about the scheme:

- The heavy cost of administering quotations;
- The unclear position of captive insurance companies set up offshore by companies such as Imperial Chemical Industries to insure their own businesses; will they be able to buy into Pool Re?
- Doubts about whether the scheme would cover the cost of disruption for businesses;
- The difficulty of defining terrorist-inflicted losses where companies have not insured against such areas uncovered.
- Before the IRA bombing in Warrington last month such an approach might have been acceptable. Today it constitutes an



Sir Francis McWilliams, Lord Mayor of London, at the NatWest Tower

the same building are not?

Because of the uncertainty over a scheme described by the AIRMIC as vague and impractical some companies are looking for cover elsewhere in the market; they are also becoming increasingly selective in their purchase of terrorism cover, insuring some buildings in high-risk areas such as central London but leaving buildings in lower risk areas uncovered.

Before the IRA bombing in Warrington last month such an approach might have been acceptable. Today it constitutes an

extremely risky strategy, says the AIRMIC. "If a company without cover suffers a big hit, it could be ruined. What would its shareholders and bankers say?" an AIRMIC spokesman says.

Property owners share most of these concerns but raise one more significant problem which could ultimately prove fatal to the scheme's success.

According to Mr David Knight, a property lawyer with City solicitors Lovell Wake Durrant, one of the most worrying aspects of the scheme from the insured's point of

view is that it is the only option available in the market; as all insurance companies and Lloyd's syndicates are likely to offer the same quote, there is no opportunity to shop around. The insured must take what is on offer. That, he says, may have serious implications under EC competition law.

Ms Pat Treacy, a competition lawyer with Lovells, believes an agreement or arrangement between the insurance companies and the Lloyd's syndicates participating in the new scheme could contravene EC competition rules.

"Where a number of competing insurance undertakings enter into an arrangement under which they will provide cover only through an agreed mechanism which will enable them to demand uniform higher premiums in such a way as to minimise risk to themselves and to decrease cover for the insured, that arrangement may well fall within the scope of Article 85 of the Rome treaty," she says.

Article 85 prohibits anti-competitive agreements or arrangements which have an effect on trade between member states of the EC. To avoid the risk of the arrangement being declared unlawful and insurance companies incurring fines, the insurers would have to obtain an exemption from the agreement from the European Commission; companies could either seek an individual exemption or a block exemption for agreements in the insurance sector which came into force on April 1. Obtaining an exemption will be difficult.

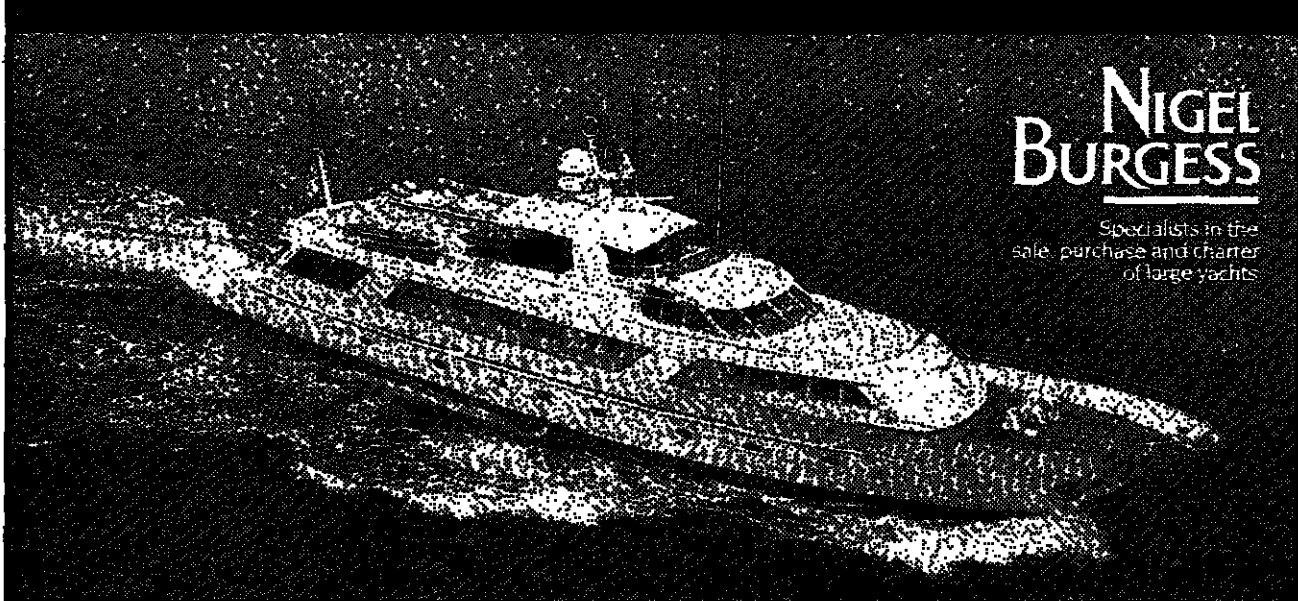
However, privately, the ABI appears to be quietly confident of winning an exemption for the scheme.

The ABI says it is aware of the potential competition problems and that it is in contact with Brussels over the issue. The AIRMIC, however, is more dismissive of the competition issue. "Without Pool Re there would be no cover. Why would any company want to see it struck down?" it says.

Lovell's lawyers say property owners are relieved the government has agreed to act as "reinsurer of last resort" and are anxious not to rock the boat. However, property owners and other interested parties dissatisfied with Pool Re could still lobby the Commission if they oppose the final shape of the scheme. Lovells, which believes the scheme may eventually be accepted by Brussels, says it will be advising its clients that such a course of action would be a legitimate option to enforce change.

Whatever the merits of such tactics it is clear that there are still many problems with the Pool Re scheme. Saturday's bomb is a reminder that time is not on the government's side.

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## PEOPLE

## Hutchinson's visa for new job

Four months after leaving Nationwide Building Society when his job disappeared, John Hutchinson has stepped into a new post at Visa International. Nationwide's former corporate strategy director is to become Visa's UK managing director. Hutchinson was employed by Nationwide to develop strategies for diversifications such as moves into selling insurance in branches, but lost his post in December when the society decided to concentrate on its core business.

The intervening months gave him time to think. "It is never an easy time when you are casting around trying to sort out the future. But it gave me some time to think about



what I enjoyed, and what suited me," he says. He came to the conclusion that he would like a strategy job connected with credit

cards, having headed Lloyds bank's Visa card operations earlier in his career. "I have been very close to credit cards for a long time," he says.

It also suited Visa to take him on for a new post with responsibility for UK operations within Visa's Europe, Middle East and Africa operations. Hutchinson envisages eventually heading a policy staff of no more than 20 people.

Hutchinson will report to Jean-Jacques Desbous, chief executive of Visa International for the region. He will also report to the Visa UK board representing the 43 banks and building societies which wanted a director for Britain.

## Bodies politic

■ Martin Couchman, formerly director of administration at the National Economic Development Council, has been appointed deputy chief executive of the BRITISH HOSPITALITY ASSOCIATION.

■ Allan Bridgewater, director and group chief executive of Norwich Union Group, has been elected chairman of the ASSOCIATION OF BRITISH INSURERS.

■ Duncan Macdiarmid, formerly director of finance at Help the Aged, has been appointed director of the BERNARD HUNLEY CHARITABLE FOUNDATION; he replaces the Rev Anthony Winter who has retired as secretary to the trustees and takes over the duties of Sir William Shapland who nevertheless remains a trustee.

■ Sir Robert Wade-Gery (below), a director of BZW and a former diplomat, has been



appointed chairman of the BRITISH IRISH INDUSTRY CIRCLE in succession to Dermot Smyth.

■ Nelson Porteous has been elected president of the Federation of Plastering and Drywall Contractors.

■ Malcolm Bates, deputy md of GEC, has been appointed a member of the INDUSTRIAL DEVELOPMENT ADVISORY BOARD.

■ Lord Tombs, former chairman of Rolls-Royce, has been appointed a member of the SECURITY COMMISSION.

■ David Singleton, commercial director of Whitbread, has been appointed a member of the MEAT AND LIVESTOCK COMMISSION'S Consumers' Committee.

■ Rosamund Blomfield-Smith, an assistant director of J Henry Schroder Wagg, has been appointed a member of the board of the NATIONAL RIVERS AUTHORITY.

## Insurance moves

■ David Batchelor, chief executive of JIB's Asian retail operations, has been appointed president and chief executive of JARDINE INSURANCE BROKERS Inc from May 1 when George Brown, current chief executive, will become non-executive chairman.

■ Theodore Obrist, general manager of Swiss Reinsurance, has been appointed to the board of TRADE INDEMNITY GROUP.

■ Stephen Cane, md of Pulbrook and MIS agencies, has been appointed md of MERRETT UNDERWRITING AGENCY MANAGEMENT; he succeeds Dennis Purkiss, who remains chief executive of the Merrett Group and becomes deputy chairman of MUAM.

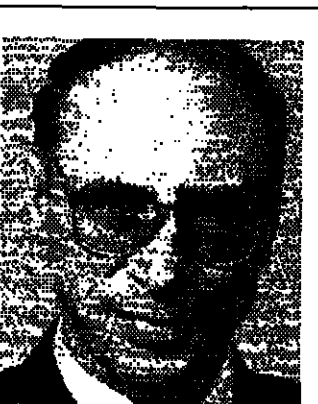
■ Graham Dimmock has been appointed md of EMPLOYERS Reinsurance and Peter Edwards md of EMPLOYERS Reinsurance. Mick Furlie is appointed marketing director

of Employers Reinsurance. Robin Snook, md of Employers Reinsurance (UK), Employers Reinsurance and Employers Reinsurance, has retired.

■ Ken Rolfe, formerly md of CE Heath (UK), has been appointed development director of Sedgwick Global, part of SEDGWICK UK Ltd.

■ Christopher Bell (below left) has been appointed deputy chairman of HARRISON HOLDINGS and RK HARRISON INSURANCE BROKERS. He is succeeded as md of the insurance broker by Simon Hall (below right).

■ Michael Wack, formerly executive director and general manager, has been appointed md of ST PAUL RE, London; Varkis Boghos was elected chairman and James White, president of St Paul Re, New York, deputy chairman.



■ The European Policy Forum, the cross-party and pan-European think tank, has appointed a new governor in the shape of Floris Maljers, chairman of Unilever NV (left). Sir Ronald Halstead, chairman of the Industrial Development Advisory Board and deputy chairman of British Steel; Nicholas Colchester, deputy editor of The Economist; and Jonathan Rickford, BT's director of government relations, have been appointed members of the forum's council.

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~ The C.I.S. ~

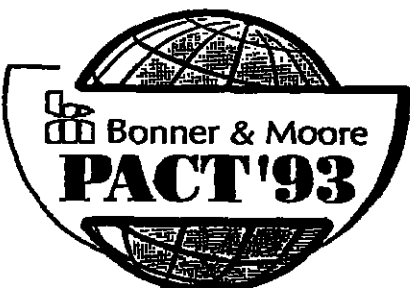
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ARTS  
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ARTS

Exhibitions

# The history of sculpture, and Moore

William Packer reviews diverse examples of the stone-carver's art

The conversion, by the Jeremy Dixon/Edward Jones partnership, of a group of Victorian offices and warehouses alongside the Leeds City Art Gallery, was discussed in an architectural context by my FT colleague, Colin Amery, last week. In more general terms, what it does is to give the newly constituted Henry Moore Institute its headquarters, and the public a fine new gallery dedicated to the display of sculpture.

The Henry Moore Centre for the Study of Sculpture was set up by the Henry Moore Foundation in 1982 and housed within the Leeds City Art Gallery. The Henry Moore Sculpture Trust came next, in 1988, to make work of all kinds better available to the public. And since 1989, the Trust's active collaboration with working sculptors has been centred upon the Henry Moore Sculpture Studio, at Dean Clough in Halifax. For all this apparently confusing - though hardly confused - activity the Institute will provide an administrative heart and public focus.

However, the inaugural show is no celebration of the modern or contemporary. Rather, in going back to some of the earliest surviving examples of English medieval sculpture, it lays proper emphasis on a continuing and universal tradition. It is nicely appropriate, too, to Henry Moore himself, whose first conscious encounter with sculpture as such was with the medieval monuments and decorative carvings in the parish church at Methley, a village between Castleford and Leeds, to which he was taken by his schoolmaster as a boy.

Rather more ironically apropos is the story Moore often cited of the carving rolled down the hill and

reduced to its truer self as all the unnecessary bits were knocked away. At Leeds, with the more-or-less life-size figures from the West Front of York Minster which dominate the exhibition, are sculptures not so much with the unnecessary bits knocked off as with virtually all the bits knocked off, mere ghosts and dim echoes of sculptures, so grievously are they eroded.

They remain extraordinary objects, the physical nature of their substance wonderfully revealed in the weathering and pitting that reduces the limestone to honeycomb. But to claim such residue as art is wishful thinking. What it might have been is another matter. Certain of these figures - and the rather better-preserved fragments and reliefs from York itself, Gilsborough, Lincoln and elsewhere - do more than enough to tell us what has been lost. They do this by their own vigour, formal invention and refined simplicity. Devote devours a sinner's soul: a mason carves at a block of stone. Such images touch the heart across the centuries.

The importance of the art-historical research into these works is undoubted, and already it has been established that the York figures long pre-date the 14th century West Front, with which they had always been assumed contemporary. But scholarship, however worthy, does not always make for successful exhibitions. Here the Romanesque

would have been a subject entirely appropriate to the occasion of this brave new departure, but sadly, in the event, this exhibition is a misjudgment and a disappointment.

Over at Kirkstall Abbey, an incongruously complete and magnificent ruin in a Leeds suburb, the German sculptor, Ulrich Ruckheim has installed a series of works in the north arcade, which appears made for the spot. Ruckheim is a minimalist, but a romantic minimalist, splitting open his blocks of stone in a way that both celebrates the material itself, in its mass and physical texture, and the manner of his working it - the drilling and cutting and splitting.

Here he also responds directly to the setting, putting the component pieces of these works through as many permutations, but making each single work conform to a consistent buttress-like image that both echoes and opposes the ambient gothic architecture. And if, in the event, his work here serves to celebrate the great spaces of the Abbey rather than itself, it is as clear that Ruckheim is as moved by them as we are, turning with us to consider the high vaults, the great void of the West Window, and the sky above.

Jorgen Sorensen is a Danish sculptor of international reputation, yet one who is barely known in Britain. Indeed, this exhibition at the Yorkshire Sculpture Park is his



Rock of ages: the York Minster carvings still have the power to move in spite of their deterioration

first substantial showing in Britain in a 30-year career. Set in the Park's upper spaces, high above Bretton Hall near Wakefield and the valley beyond, his work could hardly be seen to better advantage. In particular, never before has he had the opportunity to throw his work up so high against the sky.

He too is now principally a carver and a consummate carver at that, working the surface of the stone with the utmost subtlety and variety of tone and texture, yet never sacrificing an essential and monumental simplicity that lately has grown ever simpler.

Here he shows only his non-figu-

Romanesque - Stone Sculpture from Medieval England: The Henry Moore Institute, Leeds, until July 19 - funded by the Henry Moore Foundation

Ulrich Ruckheim: Kirkstall Abbey, Leeds, until June 28 - presented by the Henry Moore Sculpture Trust

Jorgen Sorensen - Retrospective: The Yorkshire Sculpture Park, Bretton Hall, near Wakefield, until July 4 - supported by the Arts Council's International Fund, the Danish Ministry of Culture, the Royal Danish Embassy, Celcon Blocks Ltd and the Henry Moore Foundation



Jorgen Sorensen with "An Experience Less" in Wakefield's Bretton Hall

rative work, resting mass upon mass to be held by sheer weight alone and, like Ruckheim, leaving the marks of drill and wedge to declare themselves.

And yet, for all their massiveness, these things retain a curious humanity, if not of scale then at least of feeling. The great granite piece that stands alone in the centre of the sloping Bothy Garden, abstract as it is, recalls nothing so much as one of the late two- or three-piece reclining figures of Henry Moore - an indirect and unconscious homage perhaps, but in these circumstances wonderfully appropriate.

Broadway Theatre

## Chekhov meets the Brooklyn sisters

What a joy to pass a few hours in the company of the sisters Rosenzweig, each as lovely as Wendy Wasserstein's play about them, which has transferred to the Ethel Barrymore Theatre on Broadway after a sold-out off-Broadway run.

They are achievers, those three Rosenzweig girls, born in Flatbush, Brooklyn and now living individually exceptional lives across the globe, who come together for eldest sister Sara's 54th birthday at her home in Queen Anne's Gate, London.

The clash and mingle of British and American cultures is more than the subject of this play but its formal lineage. *The Sisters Rosenzweig* combines the wit and style of a British drawing room comedy - everyone here is clever, accomplished, wealthy, or at least good-looking, and always has a great exit line - with the inward focus of the American family drama, and spices it all with a dash of Chekhov.

The play is steeped in Jewish references which lend it not only much of its humor but its deepest resonance: the Rosenzweigs cannot move forward, Wasserstein suggests, until they can live with their cultural past, as Jews, Americans, and women. Like their Chekhovian predecessors these three sisters are

in search of an elusive moment of happiness, but this is not a play of smouldering subtext and compromised desires. The Rosenzweigs, like the women in Wasserstein's previous plays, *Uncommon Women and Others*, *Isn't It Romantic*, and the Pulitzer-prize-winning *The Heidi Chronicles*, are finding their way to their own personal Moscow.

*The Sisters Rosenzweig* is set during 1981, the breakup of the Soviet Union provides a symbolic equivalent to the shakeups happening between and within the characters on stage. The sister whose world needs and gets the most shaking is Sara Goode (Jane Alexander), a high-powered manager for the Hongkong Shanghai Bank who lives in London with her teenage daughter Tess (Julie Dretzin).

England is the perfect place for Sara to hide from herself: "What a relief," she says, "to live in a country where your emotions are openly repressed." Tess is less impressed with expatriate life: she is threatening to join the Lithuanian resistance with her witless working-class boyfriend (Patrick Fitzgerald).

The shaking starts for Sara when Merv (Robert Klein), an American faux-furrier and passionate Zionist, crashes her birthday party. In town

for the party is Sara's youngest sister Pfeni (Christine Estabrook), a restless travel writer who "leads her life like she's on an extended Junior year abroad." Pfeni's inability to find permanence extends to her romantic life: her lover, Geoffrey, a British theatre director (John Vickery), in a wonderfully showy turn, is bisexual.

Completing the trio is Gorgious Teitelbaum (Madeline Kahn), a radio pop psychologist and wife of a wealthy Boston lawyer, who comes to London leading a tour of her temple women's group. The character, which could easily be a brassy cliché, is in Wasserstein's sensitive writing and Kahn's brilliantly understated performance, a suburban sage. Gorgious's hilariously aphoristic yenta-ing: "You can't judge a book by its cover," she tells Pfeni about Geoffrey, "but it seems to me that you are in the wrong library," masks her own secrets and desires.

Daniel Sullivan's direction is as elegant, subtle, and attentive to detail as John Lee Beatty's set and Jane Greenwood's costumes. Jane Alexander brings just the right combination of defensiveness and gentleness to Sara; her performance is perfectly observed down to her touch of British accent. Robert



From left: Madeline Kahn, Jane Alexander and Christine Estabrook

Klein, best known as a comedian, is a less polished actor than the others, but his rough edges make him a wholly plausible Merv: out of place, but full of a singular charm.

Estabrook seems implausibly wan for a woman who has made a career as unconventional as Pfeni's, but the problem lies as much in the writing as in her performance. Pfeni's

personal journey is less satisfying than her sisters'; she wafts off at the end of the play as she entered it, still "a wandering Jew." Perhaps Wasserstein is leaving room for *The Sisters Rosenzweig II: Pfeni's Return?* We can only hope.

Karen Fricker

London Concert

## A deserved promotion

When it is promoted from pit to concert platform the Orchestra of Covent Garden's Royal Opera House can more than give the London orchestras a run for their money. Last year it made its South Bank debut in a concert of Richard Strauss; on Sunday it returned to London's Royal Festival Hall, again conducted by Bernard Haitink and with Felicity Lott as soloist.

Haitink first introduced the ROH Orchestra to the orchestral repertoire in the series of "Garden Concerts", which took place on the ROH stage. Those programmes made a point of including new commissions from British composers.

but on the South Bank so far the choice of works has been much more conservative. There was not much sense of enterprise about this latest selection of Berlioz, Ravel and Shostakovich, but the performances transformed it into a memorable occasion.

Haitink's account of the *Overture to Benvenuto Cellini* was unexpectedly rich-toned and muscular; although not especially French in

timbre or rhythm it was still convincingly powerful. Berlioz as viewed from an unchattered Beethovenian perspective. Ravel's *Sheherazade*, though, caught all the appropriate French inflections. The refinement of the orchestra's pianissimo playing and the poise of its woodwind principals provided Lott's performance with a beautifully shaded halo. Her tone was not as radiantly full as one might have

hoped, but the attention to verbal detail and the expressive nuances projected each song intelligently.

There is a refreshing lack of self-regard in the ROH Orchestra's playing; a couple of times, as in the scherzo to Shostakovich's Fifth Symphony, a band used to showing itself off might have turned on a more extravagant display. Haitink's view of the symphony, in any case, does not lead itself to anything so

meretricious. It continues to develop in depth and power, pivoted about remorseless undulations of the first movement and the Largo which made full use of the orchestra's prodigious dynamic range and plunging into the finale with heedless abandon, yet braking to a pained slowness for that final exploration of its empty rhetorical themes. This was the precise antidote to Solti's inert performance of the Fifth with the Vienna Philharmonic in the same hall earlier this year, and as disturbing as any imaginable account could be.

Andrew Clements

New York Ballet

## Beauty relocated

The San Francisco Ballet can lay claim to being the oldest company in America: the San Francisco Opera Ballet was formed in 1933 with the Diaghilev dancer Adolph Bolm as ballet master. But from the late 1930s the company was chiefly identified with the Christensen brothers (William (artistic director), Harold (director of the company's repertoire), and especially Lew Balanchine's first American Apollo, who succeeded William in 1951.

From early on, therefore, there was a Balanchine connection, reaffirmed in 1985 when Helgi Tomasson left New York City Ballet to take over the company after Lew Christensen's death in 1984. The company's claim to national status was boosted by seasons at the Kennedy Center in Washington in 1980 and at the New York City Center in 1981. It recently played for a week at the New York State Theatre in Lincoln Center, and the larger stage made it possible to show Tomasson's production of *Swan Lake*, dating from 1988.

The original libretto states that "the action takes place in Germany." Not so in Tomasson's version: he has set it in 18th century France, with insipid designs by Jean-Jacques Worsaae. The first act begins with a frozen tableau perhaps meant to suggest a *fête champêtre* after Watteau; the third act is in a salon decorated with paintings of the school of Boucher, behind one of which the vision of the betrayed Odette will appear. If Balanchine had intended the ballet to happen in that place and time, he would no doubt have written music evocative of them.

Tomasson does not appear to have any particular point to make by relocating the ballet this way: this is not a "concept" production. Until the last act, he follows the usual sequence of numbers, more or less, except in Act II and the "Black Swan" pas de deux in Act III he has changed all the steps, to very little effect. Then in Act IV he has

thrown out most of the music and interpolated Tchaikovsky's "Sérénade mélancolique" as another pas de deux for Odette and Siegfried. (What branch of the French nobility does he belong to?)

The corps de ballet, which plays such a powerful role in both the Ivanov and Ashton versions of this act, has very little to do. This is too bad, since the corps made a strong impression in the second act. In general, this is a finely schooled company that up to now has lacked a world-class ballerina. Elizabeth Lascavio, who danced Odette/Odile on opening night in New York, has shown promise of becoming one and her Odile proved that she has technique to burn; her Odette was well thought-out - too well, it looked almost calculated at times.

The dancer everyone in New York wanted to see was Tina LeBlanc, who left the Joffrey Ballet to join the San Francisco Ballet last year. On the second night of the San Francisco Ballet season she appeared in a very uncharacteristic role, the first ballerina in *Rubies*, and gave it a wit, freshness, and feminine charm it has not had since its originator, Patricia McBride. *Rubies* was the only Balanchine work shown in this brief season. The rest suggested that the company has a repertoire problem. Tomasson's works are not terrible; not in taste, not grossly unmusical, just not very interesting. He has also brought in the kind of works that represent today's international style in ballet: ballets by William Forsythe, James Kudachka, Glen Tetley (the Tetley piece was not given in New York). A Mark Morris work is promised for next year, a hopeful sign, except that it is anybody's guess whether the choice arose from some conviction as to the direction the company should take, or because Morris, like Forsythe, is fashionable just now.

David Vaughan

INTERNATIONAL  
**ARTS GUIDE**

AMSTERDAM

Concertgebouw Tonight: Valery Gergiev conducts Orchestra and Chorus of Kirov Opera in concert performance of Evgeny Oregin, with Sergey Lefterov. Thurs: Reinbert de Leeuw conducts Royal Concertgebouw Orchestra in works by Escher, Sciarino and Dallapiccola. Sun afternoon: Budapest Concert Orchestra (24-hour information 875 4411, ticket reservations 671 8545) Muziektheater Tonight, Thurs, Sun afternoon, next Tues: Graeme Jenkins conducts Tim Albery's Bregenz Festival production of Catalan's La Wally, with Janet Cassara, Barry McCauley and Jean-Philippe Lafont. Fri: Nederlands Dans Theater. May 7: Nikolaus Harnoncourt conducts first night of Jürgen Fimm's new production of *Le nozze di Figaro* (8255 455).

ANTWERP

Stadsschouwburg Daily till Sun: Frankrijk Ballet in works by William Forsythe 234 1188

DeSingel Tonight: Jan Caeyers conducts New Belgian Chamber Orchestra in world premiere of Luc Van Hove's Oboe Concerto (Paul Dombrecht), plus works by Stravinsky and Beethoven. May 6: Boulez conducts Schoenberg and Birtwistle (234 1188) De Vlees Opera Tonight: Stefan Soltesz conducts orchestral concert with soprano soloist Luana Delvol. Tomorrow and Thurs: flamenco show (233 6685)

BRUSSELS

Palais des Beaux Arts Tonight: Juliard Quartet plays Haydn, Brahms and Ralph Shapey. Tomorrow: Philippe Herreweghe conducts Ensemble Musique Oblique in Schoenberg's arrangement of Mahler's Das Lied von der Erde. With Hans Peter Blochwitz and Birgit Remmert. Thurs: Rudolf Buchbinder piano recital. Next Mon: Thierry Féix song recital (507 8200) Monnaie Fri: Marcello Viotti conducts first night of Simon Suarez's new production of Anna Bolena, designed by Ezio Frigerio and Franca Squaczioglio, with cast headed by Nelly Miricioiu and Martine Dupuy. Further performances May 2, 4, 6, 9, 11, 13, 15 (219 6341) Cirque Royal Tonight and tomorrow: Rudra Béjart Lausanne (219 6341) Théâtre National Lady Will, one-woman show about Shakespeare's women characters. Text by Dominique Serron, starring Véronique Dumont.

Daily except Sun and Mon till May 15 (217 0303)

CHICAGO

Orchestra Hall Thurs, Sat, next Tues: Daniel Barenboim conducts Chicago Symphony Orchestra and Chorus in Beethoven's Missa. Free concert by Rotterdam Philharmonic Orchestra conducted by Jeffrey Tate. Sat: Tchaikovsky Conservatory Orchestra. Sun afternoon: Tate conducts Rotterdam Philharmonic in works by Delius, Falla, Poulenc and Garshwin, with piano soloist Artur Pizarro (413 2490)

GENEVA

Comédie Daily till Sat: Mrs Klein, psychological drama by South African-born actor and dramatist Nicolas Wright. French translation by François Regnaud, production by Brigitte Jacques (320 6001) Victoria Hall Tomorrow: Ronald Zolman conducts Belgian National Orchestra. Thurs: Andras Schiff piano recital. Sun: Philippe Corboz conducts sacred music by Durufle (Grand Passage 310 6611)

THE HAGUE

Dantheater Thurs, Sat, next Tues, Wed, Thurs: Nederlands Dans Theater mixed bill, including new work by Hans van Manen. Fri: new choreographies by Christopher Bruce and Martha Clarke (360 4930) Dr Anton Philipsaal Fri evening, Sun afternoon: Franz Weiser-Most conducts Hague Philharmonic Orchestra. Symphonies by Mozart and Schumann, with Ronald Brautigam playing Chopin's Second Piano Concerto on Fri. Dohnanyi's Variations on a Nursery

Song on Sun (360 9810)

ROTTERDAM

De Doelen Tonight: Ensemble Scaramouche plays works by Vivendi, Frescobaldi, Corelli and others. Tomorrow: lunchtime: free concert by Rotterdam Philharmonic Orchestra conducted by Jeffrey Tate. Sat: Tchaikovsky Conservatory Orchestra. Sun afternoon: Tate conducts Rotterdam Philharmonic in works by Delius, Falla, Poulenc and Garshwin, with piano soloist Artur Pizarro (413 2490)

UTRECHT

Vredenburg Tonight: Philippe Entremont is conductor and piano soloist with Netherlands Chamber Orchestra. Tomorrow: Valery Gergiev conducts Kirov Opera concert performance of Boris Godunov. Thurs: Iv Pogorelich piano recital. Fri: Tchaikovsky Conservatory Orchestra and Kiev Chorus. Sat: Jean Fournet conducts Radio Philharmonic Orchestra in works by Beethoven, Saint-Saens and Roussel, with piano soloist Pascal Rogé. Sun: Academy of St Martin in the Fields (314544) Stadsschouwburg Tomorrow, Thurs: Peter Wright's Dutch National Ballet production of Giselle (310241)

VIENNA

OPERA Staatsoper Tonight: Andrea Chenier with Bruno Beccaria, Renato Bruson and Maria Guleghina. Thurs: Il barbiere di Siviglia. Fri: Der

fliegende Holländer with Franz Grundheber and Julia Varady. Sat: Fidelio. Sun: Tosca (31444 2955) Musikverein Tonight: Vienna String Quartet plays works by Mozart, Berg and Brahms. Tomorrow: Dmitri Bashkirtov piano recital. Thurs: Vienna Sinfonietta plays works by Fux, Beethoven and Grieg. Fri: Stuart Bedford conducts Austrian Radio Symphony Orchestra in Dvorak, Erold and Elgar. Sun afternoon, Mon evening: Isaac Karabtschevsky conducts Tonkünstler Orchestra and Chorus in sacred music by Bruckner. Sun evening: Alfredo Kraus song recital (505 8190) Konzerthaus Tonight: Erwin Ortner conducts a concert performance of Frank Martin's opera Le Vin Herbé. Tomorrow and Thurs: Eliahu Inbal conducts Vienna Symphony Orchestra in works by Beethoven and Shostakovich, with piano soloist Till Fellner. Thurs (Mozart Saal): Bruno Leonardo Gelber piano recital. (712 1211)

WASHINGTON

KENNEDY CENTER The award-winning musical Guys and Dolls daily except Mon in the Opera House. Yuri Tsernikov begins two weeks of concerts with the National Symphony Orchestra on Thurs with a programme including Tchaikovsky's First Symphony and Stravinsky's Firebird (repeated Fri, Sat and next Tues). Sat at 17.00: Seiji Ozawa conducts Boston Symphony Orchestra in symphonies by Bernstein and Beethoven. Sun afternoon: Stephen Simon conducts Washington Chamber Symphony

in a Tchaikovsky programme. Next Mon: Leif Segerstam conducts Danish Radio Symphony Orchestra, with pianist Bala Davidovich (202-467 4800) THEATRE ● Okeana: David Mamet's drama. Till May 30 (Eisenhower Theater 202-467 4800) ● Our Country's Good: Timberlake Wertenbaker's award-winning play about jailers and inmates of an isolated Australian prison camp who produce a play and create a civilisation. Till May 22 (Signature Theater 703-685 4331) JAZZ/CABARET Barna of Wolf Trap Tomorrow: Koko Taylor and her Blues Machine. Thurs: Lyle Mays Quartet, jazz fusion. Fri: Tommy Makem, traditional Irish music. Sat: Bill Kirchen and Too Much Fun, honky-tonk, R&B and rockabilly (1824 Trap Road, Vienna, Virginia, 703-255 1916)

ZURICH

Opernhaus Tomorrow: final performance this season of Gianfranco de Bosio's production of Massenet's Herodiade. Thurs: ballet mixed bill, with works by Nijinsky, Arthur Saint-Leon, Bernd Blenert and Jorma Uotinen. Fri and Sat: Ponnelle production of Die Zauberflöte, with Francisco Araza. Sun: Ruth Berghaus' production of Elektra. Mon: Josef Protschka song recital. May 8: Don Carlo (282 0909) Tonhalle Tomorrow and Thurs: Jia Li conducts Tonhalle Orchestra with violin soloist Shira Rabin. (206 3434)

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**M**r Norman Willis, who yesterday announced his early retirement as general-secretary of the Trades Union Congress, has been called many things during his nine years at the top of British trade unionism: "a hard act to follow" is not one of them.

But for Mr John Monks, Mr Willis's little-known deputy and likely successor, the benefit of favourable comparison with his often ineffectual predecessor will provide only temporary relief in the uphill struggles ahead.

He has two main tasks: to redefine the role of the TUC in relation to government and to its affiliated unions, and to convince an increasingly sceptical world that unions are still of benefit to their members and to the economy as a whole.

Since 1984, when Mr Willis took the helm, union membership in the UK has fallen by more than 25 per cent to 7.7m. The authority of the TUC has been diminished both by hostile Conservative governments and the rise of "super-unions" formed, or to be formed, by mergers between the big craft, general and public service unions.

Mr Monks, an unassuming but able 47-year-old Mancunian, is aware that Mr Willis is not to blame for those unfavourable trends and that he is likely to remain a manager of a declining industrial force. But there are few officials, either in the TUC or in outside unions, who doubt that he will do a better job than Mr Willis.

Although Mr Willis can be fluent and witty in private he seems plodding and sometimes confusing on television and radio. Critics charge that coming from the ranks of the Britain's biggest blue-collar union, the TGWU general union, he failed to modernise the movement's cloth-cap image.

However, Mr Willis has been head of the TUC during one of its most difficult periods, and at times, during the 1984-85 miners strike, for example, he has shown considerable courage. But he has failed to rethink the role of the TUC and his internal management style has been widely criticised as inept.

Mr Monks, on the other hand, is widely praised as an excellent manager both within the TUC and in the handling of disputes between unions. The former student of economic history at Nottingham University also better represents both the new "classless" meritocracy

## All change, or fall down

The new TUC boss faces twin tasks, writes David Goodhart

racy within the unions, and the new, predominantly white-collar, trade union members, most of whom now have at least one A level.

He has a good feel for how the average Lancashire textile worker thinks, but is also a moderniser who knows how the unions need to reposition themselves, says one senior trade union official. He certainly understands the value that the trade union movement places on loyalty and has been properly applauded over the past few years for abstaining from the whispering campaign by some union leaders against Mr Willis, great though the temptation might have been.

Mr Monks will have to prove that he can deliver the sharper focus for the TUC that has been much talked about since the Labour party's election defeat last year but little acted upon. The TUC must become a service centre for its affiliates, concentrating on key areas where it can best add value - Europe, health and safety, labour law, pensions and education. It must also become a more effective lobbyist of government, rather than the labour movement's civil service, producing documents on all public policy issues which are usually ignored.

Mr Monks believes strongly in this new role. One colleague who has attended meetings with Mr Monks and Con-

servative MPs, as part of the TUC's new-style lobbying on the current employment bill, says: "He is a good performer in meetings with Tory MPs. He's got credibility and a certain establishment feel about him, and he's got no hang-ups about doing it."

But while he might be able to deliver on internal reforms, especially as there is now a less clear cut than he can succeed in the broader role of selling the unions. Mr Monks is an uncharismatic TUC bureaucrat who sometimes appears rather worn down by his six years as deputy. He can seem cautious about new ideas, such as enlisting the unions in the attempt to reach a better trade-off between pay and jobs, for example, or pushing harder in the direction of positive rights for all employees rather than just union members.

He is also unlikely to become a great media performer, which is why some TUC insiders believe his deputy should be a more appealing and fluent outsider such as Mr Jack Dromey, of the TGWU, or Ms Brenda Dean the former print union leader, instead of Mr Brendan Barber the in-house candidate.

With or without such an aide the best hope for the TUC is that Mr Monks can grow in the job. He is certainly a thoughtful and open man with none of

the strutting rhetoric sometimes associated with union bosses. He believes strongly in Europe - he has a Dutch wife, Francine - and is politically pragmatic, urging his colleagues to show more flexibility and substance when arguing the union case.

In the age of the super-union it may, in any case, be more appropriate to have a thoughtful manager at the head of the TUC rather than an authoritarian leader trying to stamp his authority on everyone. As Mr Monks himself points out, the conglomerate unions are here to stay, mirroring the development of British industry.

The unions have had little to celebrate in recent years, and even failed to turn popular discontent over pit closures to their advantage. The employment bill before parliament will hit them hard, especially the proposal to make it more difficult for unions to have dues automatically deducted by employers. In his typically pragmatic vein, Mr Monks likes to point out that ending automatic "check-off" will hit employers too, because they will no longer hold the money for unions on deposit for a few weeks before handing it over.

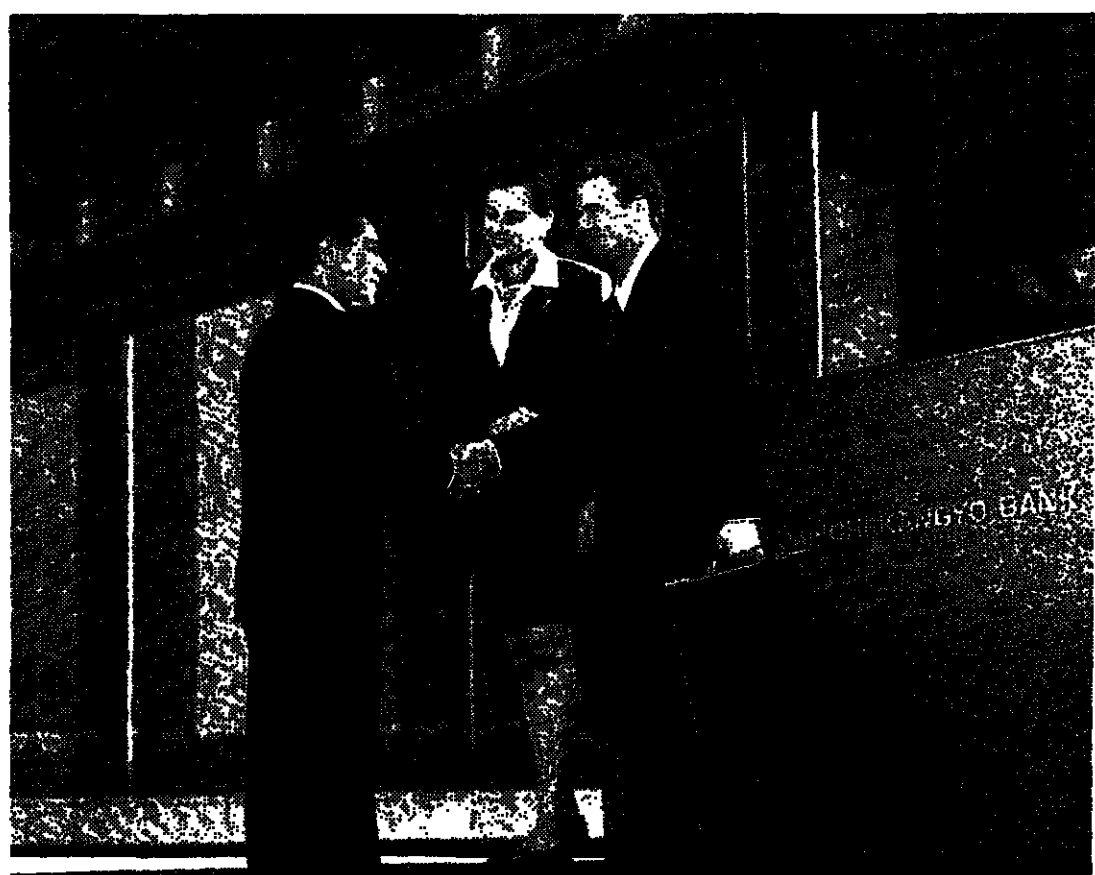
Despite the battering the unions have taken Mr Monks also likes to point to the fact that more than 50 per cent of the workforce is still covered by collective bargaining and that almost all of Britain's top exporters, such as ICI and British Aerospace, are highly unionised companies.

Unions, he believes, should signify efficiency, productivity and profitability as well as decent treatment of employees. He will make that point to government and employers more eloquently than his predecessor. Whether he can halt the long-term slide in TUC influence must remain in doubt.



Parting of ways: Norman Willis and John Monks, his likely successor as TUC general-secretary

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## Joe Rogaly

# Major reaches dry land



The agenda for Thursday's cabinet meeting is tame. It contains proposals for new laws that might be introduced in the 1993-94 parliament.

We can consider some of these in a moment. First note that the very nature of the forthcoming deliberations must be a relief to the prime minister. A mundane list of familiar ideas for new legislation is what he needs right now. It speaks of continuity, business as usual - better yet, plain, ordinary, in-charge, day-to-day government.

Combine it with last week's defeat of the Maastricht rebels, this week's announcement of the end of the recession, and a sunset new line in speechwriting and you have the makings of a possible reconstruction of Mr John Major. I have always assumed that Humpty Dumpty can be put together again, although the cracks will show forever.

The regime could be interrupted. Fate might reassert itself. Issues of immediate urgency could arise. It is, however, possible to anticipate some of these and see how they might quickly be disposed of. An announcement by President Clinton of US policy in Bosnia? Easy. It was decided last week that Washington's lead will be followed by the British government. Salt and pepper has already been ground over the foreign secretary's past words, the better to prepare them for when they may have to be eaten. In any case, this is a government that feasts on its own pronouncements.

Further news of the proposed boycott of tests by the teachers? Routine. There is no solution. Parents want simple pencil-and-paper tests. Teachers

want complicated tests that they can control. The government must just wait. It cannot please parents without alienating teachers, and vice versa. It cannot cave in. It will therefore pretend that the tests go ahead, while in fact they do not. Then tests become next year's problem.

Some of this week's lesser decisions will affect later ones. To take a single example, the lottery bill, which returns to the Commons tomorrow, provides for a wide range of outlets to sell tickets. This includes small shops, notably those that act as post office sub-branches. The latter depend on the revenue from both postal business and the handling of social security payments. They will need to earn money as agents for the lottery if they are to survive the eventual (but currently postponed) privatisation of the post. The government has not yet decided whether prizes will be permitted to sell lottery tickets; if they are, the village post office/shop will face what could be a killer competition. This might happen at around the time voters are lying to pollsters again by telling them that they rather like the Labour party. This is not a picaresque question. Tory constituencies may be at stake.

It will be seen from all the above that Mr Major is lightening up. The long torture that began with the evaporation of his authority on Black Wednesday may have come to an end. The life or death of his political career no longer hangs upon every move he makes. The prime minister can begin to exert himself at what he does best: normal administration, with a little forward planning

thrown in. The long term is no longer next week; the medium term further ahead than tomorrow morning. Meetings on the outlook for the forthcoming year or so have been held with most of his senior colleagues, and a package for this autumn's parliament is being prepared.

The first draft should be discussed at Thursday's cabinet. It is regarded as particularly important, since 1989-94 is the session in which most of the heavy stuff must be ploughed through if it is to be in place next election. So far I have taken it that that will come in 1995, four years after the last one. Nothing anyone connected with the government has said to me suggests otherwise. But Mr Major's majority is only 21. A few Tory by-election losses, plus a resurgence of inflation in late 1994, could make a 1995 election seem a deadly attractive. The fact that the opposition is working to a 1996 timetable would add to the attraction of 1995. Mr Major may not have thought of this yet. He will.

Meanwhile he must consider Thursday's agenda. Two broad themes govern the list of probable legislation: law and order, and deregulation/privatisation. A third will create itself if the review of long-term public spending produces any ideas that the government can nerve itself to implement. Thus Mr Kenneth Clarke will get his police re-organisation, and Lord Mackay his new controls over magistrates' courts. The Criminal Justice Act, the subject of a skillful rubbishing campaign by both the higher and the lower reaches of the

judiciary, will be amended. This will be ever so slightly embarrassing, since the ink on the existing legislation is not yet quite dry. Better a few blunders now than red faces on polling day as juvenile persistent offenders get away free and Labour wins points as the party of law and order.

The privatisation/deregulation programme contains well-known items: railways, coal, London buses, municipal airports if they do not beat the government to it by privatising themselves; a bundle of regulations originating in Brussels that Mr Michael Heseltine sniffs out as unnecessary; licensing laws (particularly affecting public bars); and Sunday trading. The latter will probably be presented to the House as a list of options upon which members will be given a free vote.

The key question asked about each one of these proposals is: will it get through? Outlines of bills disappear into the chief whip's office for "soundings" and stay there longer than was necessary when the government had a dependable, and excessively large, majority. This may be one reason why Mr Major seems to be fumbling the equalisation of the pensions age at 65 and why we have to see him cut long-term public spending before we believe that he will do it.

In short, there is no call to re-evaluate this administration as excellent, or even good, just because it has climbed out of a swamp and looks less like sliding back in than it did a few months ago. Its fortunes may have changed for the better, but its quality remains the same. It is persistent, workaday, a convincing extension of the civil service in general and the Treasury in particular. It contains many bits of glass, and a few pearls, but no string to draw them together. It is the government we deserve.

### The government is not 'good' just because it has climbed out of a swamp and looks less like sliding back in

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Japan must face up to its Gatt obligations on low-alcohol tax

From Mr Ronald Brown

Sir, We refer to Mr Kojiro Shiojiri's letter "No contravention of Gatt rules by Japan's low-alcohol tax" (April 20), which does less than justice to the position held by the European Commission and the industry.

The EC disappointment with the new tax structure is twofold. First, as Mr Shiojiri says, EC regulation 1576/89 prohibits European whisky distillers from producing and selling whisky less than 40 degrees proof. The new tax is thus discriminatory in its effect on European producers, including the French who cannot produce and sell whiskies below this strength - one recent attempt to circumvent the legislation, to which Mr Shiojiri is possibly referring, failed last year in a Paris court.

Second, European producers feel the Japanese government has not taken advantage of an opportunity for implementation of full liquor tax harmonisation as provided for in the 1987 Gatt council ruling. The

latter was accepted by Japan and partially implemented in 1989, and full compliance was again formally requested last year by the Commission. The key finding was that Shochu (accounting for about 65 per cent of Japan's distilled spirits market) is competitive with all distilled liquor (including whisky, brandy and vodka), and should be taxed similarly so as not to afford protection to domestic production.

It appears that, in printing, Mr Shiojiri's figures have become confused: Shochu Koh is taxed at ¥38.1 per litre and Shochu Otsu at ¥48 per litre (each on the basis of 20 degrees alcoholic strength). This compares with ¥78.29 per litre for 40 per cent proof whisky and brandy, and ¥331.4 per litre for all spirits such as vodka and gin. Even allowing for the differences in alcoholic strength, the ratios are therefore between 5:1 and 10:1 for Shochu and whisky/brandy, and slightly less for other spirits.

It is also worth noting that duty levels on whisky entering Japan are six times those of whisky entering the UK, and 10 times those of whisky entering the US.

The recent new tax on diluted whisky seems a partial admission of the need for a more level playing field. But, by leaving European distillers in the cold, it raises yet again the question of why Japan continues to protect the ailing domestic spirits industry at a time when its trade surplus continues to soar.

Miss Nakamoto's article in the FT on April 21 illustrates EC pessimism on this point, and in particular the Commission's unhappiness with Japan's discriminatory liquor taxes. It seems the appropriate time for the ministry of foreign affairs and the Japanese government to face up to their international Gatt obligations.

Ronald Brown, chairman, European Business Council Liquor Committee, Tokyo, Japan. Tim Jackson, president, EC Association of Spirit Producers, Brussels

## Red tape will be cut from waste laws

From Mr David Maclean MP.

Sir, I have a lot of sympathy with the letter that you published (April 21) from David Brown of the Federation of Small Businesses about the burden of waste law on business. I am personally dedicated to cutting red tape on business.

Any new regulation on the environment that reaches my desk has to justify itself. We are also launching a deregulatory review of existing controls, including those on waste. The particular target in Mr Brown's letter is the definition of waste. Whether or not anyone thinks it a sensible one, I have to point out that it is not new - a definition of identical effect has been in force since 1976. The courts ruled several years ago that waste can still be waste even if it has value.

The definition of waste in European Community law makes the same point, so for the present it is an established fact we have to live with.

What we do not have to live with is a system of controls on waste that is bureaucratic nonsense. Something may be waste, but that is no reason why what happens to it should be regulated any more than is needed to protect the environment. Differing kinds of waste in different quantities can produce different effects - including the pollution of aquifers and the generation of methane gas. But some of the examples mentioned by Mr Brown - such as a shopkeeper giving a cardboard box to a customer - there is no earthly reason to regulate. That is why the government's proposals for new

waste licensing regulations, to come into force later this year, contain a greatly increased number of exemptions for such obviously innocent activities.

In other cases we have to strike a balance. Mr Brown's example of the farmer who wants some hardcore is a good one. Anyone who opens a site where he dumps large heaps of waste forever should be licensed. He should be able to accept demolition hardcore for making up tracks or hard-standing without a licence, and we shall make sure he can.

Keeping business costs down is crucial, but so is protecting the environment appropriately. David Maclean, minister for the environment, and countryside, 2 Marsham Street, London SW1P 3EB

## Nigerian debt proposal 'too optimistic'

From Mr Ivan Nutbrown.

Sir, Paul Adams and Michael Holman's suggestion (April 23) that Nigeria could receive debt relief of 60 per cent on its debt through a Trinidad terms deal is more than a little optimistic for two reasons.

First, because Trinidad deals only cover government-to-government debt, which, at \$14.7bn, forms only half of Nigeria's debt. Second, because the amount of debt written off

for the first 15 countries to receive Trinidad terms relief represents just 3 per cent of their total outstanding debts.

They must wait for a review three years hence for any prospect of the debt relief they so badly need. Little wonder that the World Bank, in its World Debt Tables 1992-1993, itself concluded that "in several severely indebted low income countries, debt burdens remain at unsustainably high levels,

even after the application of the Trinidad terms."

There is the broader question that without assistance now, which the World Bank and IMF have so far refused to give, there cannot be a successful transfer of power to a civilian government later this year. Ivan Nutbrown, information officer, World Development Movement, 25 Beehive Place, London SW9 7QR

## Mayor of St Petersburg a 'tireless' campaigner

From Mr Robert Davies.

Sir, Commenting on the mood of St Petersburg citizens ("Referendum fails to inspire St Petersburg", April 24) and the reputation of the city leadership, your reporter commented that on the eve of the referendum, mayor Anatoly Sobchak was "enjoying himself in London at the annual meeting of the EBRD".

We hope that Mr Sobchak enjoyed his one-and-a-half hectic days in London. But I can say that, in almost six hours which Mr Sobchak spent in our company (in several private sessions with more than 40 international business and other leaders), he was tireless in putting the case for helping his city and engaging in partnership projects. These included youth enterprise and training, building rehabilitation and assisting the city's unique yet impoverished cultural institutions and hospitals.

Those who met him were left in no doubt as to his boldness and commitment in leading St Petersburg through the unprecedented social and economic challenges it faces.

Robert Davies, chief executive, The Prince of Wales Business Leaders Forum

## Think ahead on terrorism

From Mr Colin Appleby.

Sir, Within a year we have seen bombings in London, Manchester, Warrington and, now, lightning has struck twice in the City of London.

Just like last time, the atrocity has caught a number of concerns with their organisational pants down. The various disaster recovery and business continuity services should be well known by now, yet a great many companies are still failing to prepare adequate contingency plans. Businesses must learn that disasters do happen and that terrorism represents only the most visible of risks.

I suspect that, even with the latest tragedy still filling our television screens, there are still companies prepared to risk their corporate existence, rather than invest a fraction of turnover in business continuity planning. Colin Appleby, Datatec House, 432 Dunstable Road, Luton, Bedfordshire, LU14 8DL

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# FINANCIAL TIMES

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Tuesday April 27 1993

## Bosnia: no easy options

The outrage provoked by atrocities against the Moslem population of Bosnia has brought worldwide calls for international military intervention. Democratic governments must take account of public opinion, but they must also avoid letting moral outrage outweigh their judgement of what is in the national and international interest. It remains the case that the west has no solution to this Balkan conflagration.

The easy part is to define a moral position. It is not acceptable that one legally established state should seize the territory of another, although there are grey areas in the complexities of post-Yugoslavian politics. It is absolutely unacceptable that people be driven from their homes or massacred by a state in pursuit of such expansion. For the west to have stood aside, as some advocated, would have morally diminished it, while running the incalculable political risk of apparently sanctioning such behaviour elsewhere.

Perhaps there was a moment, early in the conflict, when western military action would have made a decisive difference, but few were prepared to argue so at the time. President Bush and Mr Boutros Boutros Ghali both thought it was a problem for the EC to deal with. The EC made many mistakes.

### Single strategy

Essentially, though, the west has pursued a single strategy: to intervene in a humanitarian way and to apply pressure through negotiations. The aid measures have been hesitant, but cumulative. Their success has been greater than many forecast. Negotiations, most recently for the Vance-Owen plan, have been frustrating and sometimes subverted by differences among the western allies which have simultaneously generated hope of intervention among the Moslems and confidence among Serbs and Croats that nothing effective would emerge from the UN.

Against this background, the international community has clung to its objectives: to lay the foundations for a permanent settlement and to maintain the unity of the western alliance and the post-cold war consensus within the UN. It is not clear how the

military options under consideration will support these objectives. All governments have ruled out the massive despatch of ground troops, for the good reason that this could lead to a Vietnam-type involvement, eventually intolerable to public opinion. A selective lifting of the UN arms embargo for the Moslems appeals to those who want to do more without becoming directly involved. Such a step would, however, prolong the conflict and could well require the suspension of the aid effort, as fighting intensified. The UN's position would then be untenable, weakening its influence in the Balkans and beyond. The third option - selective air strikes - also has serious flaws, given the mountain terrain, where arms can easily be concealed. Sooner or later, today's frustrations would be resumed, unless air raids were followed by the use of ground troops.

### Safe havens

With the Vance-Owen peace plan in ruins, where does the international community? A tougher regime of international sanctions, which takes effect today, does not feel like a sufficient response, yet the west would do well to learn from its mistakes. The most persistent of these has been its own lack of unity, something which the Clinton administration needs to bear powerfully in mind as it prepares to launch its policy initiative. Military gestures designed to improve the rating of American and European politicians with their domestic electorates should be avoided. Instead, the west should continue to build upon the two strands of action which have proved sustainable and, at least to a degree, effective. Economic sanctions should be intensified, and extended to Croatia, which has been shown again in recent days to be complicit in redrawing the map of the region by force. UN forces should meanwhile continue to focus upon channeling essential supplies, while their political masters urgently define a wider policy of safe havens behind lines which UN forces may well have to defend. Western airmen and soldiers may yet join this Balkan war. They should not do so until the political aims of their so doing have been defined.

## Moving on at the TUC

THE resignation of Mr Norman Willis as general secretary of the Trades Union Congress offers an opportunity for renewal in the UK's trade union movement. Mr Willis's likely successor is Mr John Monks, a younger, sharper man who is more capable of thinking strategically about the future of the TUC. However, it will take more than a change at the top if Britain's trade union centre is to re-establish itself as an important organisation in national life.

The most important challenge for the new general secretary will be to restore the fortunes of the TUC after a period of steep decline. From 12m affiliated members in 1979, the TUC now has around 7.7m members today. More than members, it has lost its place in the corridors of power, no longer wielding great authority as an estate of the realm.

Yet like the unemployed person who daily leaves home for work that no longer exists, the TUC still behaves as if it remained a power in the land. Staffing levels have only recently begun to cut below 1979 levels. The annual session conference continues to instruct the nation on every aspect of policy from vibration white finger to international relations. Congress House generates endless paper for a myriad of committees which attempt to shadow Whitehall.

### Further weakening

Until the mid-1980s, it might just have been possible for the TUC to revert to its previous role - had a government prepared to return to the corporatism of the 1970s been elected. No such government materialised. And all the while, the growth of a few large super-unions has undermined the need for a trade union centre which acts as the general command of labour. Unions such as the mighty TGWU general union, the AEEU craft union and the newly-formed Unison public-sector union are capable of providing their own research, negotiation and support services. They have little need for a TUC which soaks up £1 a year for every affiliated member.

A further weakening of the centre's role will come when the new trade union bill reaches the statute book. The TUC will no longer be able to operate the Bridlington Agreement, which stops its affil-

As the referendum returns are announced across Russia, it is clear that President Boris Yeltsin has carved out some space for action - but no more than that.

To win a vote of trust and of support for his economic and social programme from a turnout of more than 50 per cent is not bad in any democratic state. Yeltsin's opponents, such as General Alexander Rutskoi, the vice-president, who argued yesterday that the president's policies were "based on a minority", are prisoners of a prevalent Soviet attitude which sees anything less than formal unanimity as a defeat.

Was the victory fairly won? Not by western standards. The television and radio were overwhelmingly biased towards the president and his camp. Though opponents were heard, it was via "sound bites" on news programmes. Yeltsin, benefiting from the covert advice of Saatchi and Saatchi and Gallup, was presented as both strong and lovable, a Russian *muzhik* who was also a statesman.

In his confidential report on how Yeltsin was perceived, Mr Gordon Head, Gallup's managing director, wrote that "time and again, [people] stressed his *muzhikstvenost*, or his manly qualities... He was seen to be strong, brave, frank, straightforward and, most important, resolute... We believe this should be very much emphasised in the campaign..." It was. The most popular poster had the slogan: "A strong president for a strong Russia". On the TV talk shows, it was Yeltsin's people who tended to be over-represented. Yeltsin's tours and speeches which were highlighted.

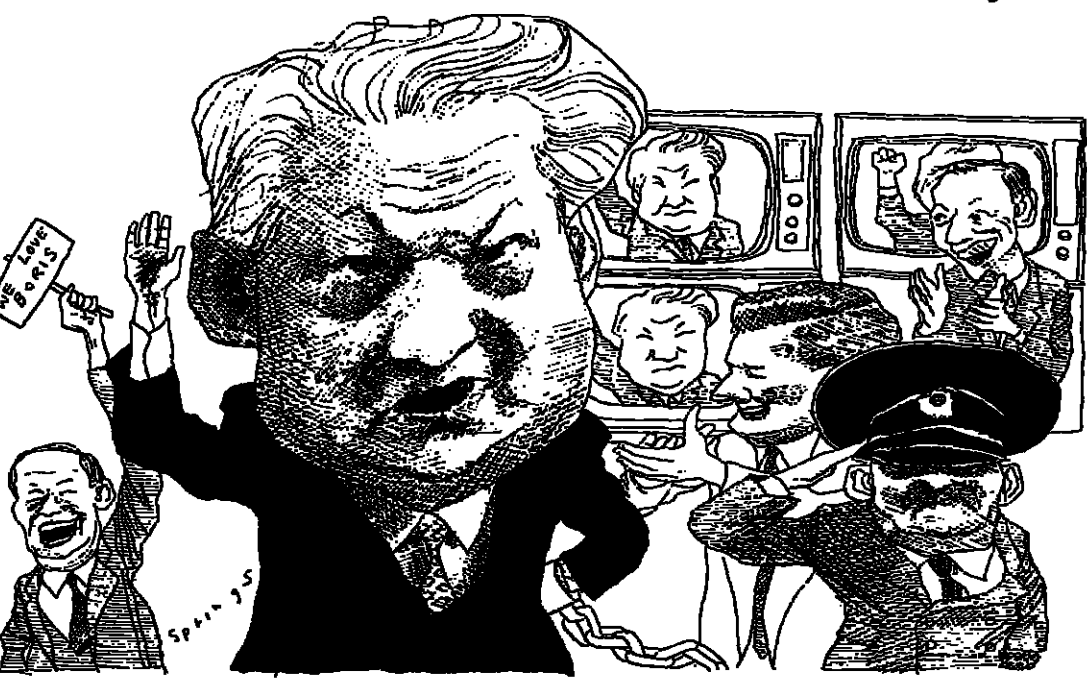
The reason is not just that the top management of the two national channels, Central and Russian TV, are political appointees of the president. It is also that most producers and news presenters are - like the media anywhere usually is - liberal, and have not yet developed an objective and balanced style. Many see the problem clearly enough, but regard their duty as confirming democratic and market change through Yeltsin's leadership rather than as upholding abstract standards of fairness. Thus when Mr Nikolai Pavlov, a leader of the nationalist-communist National Salvation Front, said yesterday that "the subversive mass media will start a hysterical cry about massive support for the president", he had part of a point.

Nobody, however, is going to pursue that with much vigour. The question now is: what is to be done? In this area, the initiative is very much Yeltsin's.

He has been clear about what he intends to do. He usually is. He was clear on March 20 that he intended

## The time for talk is over

Boris Yeltsin must seize the initiative if he is to translate his referendum win into action, writes John Lloyd



to introduce presidential rule: it was instead barred away within the Congress of People's Deputies for Sunday's referendum. Some observers believe Yeltsin's proclivity for compromise will again assert itself. However, most - and this seems to include most Russians - expect his courage to assert itself, and for him to push through some hard decisions.

In his eve-of-referendum speech, Yeltsin said his first priority would be to usher in a new constitution, the main principles of which have already been published. It comprises a "strong" presidential republic in which the president is both head of state and chief executive, with the rights of appointment and dismissal of all key officials - only some of which would need parliamentary approval. The parliament itself would be changed from the present Soviet structure of Congress and Supreme Soviet to a bicameral body, with an upper Council of the Federation elected from the republics and regions, and a lower State Duma of Deputies elected on an equal territorial basis across Russia.

Yeltsin must get this through the existing Congress - and cannot. He must therefore find some way - either by decree, and/or by agreeing it with the heads of the republics and regions - of putting the constitution in place while observing (as he said in his pre-poll speech) the "principles of constitutionality", if not the details of the constitution itself. This is the key battleground. His opponents have the advantage of being able to lean on the constitution to stop him. He has the drawback of having to act unilaterally.

To get the support of the regional and republican leaders for the constitutional and economic changes he proposes, Yeltsin must give them something - probably in the form of a new federal treaty which would allow the regions to enjoy a different relationship with the centre. In effect, each one would make a separate treaty with the central government, producing more of a confederation than a federation. This would probably lead to endless trouble in the future, but it is likely to be the price he must pay.

Finally, he has said he will act decisively on the economy, propos-

ing decrees on limiting credit, on providing a legal basis for private property and "safeguarding Russia's interests" in relations with the other former Soviet republics in the Commonwealth of Independent States. All of this will provoke the opposition of parliament, which he must override if he is to prevail. It is this action which will determine whether Russia can at last capitalise on the reforms of the past 15 months by constructing the skeleton of a financial, monetary and fiscal system robust enough to allow the development of a real private sector, and convincing enough to allow the west to shell out the billions it has promised.

A broad economic strategy is ready - though the government is now less united than it was last year, and the reformers more boxed in by the so-called "industrialists", such as Mr Victor Chernomyrdin, the prime minister. The plan would bring real pain in some areas, especially for the enterprises, which have escaped relatively lightly until now, but it carries the possibility of making 1993 the year in which reform was consolidated.

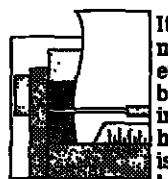
The battle against inflation is at the core of the strategy. Inflation has eased to about 15 per cent a month, but it is far from under control. It continues to wipe out savings, deprive enterprises of the ability to plan, keep foreign investment at bay and render the dollar a more attractive store of value than the rouble. To this end, the growth in central bank credits - seen as the basic engine of inflation - will be scaled back to 30 per cent in the current quarter, and to 15 per cent in the next two, from a high of about 70 per cent in the past year.

These figures spell, respectively, harsh cuts in government spending; the possible collapse of state budgets in the neighbouring republics; and bankruptcies and unemployment in industries. It would be very difficult to retain political and social stability if they are implemented; but it would be very difficult to control inflation and benefit from international assistance if they are not.

In this scenario, foreign assistance on the \$45bn scale proposed by leaders of the Group of Seven industrial nations in Tokyo earlier this month is essential. It would fund enterprises, the privatisation process and above all social security and unemployment benefit with dollars. Since the dollars would be used by the government to buy existing roubles, there would be no inflationary effect. Thus the strategy depends crucially on G7 commitment and approval - bringing the west into the reform process in a more committed and interventionist way than before.

This is a challenging programme indeed. It is another big chapter in the Russian revolution which rattles on. Yeltsin did not run an impressive campaign, yet the active majority of his fellow countrymen and women felt that they could trust him and that they wanted him to carry on with his reforms. They did not feel the need to see other candidates for the presidency, but they do want a different parliament. This does not give Yeltsin the legal right to press ahead, but it gives him a popular base, for a time.

## No way to run a health service



### PERSONAL VIEW

It is accepted by most outsiders and even acknowledged by a few honest insiders that Whitehall's greatest skill is in stopping things happening - not in the sense of bringing things to a halt but preventing them from being as good as they might have been.

Nowhere is this illustrated more strikingly than in the development of the National Health Service since Kenneth Clarke, then the health secretary, introduced his reform package in April 1981. It released a wave of expectation and energy among progressive general managers of the service and even caught the imagination of some doctors and nurses. But the sad truth is that disillusionment has now set in.

The reforms introduced the idea of survival through performance. A market would be created in which the purchasers were separated from the providers of healthcare. Hospitals providing an effective service would thrive and would attract more business; those which performed less well would be at risk.

Purchasing power was to be the order of the day, but this was to be balanced by giving local management wide-ranging freedoms from central control. This left management's survival in the new market to be determined by its own efforts. No longer were managers to be strangled in a web of central bureaucracy. So much for the theory. In practice, matters are turning out very differently.

To take the health market first. There are deep divisions at political and senior management levels about how the market should be allowed to develop. Some believe in encouraging a free market which should be regulated only when it seems that the provision of essential services to particular communities might be squeezed out by competitive pressures. Others believe that the market should be managed in a way which ensures that the consequences of market pressures are almost entirely avoided by, for example, the retention of large contingency funds for use wherever providers run into difficulties. This "back pocket" approach, which is

the one being pursued at present, undermines the belief that providers in the new NHS have to stand on their own feet.

If the health market is simply adrift, the approach to making the best use of staff is in disarray. The reforms offered an opportunity to break free of the centralised and top-down control imposed by the review bodies and Whitley

**If the health market is simply adrift, the NHS's approach to making the best use of staff is in disarray**

councils. This could have happened by the trusts themselves taking the initiative, or they could have been made to take it by the central abolition of the pay bodies.

Neither has happened. Trusts have not, with a very few exceptions, created new employment packages for their staffs and ministers have not been prepared to withstand the fuss which the unions and

staff associations would undoubtedly have made if the pay bodies had been disbanded by central *decree*. The NHS should not now complain if it finds its freedom of manoeuvre over pay and personnel matters to be increasingly limited over the next few years.

In one area of staffing, however, unstoppable forces have been released. In simple terms, managers are beginning to insist that staff concentrate on what they are trained to do. They are increasingly reluctant to pay staff to do work which others could do just as well and at less cost. This is called skill-mixing - redressing the balance between professionally qualified and support staff in favour of the latter. Some bolder spirits are even beginning to encourage staff to acquire additional skills. This will lead to fewer multi-skilled staff doing the work which more people with narrower skills do at present.

The tragedy is that these moves are being frowned upon by ministers because of the anxieties they are creating among the professions, with whom ministers do not wish to quarrel.

I fear for the NHS reforms. In their first year, which coincided with the run-up to the general election, the NHS was shamelessly used as a political football. No risks were allowed either with the operation of the market or the exercise of new flexibilities. Managers, eager to prove themselves, were never able to do so. Central authority was strictly upheld. At the end of the second year, however, the same dreary pattern continues with managerial flexibility still being sacrificed to political expediency.

Health ministers are not dismantling the central bureaucracy in the way the supporters of the reforms were promised. At the same time they appear to be doing their utmost to squeeze out of the system examples of local initiatives which seem to have destroyed the old and increased efficiency. This is no way to run a railway.

**Eric Caines**  
The author is former personnel director of the NHS

## Bird of prey winged

■ The fate of the consortium bank might aptly be linked to that of the *otus* bird of prey, fabled of course for flying in ever decreasing circles - and then disappearing.

Fashionable 20 years ago, the idea of banks of assorted nationality getting together to do international business they were unable to do separately quickly collapsed as soon as the shareholders found themselves competing with the consortia they part-owned.

the longstanding managing director of Interx who, having guided the institution through the debt-distressed 1980s, has now flown the nest.

### Food for thought

■ A bombed-out refugee bereft of a private dining room and desperately phoning City restaurants to find somewhere for a lunchtime *filet-a-la-fleur* was faintly taken aback to hear one overbooked hostelry suggest the caller might like to try Kleinwort Benson.

But KB, whose name may be better known in the catering trade than some financial institutions on account of its employing the Roux Brothers to tickle its guests' palates, was unable to oblige.

The UK merchant bank seems to be sticking to its knitting.

## OBSERVER



to be the most up-to-date. For the time being, aircraft are being waved in by the decidedly less than state of the art, but all too familiar, table-tennis bats.

### Blacked out

■ Call it chutzpah if you will, but the zeal displayed by South Africa's rugby officials can only befit a recent convert. They have decided that the Springboks won't play against the Maoris on their next New Zealand tour because the team is selected on a racial basis.

government refused to allow Maoris to be included in the touring team. Only after the late Danie Craven took up cudgels did the government relent and allow Maoris to tour with the All Blacks three years later.

When South Africa toured New Zealand in 1981, opposition to the tour divided opinion in the country. Opposition to apartheid also led to the cancellation of the planned 1985 All Blacks tour to South Africa.

But now Nic Labuschagne, chairman of the tours committee of the newly-integrated South African Rugby Football Union, says: "We are very sincere about the integration of our sport. We would not want to be a part of anything that smacks of discrimination."

### Studded welcome

■ The British Tourist Authority would seem to have scored an own goal. In a campaign aimed specifically at enticing Germans to the UK, it has put its boot right in it. Its latest ad in the Britain is Great series running in Stern magazine is couched entirely in footballing metaphor.

Their week in England started with a goal way offside, it says of the lucky German tourists. "For him football and holidays had one thing in common: England. This was the motherland of football..." As the ad is co-sponsored by seven ferry companies there also has to be mention of the "very

special kick" the couple got out of their crossing. On the last day a Mr Aston invites the couple to his villa (sigh) in Beverley for "Yorkshire pudding" and their trip to England ends with "exciting extra time". The BTAA could not be hitting at the exciting extra time experienced by some other Germans when they lost the World Cup a mere 27 years ago, could it?

### Noteworthy

■ *Wakie wakie*. The discovery that an experiment in etching photos and signatures on some of its cheque guarantee cards reduced fraud by nearly 99 per cent sets the Royal Bank of Scotland wondering how long it will take the English to catch on.

An early security measure in which the Scots captured the lead was the 1771 introduction of multicoloured bank notes, followed, in 1835, by the innovative step of printing two-sided notes. It was not until 1928 that the Bank of England decided to introduce both measures, the Royal Bank points out modestly.

### Morning exercise

■ "First the good news," said the coxswain to the slaves at the oars of the galley. "Today is the captain's birthday, and he's ordered double rations for breakfast..." "The bad news is he fancies a spot of water-skiing afterwards."



## Attali under severe attack from countries that created EBRD

By Peter Norman, Economics Editor, in London

MR JACQUES ATTALI, president of the European Bank for Reconstruction and Development, was yesterday subjected to severe criticism from the countries that had set up the bank.

In the opening session of the bank's annual meeting, governor after governor admonished it to exercise better control over costs after recent reports of extravagance in the fitting out of the EBRD's new London headquarters.

Mr John Major, the British prime minister, and Mr Theo Waigel, the German finance minister and current chairman of the board of governors, delivered only a light rap on the knuckles in the course of the opening ceremony. But other ministers were more outspoken.

Representing the only country

that had voted against the EBRD's headquarters' budget, Mr John McDermid, the Canadian minister of state for finance and privatisation, said the EBRD should set an example.

Fiscal restraint was essential if private sector development was to be fostered in former communist countries, Mr McDermid said. "Our public institutions must play a part both as agents for change and as examples of an appropriate role for government in economic development. In this connection, EBRD must always be conscious of its responsibilities as a public institution."

Mr McDermid said it was "essential for the bank to be a leader in promoting efficiency and financial probity".

Canada would work with other members of the bank and its management to ensure that expenditures were kept under control, and "if warranted, that

appropriate remedial measures are taken". He said: "Our taxpayers expect no less."

Mr Roger Altman, deputy US treasury secretary, expressed concern at reports of extravagant spending at the bank. Later he told journalists it was clear that some tightening of internal controls at the EBRD was required.

While he said the US believed the bank "was doing very important work" and that the US was "not unhappy" with the bank, he failed to say the same of Mr Attali.

Ms Helle Degn, the Danish minister of development co-operation, who spoke on behalf of the European Community, said the recent information on the bank's spending had been "a great concern for all of us and that is very regrettable".

Mr Attali said recent criticisms had "provided constructive lessons for the bank and for me". He

recalled the bank had decided on some organisational changes. "I shall carefully oversee their rigorous implementation."

Earlier, Mr Major had delivered a more coded message. After briefly praising the EBRD for generating projects worth £7.9bn, he said that it must go about its task "in the most cost effective way possible, ensuring value for taxpayers' money".

Mr Waigel contented himself with saying that "careful handling by the bank of the resources entrusted to it is absolutely essential."

Mr Major said the European Community summit in Copenhagen in June should tell the countries of central Europe "clearly and unambiguously" that the EC wants them inside the European Union as full members.

Pledge on change, Page 3

## World tightens economic noose on rump Yugoslavia

By Laura Silber in Belgrade, Quentin Peel in Bonn and Reuter

THE WORLD began tightening the economic noose around Yugoslavia yesterday after Bosnia's Serbs defied international pressure and rejected a United Nations-sponsored plan to end the civil war in Bosnia.

The self-styled Bosnian Serb assembly, which has no international recognition, announced yesterday that it would reject the plan to divide Bosnia into 10 ethnic provinces although sanctions on Yugoslavia were certain to be stepped up.

The assembly rejected the plan in spite of a last-minute appeal from Serbian president Slobodan Milosevic and his Montenegrin and Yugoslav counterparts. The message warned the deputies gathered in the Bosnian frontier town of Bijeljina that they had "no right to endanger 10m citizens of Yugoslavia because of some minor points".

The US and France said they would take immediate action to

freeze Yugoslav assets, and Russia promised support for tougher sanctions. Those include a land, sea and air trade embargo that will virtually isolate Serbia and Montenegro, the remaining Yugoslav republics, from the rest of the world.

Within hours of the vote, other countries began to tighten the sanctions, which have brought the Yugoslav economy to its knees since they were imposed last May in retaliation for Belgrade's support for the Bosnian Serb war machine.

As western countries scrambled to find a new diplomatic direction on Bosnia, Yugoslav and Serb leaders said they still sought to end the year-old civil war through diplomacy.

In Bonn, Mr Klaus Kinkel, the German foreign minister, called for the reconvening of the EC-backed Yugoslav peace conference - excluding the warring parties - for the west and its allies to agree on new moves to bring peace to the region.

"We are not saying the peace

plan has failed," the German foreign ministry said last night. "If we said that, we would have to have an alternative, and nobody sees alternatives. We are saying the plan is temporarily rejected."

Mr Kinkel and Lord Owen, the EC peace envoy, both avoided any suggestion of military action. Lord Owen said the price of cutting Serbian supply lines might be too high if it meant an end to humanitarian relief for the civilian population.

In Sarajevo, a UN official said Serb forces ringing Srebrenica were asking 150 Canadian UN peacekeeping troops to leave, saying it had not been properly demilitarised as laid down in a ceasefire accord.

The official said the Serbs had not set a deadline for the withdrawal, and emphasised that the UN had no intention of pulling out its peacekeepers.

West scrambles for coherent Bosnia policy, Page 2  
Editorial Comment, Page 17

## Slowdown in German inflation forecast

By Christopher Parkes in Frankfurt

THE underlying rate of west German inflation will slow "relatively quickly" as a result of this year's moderate pay settlements, according to a leading Bundesbank official.

At more than 4 per cent, the current rate of prices growth was still worrying, Mr Otmar Issing, a member of the central bank's directorate said yesterday.

But he made clear that the worries were not great enough to affect the bank's policy of cautiously reducing interest rates, which continued last week with the third cut so far this year. Inflation was a lagging indicator, he noted, and as such was not suitable on its own as a guide for monetary policy.

The internationally important discount rate, the effective floor for money market rates, is now 7.25 per cent compared with its most recent peak of 8.75 per cent, reached in mid-1992.

Mr Issing's comments, which coincided with preliminary April figures from four key states showing regional consumer price indices still rising by between 4 per cent and 5 per cent annually, indicated that the bank is for the present satisfied that the main controllable source of inflation has been effectively dammed.

Pay deals averaging 3.5 per cent represented a marked reduction after rises of 7 per cent in 1991 and nearly 6 per cent last year, Mr Issing said.

Commenting on a value added tax increase in January which generated an unwelcome surge in inflation, he said tax rises did not stem solely from the authorities' need for revenue. They were also a consequence of high wage awards in the public sector.

The braking effects of wage restraint on inflation were not felt immediately, but basic developments were going in the right direction, Mr Issing said.

According to most estimates, annual inflation will be down to 3.5 per cent by this year's final quarter, by which time the Bundesbank is expected to have cut its discount rate to around 6 per cent.

Pay deals agreed, Page 2

## Ciampi to be Italian PM

Continued from Page 1

liament. Last night, though, political commentators said electoral reform would be extremely difficult to steer through parliament.

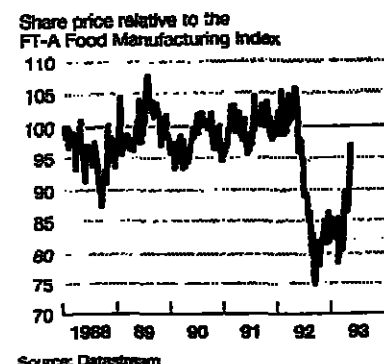
The choice of Mr Ciampi was greeted with caution last night by the main opposition party, the Party of the Democratic Left, and by the Lombard League. The Socialists, one of the two dominant partners in the outgoing coalition, also made clear that Mr Ciampi was not their first choice.

## Compound growth

THE LEX COLUMN

FT-SE Index: 2822.3 (-21.5)

### United Biscuits



run for cash, KP snacks for growth. The trouble with this scenario is the timing and context. Any lurking asset strippers would have struck seven months ago when Keebler's problems undermined the shares. A bidder must also know a hostile approach would surely send UB scurrying into the arms of a white knight.

UB will hardly moan if the bid premium remains in the price. It may even be able to catch up with the rating on pure trading grounds if the recovery at Keebler proves as fast as some suspect. The launch of a cigarette price war by Philip Morris will squeeze RJR Nabisco hard. There could be some relaxation of Nabisco's aggression in the biscuits market which so embarrassed Keebler.

### UK economy

After sterling's devaluation and the four percentage point cut in interest rates since September, it would be deeply worrying if there were no sign of economic recovery. From that perspective, the 0.6 per cent first-quarter rise in non-oil GDP was the least that might have been expected. It leaves the chancellor's Budget forecast of 1.25 per cent for the full year looking conservative. City consensus expectations may move up a further notch to settle above 1.5 per cent. But even that is not much to write home about. More important is whether this is a recovery capable of sustained momentum.

Today's CBI trends survey will provide some indication of what follow-through to expect in the second quarter. Doubts remain for the longer term. The debt problems that underlay the recession are not over: negative

equity and the stock of repossessed property will restrain recovery in the housing market. Sterling is strengthening again just as exporters need additional competitiveness to confront the downturn in their European markets. Next year's large tax increases may undermine confidence, especially as the perception grows that interest rates have hit their trough. All that fits with an anaemic US-style recovery. The difference is the two successive monthly falls in unemployment. These could be signalling a much stronger recovery than previously expected. It is more likely, however, that patterns of behaviour in the labour market have changed in ways that make it respond more quickly to shifts in economic sentiment.

### Gold

These days, one need only breathe the name George Soros to quicken the investment pulse. Sir James Goldsmith still excites some in the same way and when the two are linked, passions in saloon bars may swell beyond endurance. Add the intellectual endorsement of modern-day Jeremiah such as Lord Rees-Mogg and a stampede cannot be far off. However tempting it may be to deflate such hype as a little canny buying and a lot of talk, there may be something more stirring in the gold market.

For US investors, returns on cash are as near to zero as makes no odds. Bond yields may be around a cyclical low point, and equities remain expensive by most historical measures. Those worried by the recent weakness in the dollar may well be tempted by a little gold - especially with the opportunity cost of holding bullion low. The balance of supply and demand has also been slowly shifting in recent years. Jewellery fabrication and bar hoarding now soak up more metal than new mined supply and scrap provide. Forward sales by producers, using borrowed central bank bullion, have locked many into current low prices for some of their production. If they wish to unwind these, sales producers will have to buy in the open market because they cannot produce sufficient from their own mines or stocks. Russia has probably sold most of the gold fittings which can be easily unscrewed. Against that is the threat of central bank selling and a subdued inflation trend. But the banks may hold off once a run starts, and the gold price has hinted of inflation to come before now.

## Rise in British GDP adds weight to signs of recovery

By Emma Tucker and Alison Smith in London

BRITAIN yesterday reported the first significant rise in gross domestic product for 2½ years, confirming recent evidence that the country has emerged from one of its longest recessions since the 1940s.

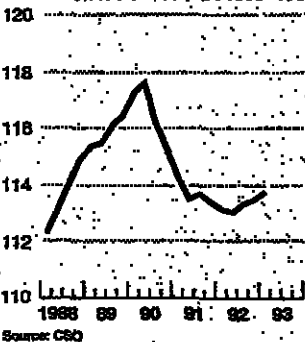
The Central Statistical Office said the UK economy grew by 0.2 per cent in the first quarter of 1993, compared with the previous quarter. GDP was 0.6 per cent up on the same period a year ago.

Weak oil output in the first two months of 1993 meant that non-oil GDP grew more strongly. Excluding oil and gas extraction - 6 per cent of total GDP - output rose by 0.6 per cent on the quarter, 0.6 per cent higher than the same period of 1992.

This was the first significant rise in non-oil GDP for more than two years and the first time since the second quarter of 1990 that both measures of GDP have risen on the previous quarter.

### UK GDP

at constant factor cost, SA, 1985=100



Mr Norman Lamont, the UK chancellor, hailed the figures: "We are beginning to see the fruits of all the difficult decisions I and the government made over the last couple of years. We had to get inflation down. We have got recovery underway."

The increase in GDP gave weight to other signs of recovery, including three consecutive

monthly rises in retail sales, a rise in manufacturing output and strong narrow money growth.

A survey from the Institute of Directors yesterday showed that business confidence among company directors has reached its highest level for five years.

After peaking in the second quarter of 1990, GDP shrank by 3.9 per cent over eight quarters to a trough in the second quarter of 1992. For the next six months, the economy was stagnant. In the country's 1979-81 recession, output fell by 5.5 per cent, but over only seven quarters.

Excluding oil and gas extraction, the economy shrank by 3.8 per cent over seven quarters from a peak in the second quarter of 1990, to a trough in the first quarter of last year.

The CSO said manufacturing output was estimated to have risen while energy production declined.

Business confidence rise, Page 11  
Lex, Page 18

## IMF urges rate cuts to boost world growth

Continued from Page 1

many, where the IMF reckons the economy will contract by 1.3 per cent this year. This marks an astonishing turnaround from last October when the IMF predicted the German economy would grow by 2.6 per cent in 1993.

The report said the outlook for Japan was also relatively gloomy, while growth in the US was more encouraging and picking up virtually as predicted.

However, Mr Michael Mussa, director of the IMF's research department, yesterday called on the US government to show

"somewhat more movement" in pushing down its large fiscal deficit, which on current plans is to come down to about 3 per cent of gross domestic product by 1996, excluding social security payments.

Mr Mussa said that even if this happened the budget position was "not sustainable". It was "desirable" to cut the deficit by a further 2 percentage points "over the longer term".

The report said the expected recovery in the international economy was "hesitant and uneven", with prospects affected by factors in many nations

including "extensive balance sheet restructuring, persistently high short-term real interest rates, considerable financial tensions and depressed levels of consumer and business confidence".

One bright spot was that inflation was down in many countries while many developing nations were expanding strongly. But a threat was that "significant benefits" to free trade were being put in danger by moves to protectionism and a "dangerous proliferation" of accords among governments to limit their trading partners under "managed trade" agreements.

World Weather		°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F		
Boulogne	F	14	57	Frankfurt	S	21	70	Malacca	F	13	55	Oporto	F	12	54
Buenos Aires	S	23	73	Glasgow	S	14	57	Manila	C	15	59	Oslo	S	20	68
Burton	S	23	73	Geneva	S	14	57	Paris	C	15	59	Prague	F	18	64
Burns Aires	G	21	70	London	C	10	50	Seoul	F	36	97	Stuttgart	F	21	70
Calcutta	S	29	84	Lyons	C	20	68	Shanghai	G	21	70	Taipei	F	18	64
Cairo	S	26	79	Helsinki	C	20	68	Melbourne	G	21	70	Toronto	F	3	37
Cape Town	S	20	68	Hong Kong	C	29	84	Montreal	G	21	70	Ulan Bator	S	21	70
Cebu	S	22	72	Manila	C	26	79	Mumbai	S	28	82	Valencia	C	16	61
Cienfuegos	S	25	77	Manusuk	C	21	70	Phnom Penh	S	18	64	Warsaw	S	26	79
Copenhagen	S	15	59	Interlaken	C	19	66	Qingdao	S	13	55	Washington	F	10	50
Dallas	S	26	79	Interlaken	C	19	66	Rangoon	S	25	77	Yokohama	F	18	64
Danmark	S	16	61	London	C	10	50	Seoul	F	36	97				
Darwin	S	28	82	Lyons	C	20	68	Shanghai	G	21	70				
Dhaka	S	28	82	Madrid	S	14	57	Singapore	C	27	81				
Dubai	S	28	82	Moscow	S	14	57	Sydney	G	21	70				
Durham	S	20	68	Munich	S	14	57	Taipei	F	18	64				
Edinburgh	S	10	50	Nairobi	S	28	82	Tokyo	F	18	64				
El Paso	S	20	68	Osaka	S	21	70	Ulan Bator	S	21	70				
Frankfurt	S	21	70	Phnom Penh	S	18	64	Valencia	C	16	61				
Faro	F	14	57	Qingdao	S	13	55	Warsaw	S	26	79				
Fukuoka	S	22	72	Rangoon	S	25	77	Washington	F	10	50				
Glasgow	S	14	57	Seoul	F	36	97	Yokohama	F	18	64				
Helsinki	C	20	68	Singapore	C	27	81								
Hong Kong	C	29	84	Sydney	G	21	70								
Interlaken	C	19	66	Taipei	F	18	64								
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Melbourne	G	21	70	Yokohama	F	18	64								
Montreal	G	21	70												
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Qingdao	S	13	55												
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Taipei	F	18	64												
Tokyo	F	18	64												
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Valencia	C	16	61												
Warsaw	S	26	79												
Washington	F	10	50												
Yokohama	F	18	64												



هكذا من النحل

John Foord  
1-402-8361

brother  
MICROWAVES  
KNITTING MACHINES INDUSTRIAL AND  
DOMESTIC SEWING MACHINES

# FINANCIAL TIMES COMPANIES & MARKETS

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CONSTRUCTION  
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## INSIDE

### Elf share move sparks Petrofina bid talk

Belgian oil and gas company Petrofina confirmed that Elf Aquitaine, the French state-run oil company, now had a 4.9 per cent stake in the group. Elf's underlined presence on Petrofina's share register has fuelled intense speculation about a possible bid for Belgium's largest industrial company. Page 20

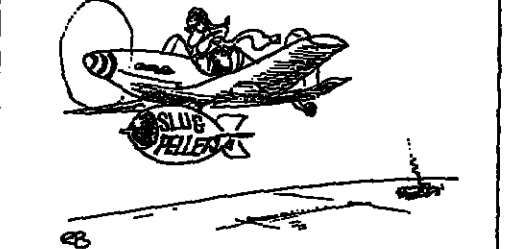
### Sharp downturn in Gan result

Gan, the French state-controlled insurance group suffered a sharp fall in net profits to FF402m (\$74m) from FF2.32bn in 1991. Mr Francois Heilbrunner, chairman, said Gan's main objective was to prepare for privatisation. Gan, like the other big French insurers, was badly affected last year by the intensely competitive state of the insurance market, particularly the damage sector. Page 20

### UK newspaper may be sold

Mr Tiny Rowland, joint chief executive with Mr Dieter Bock of Lorrho, the international conglomerate, has told colleagues he does not want to sell the Observer, the UK Sunday newspaper he has controlled since 1981. However, a Lorrho financial adviser said Mr Bock is determined to dispose of the title. Page 20

### Fields show scars



There are green shoots on farms all over the UK. But look down from an aeroplane and the scars can be seen. There are great patches of land into which good seeds were planted but did not grow. There are other bare areas in a disturbing number of fields that are clearly the work of pests - almost certainly slugs. Page 28

### Board change at Japanese bank

Five board members resigned at Hyogo Bank, a local Japanese bank, taking responsibility for its worsening bad loan burden, reportedly the worst among regional Japanese banks. Hyogo has become a symbol of the over-ambitiousness of some Japanese regional banks, which expanded beyond their home territory during the late 1980s. Page 22

### Dublin finally falls back

Equity markets moved in directions of their own last week, with an easier tone overall being set by the FT-Accumulators Index. Dublin exemplified the lower trend, giving ground after posting gains in each of the previous eight weeks. Back Page

### Farnell buoyed by acquisition

Farnell Electronics, the UK components and equipment manufacturer and distributor, reported a 12.5 per cent operating profits rise reflecting organic growth and a maiden full-year contribution from ESD Distribution. Page 24

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### Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)			
Platts	1016	+ 17	Platts	858	+ 23
Oil	590	+ 10	AGF	613	- 13
Oil	365.2	+ 4.8	AGF	61.9	- 4.8
Oil	365.2	+ 4.8	AGF	61.9	- 4.8
Oil	365.2	+ 4.8	AGF	61.9	- 4.8
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LONDON (Pence)		Shipyards		32 + 4	
Platts	288	+ 31	Unbrack	261	+ 17
Oil	19	+ 36	Oil (Brack)	426	+ 29
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## Gerstner pledges to restore IBM to profit

By Louise Kohoe in Tampa, Florida

MR LOUIS Gerstner, IBM's new chairman and chief executive, yesterday pledged to restore the US computer giant to profit. "We can bring IBM back," he told the company's annual meeting in Florida.

He faces the challenge of winning over shareholders angry at the performance of IBM shares during the past year. As a signal of their unhappiness with the

board, 28 per cent of all shareholders voted to cut directors' retirement benefits. This was not enough to have any practical effect but it sent a powerful message of discontent.

In his first public statement of his plans since taking over at the head of the company on April 1, Mr Gerstner outlined his priorities as first "right-sizing" the company through job reductions. "Secondly, we will sharply define our strategic priorities, pin down what businesses we'll pursue,

which deserve priority and what competitive platforms we'll build on. Third, we will organise the company around that strategy, achieving the benefits of decentralisation while seizing the advantage of our size. Fourth, we will redouble our commitment to our customers."

Although he appeared to make a favourable impression upon shareholders, several raised questions about his remuneration. His salary is almost double that of his predecessor Mr John Akers.

In addition to a \$2m salary, Mr Gerstner received a one-off payment of \$5m on joining IBM and generous share options.

In response to complaints that he was being paid too much at a time when shareholders were suffering, Mr Gerstner said: "I understand your pain. I cannot do more than that. I'm sorry."

He acknowledged that employee morale was low in many parts of IBM, and vowed to try to complete the "downsizing" of the company as quickly as possible.

"I don't have a plan that I can describe to you today," Mr Gerstner said, stressing he has had little time to assess IBM's problems.

IBM's share price has plunged over the past year from more than \$100 last summer, to around \$50 in recent weeks. Last year IBM cut its dividend by 55 per cent to 54 cents per quarter.

But yesterday IBM's board voted to maintain the quarterly dividend, dispelling concerns of another dividend cut.

## Paul Abrahams SmithKline Beecham announces succession

SMITHKLINE Beecham, the Anglo-American drugs and consumer products group, yesterday announced that Mr Henry Wendt, chairman, and Mr Robert Bauman, chief executive, will retire next April.

Sir Peter Walters, chairman of Midland Bank and a non-executive director of SB since 1989, will then become non-executive chairman.

Mr Jan Leschly, head of SB's pharmaceuticals since 1990 when he moved to the company from the US group Squibb, will take over as chief executive. SB's share price yesterday closed down 3p at 446p.

The appointment of Mr Leschly, a 51-year-old Danish pharmacist, cuts through the problem of whether to appoint a former employee of SmithKline Beecham or Beecham.

The appointment of Sir Peter, 61, will calm concerns that the company is becoming too American.

He is expected to surrender his chairman's position at Midland over the next 12 months. He will continue to be a non-executive director of HSBC Holdings.

The surprise announcement, made at SB's annual general meeting, is, the company says, part of a carefully planned transition to ensure the group maintains continuity and focus.

The approach is in marked contrast to recent events at Glaxo, the UK pharmaceuticals group, where Sir Paul Girolami, chairman, sacked his chief executive Mr Ernest Mario.

Dr Jean-Pierre Garnier, president of the north American pharmaceutical operations, has been appointed executive vice-president of pharmaceuticals. Lex, Page 18

## Handing down a legacy of improvement

THE LEGACY that Mr Robert Bauman and Mr Henry Wendt, respectively SmithKline Beecham's chief executive and chairman, hand over to their successors will be very different from the one they inherited four years ago.

At that time, the two groups that merged, SmithKline Beecham of the US and Beecham of the UK, were also-rans in the pharmaceuticals industry. Mr Bauman explains: "Back four years ago, we were told the merger would never work. We were told we didn't have a drugs pipeline. We were told we couldn't fuse a trans-Atlantic organisation and we were told our marketing wasn't up to the job."

Mr Bauman claims the group he intends to hand over to Mr Jan Leschly is now a firmly established leader in the industry, with an increasingly convincing pipeline of drugs, new product growth, and a firm control of costs. A sign of the company's improving fortunes is the attitude of SB and analysts to the expiry of its best-selling product, Tagamet. A few years ago, the expiry would have been a significant cause of concern. Analysts believe its annual sales in the US are about \$600m, and could fall 50 per cent during the first 12 months.

That decline, however, should be more than offset by the growth of SB's four new products: Paxil, an anti-depressant also known as Serenex; Engerix B, a hepatitis vaccine; Kytrel, an anti-nausea drug; and Relafen, an anti-arthritis. Analysts believe these products could add sales of \$400m this year - an impressive achievement by SB's combined salesforce.

The group is further protected by its particularly strong position in the rapidly-growing American managed healthcare sector where it has about 40 per cent of US drug sales. The company was forced into the managed sector because of competition against its existing drugs, but now sees it as a strength rather than a weakness. It expects that proportion to increase to 80 per cent by the end of the decade.

"Bob [Bauman] is a very modest person," says Mr Leschly. "Who would have anticipated at the time of the merger that 50 per cent of pharmaceuticals growth would come from new products, and the other 50 per cent from volume growth of existing medicines? It's a remarkable achievement that we're generating such growth without any price increases."

Analysts' concerns have also been allayed by the group's strengthened pipeline of new drugs, which has been rationalised by the group's Australian R&D director, Dr George Poste. The company has focused its resources on fewer but potentially more financially successful medicines. Analysts point to the group's anti-hepatitis compounds, pancylovir and famcyclovir, which should challenge Wellcome's best-selling product, Zovirax, as well as enlarging the overall market.

## BA buys additional USAir stock and maintains 24.6% holding

By Paul Betts, Aerospace Correspondent

BRITISH AIRWAYS will exercise its option on \$66.3m worth of USAir stock to maintain its current 24.6 per cent equity stake in the sixth largest US carrier.

The UK flag carrier is also in advanced negotiations with the Danish AP Moller group over the future of their joint interest in Brynmor European Airways, the UK regional carrier formed last year by the amalgamation of Brynmor Airways and Birmingham European Airways.

BA's decision to exercise its right to buy additional USAir stock follows the US carrier's plan to sell 10m new shares to investors to raise about \$260m to improve its debt-laden balance sheet. The move will increase BA's financial investment in USAir to \$386.3m.

The UK carrier acquired its minority stake in USAir last January for \$300m. Under its investment agreement with USAir, BA also gained certain rights to buy

shares of preferred stock convertible into USAir common shares to maintain its underlying interest if the US carrier proceeded with a new equity issue.

BA's decision to subscribe to the new issue confirms the UK flag carrier's commitment to the partnership with USAir, which it regards as an integral part of its strategy to become a global airline.

BA said yesterday the USAir convertible preference share stock it was subscribing to were convertible into 3.37m common shares at \$22.40 a share. BA also said it would subscribe a further \$12.9m should underwriters to USAir's offering exercise options to take an additional 15 per cent above the offering.

While consolidating its partnerships in the international market, BA is also continuing to reorganise and rationalise its domestic operations.

The latest rationalisation is expected to involve the loss-making Brynmor European Airways, the regional carrier owned by

The Plimsoll Line in which BA has a 40 per cent stake.

The AP Moller group, through its Maersk Air subsidiary, also owns 40 per cent of The Plimsoll Line with the remaining 20 per cent held by Jim Harris Holdings. Mr Harris is a former BA marketing director and a former chairman of the London Ambulance Brigade.

An agreement on the restructuring of Brynmor European Airways could come as early as this week. It is likely to involve a split in the company's regional activities with BA taking over the Plymouth and Bristol-based Brynmor operations and Maersk the Birmingham operations.

## Siemens 2% ahead at halfway

By Christopher Parkes in Frankfurt

NET PROFITS at Siemens, Germany's biggest electrical and electronics group, rose just 2 per cent to DM377m (\$544.7m) in the first half of the current year, the company said in an interim report yesterday.

Sales rose 3 per cent to DM377m, but new orders - an important guide to medium-term prospects - fell 4 per cent to DM41bn.

Incoming contracts from German customers, which account for just under 50 per cent of all business, fell 7 per cent, after being 4 per cent down at the end of the first quarter.

Export orders, 10 per cent lower at the three-month mark, were down 2 per cent in the six months to the end of March.

Siemens reported "above average" orders for semiconductors and other components, and strong business in transportation and automotive systems. However, new contracts for the core telecommunications and power generation divisions were lower than last time.

Most of the sales growth was attributed to power and transportation.

Yesterday's report made no mention of progress at Siemens-Nixdorf, SNI, the computer subsidiary which last year lost DM313m on sales of DM13bn. However, the company denied a report that SNI was heading for a DM1bn loss this year.

Siemens referred to a statement last month which said SNI might even show a slight improvement. But this seems increasingly unlikely in the light of worsening German economic conditions and the lack of overseas markets growth.

Half-year sales matched "modest expectations for the full year", but the company offered no further profits forecasts.

## Sweden says 20 banks eye Gota

By Christopher Brown-Humes in Stockholm

THE SWEDISH government said yesterday that around 20 domestic and international banks had shown "serious interest" in buying Gota Bank, which was taken over by the state in the face of mounting losses last December.

The news came as the government removed six Gota bank members to signal a clear break with the management who were in charge when the bank ran into difficulties.

The bank's chairman, Mr Dan Wersén, and managing director, Mr Per Lundberg, both of whom only took up their positions towards the end of last year, were the only board representatives to survive the clear-out.

The government wants to move quickly to return Gota Bank to the private sector and believes a solution, which may involve one or more purchasers, can be found by the end of the year.

Credit Suisse First Boston is assisting the government with the sale.

Potential purchasers are not being identified at this stage although a suggestion that Deutsche Bank had agreed to buy part of Gota was firmly denied by the Swedish government and the German bank yesterday.

It is likely that any purchaser will only buy the bank's healthy assets, which carry a value of some SKr500m (\$65bn).

Its problem loans have already been transferred to a separate "bad bank" - following a model adopted by other Swedish banks - although they are still formally under the bank's ownership.

So far the government's assistance to the bank amounts to a SKr10bn guarantee which it provided in January.

Gota Bank is due to report its first-quarter figures tomorrow.

Last year its operating loss deepened to SKr2.4bn in 1992 from SKr1.9bn in 1991 after credit losses more than tripled to SKr12.5bn from SKr3.7bn.

The loss would have amounted to SKr12.9bn without SKr4.5bn in financial insurance and SKr6bn in state guarantees.

Five new members have already been appointed to the board, including a representative from the finance ministry.

### MULTICURRENCY CAPABILITY

<b>The Council of Europe</b> Investment Fund U.S. \$200,000,000 6.25 per cent, Notes due 1999 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>NIB</b> Nordic Investment Bank Cus. \$150,000,000 7.75 per cent, Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>EUROFIMA</b> European Financial Markets U.S. \$100,000,000 7.5 per cent, Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>Republic of Portugal</b> U.S. \$75,000,000,000 6.875 per cent, Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities
<b>Ireland</b> U.S. \$200,000,000 6.875 per cent, Bonds due 2003 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>Great Britain</b> U.S. \$250,000,000 6.25 per cent, Guaranteed Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>Spain</b> U.S. \$200,000,000 7.375 per cent, Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities	<b>Magyar Nemzeti Bank</b> Hungary U.S. \$50,000,000,000 6.48 per cent, Bonds due 2000 Daiwa Securities Co., Ltd.
<b>Asian Development Bank</b> U.S. \$30,000,000,000 4 per cent, Bonds due 1998 Daiwa Europe Limited	<b>Latin American</b> U.S. \$250,000,000 6.625 per cent, Notes due 1998 Daiwa Europe Limited US\$ Platts & Dreyfus Securities		

Since the beginning of 1993, Daiwa has been a bookrunning Lead Manager in the above transactions, totalling over U.S. \$2.8 billion.

**DAIWA**



## INTERNATIONAL COMPANIES AND FINANCE

## Gan suffers sharp fall on increased competition

By Alice Rawsthorn in Paris

GAN, the French state-controlled insurance group which is a candidate for privatisation under France's new conservative government, suffered a sharp fall in net profits to FF402m last year from FF2.32bn (\$420m) in 1991.

Mr François Heilbronner, chairman, said Gan's performance this year would "depend on economic conditions". Despite the group's poor performance, he said its main objective in 1993 was to prepare for privatisation.

Gan, like the other big French insurers, was badly

affected last year by the intensely-competitive state of the insurance market, particularly the damage sector. Union des Assurances de Paris and Assurances Générales de France, the other two state-controlled insurers, have already announced steep falls in profits for 1992.

However, Gan has been more vulnerable to the economic squeeze than its competitors, chiefly because of its exposure to the depressed property sector. This posed a dual problem last year because of the short fall in profits on asset sales and the need to make heavy provisions on its property

interests.

Insurance sales rose from FF39.7bn to FF43.7bn in 1992 but profits from insurance fell from FF1.5bn to FF200m. Worst hit was damage insurance, which made a loss of FF1.1bn against a FF501m profit, due to an increase in claims, particularly in fraudulent ones.

Mr Heilbronner said he hoped to see an improvement in Gan's domestic insurance and its foreign activities. The group last year reduced the loss from its foreign business to FF4.5m from FF25.5m and hopes to make a profit this year.

## Norsk Hydro doubles its first-quarter net profit

By Karen Fossell in Oslo

NORSK HYDRO, Norway's biggest publicly-quoted company, has more than doubled first-quarter net profits to Nkr506m (\$75.5m) from Nkr217m last year, helped by lower production costs, higher crude oil output and a higher kroner/dollar exchange rate.

The result was better than analysts' forecasts as Hydro's four main business segments outperformed expectations by boosting operating profits and sales. The shares closed up Nkr3.50 at Nkr168 on the Oslo bourse yesterday.

Group sales increased by Nkr907m to Nkr16.47bn as operating profit rose by Nkr398m to Nkr1.44bn. "Hydro's oil and gas activities are continuing to develop favourably, but otherwise the first quarter was characterised by the persistent difficult market conditions and depressed prices," said Mr Egil Myklebust, chief executive.

Net financial expenses were cut to Nkr625m from Nkr688m as foreign exchange losses fell to Nkr194m from Nkr470m. Hydro blamed the currency loss on a fall in the value of forward contracts and a loss on receivables due to a strengthening of the kroner against European currencies.

The company said in the second quarter it would book a Nkr2.4bn gain, before interest income and tax, on the disposal of its 38.3 per cent shareholding in Freia Marabou, Scandinavia's biggest chocolate producer, acquired by Kraft General Foods International. KGFI paid Nkr3.4bn for Hydro's Freia stake.

The agriculture division lifted operating profit by Nkr58m to Nkr251m on sales up Nkr133m to Nkr7.37bn.

Oil and gas lifted operating profit by Nkr182m to Nkr900m on sales up Nkr566m to Nkr3.58bn.

Light metals improved operating profit by Nkr201m to Nkr290m on sales up Nkr159m to Nkr4.3bn. Petrochemicals' profit rose by Nkr16m to Nkr112m on sales up Nkr48m to Nkr1.1bn.

## Flaws in the Elf takeover theory

Andrew Hill in Brussels reports on a strategic stake in Petrofina

PETROFINA, the Belgian oil and gas company, yesterday confirmed that Elf Aquitaine, the French state-controlled oil company, had built up a 4.9 per cent stake in the group.

Elf's undeclared presence on the Petrofina share register has fuelled intense speculation about a possible bid for Belgium's largest industrial company, which would rival the controversial struggle for control of Société Générale de Belgique, Belgium's largest holding company, in the late 1980s.

Petrofina's share price, which rose slightly to Bfr3,750 yesterday, has come down from its peak of Bfr11,750 a year ago, making the stock a more attractive target for predators. Shareholders are due to vote today on a series of proposed defensive measures, one of which would have forced Elf out into the open anyway, by obliging investors to declare stakes of more than 3 per cent.

Meanwhile, La Générale, which controls an 11.33 per cent stake in the oil company, is searching for ways of reducing its industrial exposure. But in the last few days oil has been poured on these troubled waters. On Friday, Mr Gérard Worms, chairman of Compagnie de Suez, La Générale's French majority shareholder, said it was "highly unlikely" the Belgian holding company would sell its Petrofina stake. If it did, Petrofina's chairman, Mr Albert Frère, who controls some 28 per cent

SOCIÉTÉ Générale de Belgique, Belgium's largest holding company, has raised its stake in Générale de Banque, the country's largest bank, from 21 to 26 per cent, writes Andrew Hill.

The purchase of 750,000 of the bank's shares from Fortis, the Belgian-Dutch financial services group, is another step in La Générale's attempt to dilute its exposure to Europe's weak industrial economy. Fortis, which groups the

activities of AG of Belgium and Ambev of the Netherlands, sold almost all its stake in Générale de Banque at the end of last week at below market price, cutting its holding from 14.7 per cent to 1.77 per cent.

Smith New Court placed 1m shares - the largest part of the stake - with 30 international institutional investors. A further 140,000 were acquired by Sofina, a Belgian investment holding company, which now owns a 1.5 per cent stake.

Of the group through Groupe Bruxelles Lambert and other holding companies, would have first refusal.

Given Mr Frère's predilection for shuffling his holdings, this may not be as sure a guarantee of future stability as Petrofina would like the speculators to believe. But it is true that the typically Belgian network of agreements between existing shareholders might deter outside predators.

A more important flaw in the Elf takeover theory is that Petrofina would not fit into the French company's strategy. The activities of the two groups are complementary - Elf is strong in exploration and production, while Petrofina is more heavily committed to refining. But Elf would almost certainly have trouble digesting Petrofina.

A more likely option is a strategic alliance between the two. Strapped for cash and carrying debt of some Bfr100bn

(\$3.02bn), Petrofina is trying to cut operational costs by Bfr3bn this year and raise between Bfr5bn and Bfr8bn annually from asset sales - meaning strategic partnership rather than outright disposals.

For Petrofina shareholders, such alliances could be their only consolation over the next two years. Consolidated profits in 1992 fell by 72 per cent, from Bfr16.3bn to Bfr4.6bn, as low crude prices, pressure on refining margins, overcapacity in the petrochemical sector and an adverse dollar-franc exchange rate all took their toll. The dividend was halved - the first cut since 1959. Moreover, the company is having to take swift and expensive action to upgrade the ageing Ekofisk oil installations in the North Sea. This year, a 7 or 8 per cent increase in oil production is probably the best that investors have to look forward to.

The exploration budget - Bfr10bn two years ago - is being cut to less than Bfr3bn this year, and some of the work is being farmed out to new partners. Downstream, the group has reined in its US and European ambitions for a wide network of Fina service stations, to concentrate on areas which can be easily and cheaply supplied from existing pipelines and refineries, such as northern France and Germany, or Texas and Louisiana. The company's real hopes, however, are pinned on its Bfr29bn investment in the Antwerp refinery, which should allow it to add more value to its oil products, while cutting sulphur emissions and content to levels much stricter than required by European environmental regulations. The good news is that the project is on schedule to come on stream at the end of 1994. Bad news is that its benefits will not show through in the accounts until 1995.

Under the circumstances, analysts are surprised that the share price has remained so buoyant for so long, but the speculation may continue. Even Friday's calming statement from Suez prompted a small surge in the share price, based on the fact that Elf would be interested in the La Générale stake if it were sold.

For the future, there are new rumours about shadowy Elf "allies" holding stakes of less than 3 per cent and ready to support the French company should it seek to parley with Mr Frère.

## Moulinex tumbles into the red

By Alice Rawsthorn

MOULINEX, the French manufacturer of kitchen appliances, fell from a net profit of FF171m (\$31.5m) in 1991 to a loss of FF115m last year because of difficult economic conditions in Europe and adverse exchange rates.

The group, which two years ago took on heavy debts in acquiring Krups, the German electrical goods producer, plans to seek new capital in an attempt to return to profit "within two or three years".

For months Moulinex's man-

agement has been split over the recapitalisation plan. But last month the group began negotiations with its banks after Mr Gilbert Torelli, its deputy chief executive, raised his stake in Société des Fondateurs, the group's parent, from 35 to 49 per cent.

Moulinex, which also owns the Swan and Girmi brand names, has been under pressure in the European electrical goods market where it faces fierce competition from the giant multinational consumer electronics groups. Last year, these general problems were

aggravated by the slowdown in consumer spending in its key French, German and UK markets.

Sales fell to FF3.22bn from FF3.36bn in 1991. But it was also hit by the strength of the French franc after the September currency crisis, which cost it an estimated FF125m in lost income. Operating profits plummeted to FF235m from FF499m in 1991.

Results were also hit by the restructuring of Krups, which cost FF48m last year. It has cut the Krups workforce by 800 since the takeover.

## Boots reveals death risk of heart drug

By Paul Abrahams in London

BOOTS, the UK retailer and pharmaceuticals group, yesterday revealed that its heart drug, can lead to significantly higher mortality.

The revelation is a severe blow for the company's pharmaceutical division, whose executives have described the medicine as one of the last hopes for the drug operation. Manoplax was predicted as generating sales of between £100m and £300m a year.

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## Lonrho chiefs differ over future of the Observer

By Roland Rudd and Raymond Snoddy in London

MR Tiny Rowland has told colleagues that he does not want to sell the Observer, the UK Sunday newspaper that he has controlled since 1981.

Mr Rowland, joint chief executive with Mr Dieter Bock of Lonrho, the international conglomerate, believes the paper is worth far more to the group in terms of influence than the £8m to £9m (\$12.2m-\$13.8m) it is expected to lose this year. Last year it lost £14.9m.

Mr Bock, Lonrho's biggest shareholder with 18.8 per cent,

has decided to sell the Observer and is believed to have the support of other directors.

Mr Rowland's reluctance to sell the paper, despite bids from both Newspaper Publishing, publishers of rival The Independent and its Sunday stablemate, and The Guardian, could mark the first trial of strength between the two chief executives.

One of Lonrho's financial advisers yesterday said Mr Bock is determined to dispose of the Observer. Mr Paul Spicer, Lonrho's deputy chairman, declined to comment.

## KVÆRNER

## Notice of General Meeting of Kværner a.s

The Annual General Meeting of Kværner a.s will be held on Friday, 7 May 1993 at 2 p.m. at Hoffsvæien 1, Oslo.

For technical reasons the shareholders are requested to appear for registration before 2 p.m. at the above address.

The agenda comprises:

1. Report by the Group President.

2. To consider and adopt the Profit and Loss Account for the year 1992 and the Balance Sheet at 1 January and 31 December 1992 of Kværner a.s and the Group.

3. To consider the allocation of the result after taxes according to the adopted Profit and Loss Account, and the distribution of dividends. The Board proposes a dividend for 1992 of NOK 5.00 per share, to be credited to the company's shareholders on the date of the general meeting. Payment of the dividends will take place 26 May 1993.

4. To consider a proposal to authorize the Board to increase the share capital by up to NOK 37,500,000. It is proposed that the Board be authorized to increase the share capital by up to NOK 37,500,000 consisting of 3,000,000 shares of NOK 12.50 par value. The authority is to be exercised in connection with any full or partial takeover of or merger with other businesses and comprises thus a capital increase against payment otherwise than in money. The Board's authority will apply to all share classes and includes the allotment of the new shares within the existing share classes and the stipulation of the subscription price. The shareholders waive their preferential right to subscribe under Section 4-2 of the Companies Act. The authority is valid until the Ordinary General Meeting in 1994 and includes the right to amend Article 3 of the Articles of Association with regard to the share capital.

5. To consider a proposal to authorize the Board to increase the share capital by up to NOK 10,000,000. It is proposed that the Board be authorised to increase the share capital by up to NOK 10,000,000 consisting of 800,000 shares of NOK 12.50 par value. The reason for the proposed capital increase is to enable senior executives of the group to participate in the company's development also as shareholders. The authority may therefore be exercised for the purpose of increasing the share capital for the benefit of senior executives and key personnel of the Kværner Group in connection with the implementation of option programmes. The shareholders waive their preferential right to subscribe under Section 4-2 of the Companies Act. The authority requested by the Board applies to A-free and A-restricted shares. The Board will determine the allotment of shares within each class of shares. The Board will also fix the subscription price which shall correspond to the market price of the shares on the conclusion of the option agreement, and other subscription conditions. The Board's authority will be valid for five years and includes the right to amend Article 3 of the Articles of Association with regard to the share capital.

6. To elect directors.

7. To approve the Auditor's fee for 1992.

The Financial Statements and Auditor's Report have been sent to the shareholders enclosed with the Annual Report and this Notice. The documents are also available for inspection at the offices of Kværner a.s at Hoffsvæien 1, Oslo. Shareholders may telephone +47 22 96 70 00 for copies.

Shareholders who wish to attend the Annual General Meeting or be represented by proxy must give notice of this by completing and returning the enclosed form, to reach Kværner a.s no later than Monday, 3 May 1993. If they wish, they may appoint Kasper K. Kielland, Chairman of the Board of Directors, or Erik Tønseth, Group President, to act on their behalf.

Oslo, 21 April 1993

The Board of Directors of Kværner a.s

Kværner a.s

## Shareholders seek SE Banken shake-up

By Hugh Carnegie in Stockholm

SWEDEN'S small shareholders, fresh from a successful campaign for greater openness at Volvo, are pressing for a shake-up of the board at Scandinaviska Enskilda Banken, the country's biggest bank, which was forced to seek state support after running up an operating loss of SKr5.3bn (\$705m) last year.

Having forced Mr Pehr Gyllenhammar, chairman of Volvo, to reveal details of his- erto secret executive salaries

last week, Aktiespararna, the 65,000-member national shareholders association, switched its attention to what it sees as a failure of board control at SE Banken, in which the Wallenberg family, Sweden's premier corporate dynasty, is the senior shareholder.

Aktiespararna will call at the SE Banken annual meeting today for a committee of shareholders to be set up to appoint a new board "able to guide the bank through the hard times still to come."

It wants to postpone formal approval at the meeting of the

present board's actions last year to give shareholders more time to decide where responsibility lies for the 1992 loss.

Mr Lars Milberg of Aktiespararna said shareholders should not be expected to absolve the board of blame for the losses. "We are not saying we have no confidence in all of the board now, but the presumption is that the board is responsible for the losses."

He said his association wanted to see large institutional shareholders exert greater control to stop "companies ruling themselves" and to

help prevent the kinds of heavy deficits which SE Banken and Volvo have incurred.

The top three figures on the SE Banken board are Mr Curt Olsson, the chairman, Mr Peter Wallenberg, the first deputy chairman, and Volvo's Mr Gyllenhammar, the deputy chairman. SE Banken paid no dividend last year after it was plunged into the red by loan losses of SKr10.9bn. It reported that its portfolio of doubtful loans had tripled to SKr28.5bn largely due to exposure to Sweden's crippled property market.



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THE UNITED BANK OF KUWAIT PLC

IS PLEASED TO ANNOUNCE

## FINANCIAL HIGHLIGHTS 1992

	1992 £000	1991 £000
<b>OPERATING PROFIT</b>	21,702	16,120
<b>PROVISIONS</b>	(11,362)	(6,045)
<b>PROFIT BEFORE TAX</b>	10,340	10,075
<b>CAPITAL BASE</b>		
Share Capital	100,000	100,000
Reserves	28,473	21,012
Subordinated Loans	71,957	60,385
	200,430	181,397
<b>BALANCE SHEET TOTAL</b>	1,923,147	1,723,341

▲ PROFITS BEFORE TAXATION INCREASE FOR THIRD YEAR IN SUCCESSION TO £10.3 MILLION.

▲ OPERATING PROFIT REACHES RECORD HIGH OF £21.70 MILLION.

▲ THE BOARD HAS PROPOSED A 1 FOR 10 BONUS ISSUE OF SHARES TO EXISTING SHAREHOLDERS.

The steady increase in profits underlines UBK's fundamental strength, despite increased provisions due to the poor economic environment. We look forward to continuing this upward trend in profitability in 1993 and well into the future.

If you would like to receive a copy of UBK's Annual Report and Accounts, please contact Andrea Anglin on 071-487 6615

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A member of IMRO

مكتبة المصطفى



## Coca-Cola buys 30% stake in Mexican bottler

By Damian Fraser  
in Mexico City

FOMENTO Economico Mexicano (Femsa), the largest Mexican beverage and bottling company, has agreed to sell 30 per cent of its soft drinks division to Coca-Cola for \$195m.

Femsa owns the Coca-Cola franchise in Mexico City, the world's largest such franchise in the world.

Coca-Cola's purchase ties in with its strategy of buying minority stakes in bottling companies throughout the world as a way of increasing management control and expanding into high-growth markets.

The soft drinks division of Femsa accounted for about 25 per cent of the overall group's revenue of \$2.12bn last year. The Coca-Cola brand has about 50 per cent of Mexico's soft drinks market, with Pepsi, the main rival, having 21 per cent.

Femsa is expected to separate the soft drinks division from the rest of the company when the transaction is completed.

Mr Othon Ruiz, chief executive of Femsa, said earlier this

year that the new company would be an anchor bottling operation for all of Latin America, and was likely to be awarded new franchises, both in and out of Mexico.

Femsa took on considerable debt about 18 months ago when its principal shareholders bought a 56 per cent stake in Bancomer, Mexico's second-largest bank, for \$2.88bn (after interest). Since then, Femsa has sold its mineral water division to Cadbury Schweppes for \$325m. The latest divestment will allow Femsa further to reduce debt.

Mr Carlos Laboy, an analyst with James Capel in New York, said the purchase was "in some respect a defensive measure against the recent consolidation of Pepsi Cola in Mexico." Grupo Embotellador de Mexico, the largest Pepsi bottler outside the US, recently completed a \$190m stock offering to help finance its move into south-east Mexico.

Femsa is also looking for a partner for its beer division, with Miller of the Philip Morris group tipped as a possible buyer. Philip Morris has a 7.9 per cent stake in Femsa.

## Du Pont earnings up 12% in first quarter

By Alan Friedman  
in New York

DU PONT, the leading US chemicals group, yesterday reported first-quarter 1993 net profits of \$433m, or 73 cents per share, a 12 per cent increase on the \$389m, or 64 cents, of income recorded before special charges were taken a year ago.

In the first quarter of 1992, Du Pont recorded a net loss of \$4.4bn due to non-cash accounting charges.

With these charges and one-time credits stripped out of the quarters for both years, Du Pont's net income was 20 per cent higher in 1993.

The company's revenues of \$9.07bn in the first three months of 1993 were down by \$90m, or 1 per cent, due to reduced sales and selling prices in areas of the group other than petroleum.

Mr Edgar Woolard, chairman of Du Pont, said the earnings performance was better, notwithstanding the slow US economic recovery and very weak market conditions in Europe.

"The improvement results from better petroleum earnings as well as from cost-reduction and restructuring efforts that are paying off," he explained.

The Conoco petroleum division had earnings that were 77 per cent higher in the quarter at \$200m.

This was due to higher crude oil and natural gas production outside of the US and lower exploration costs.

The chemicals division's earnings were 17 per cent better at \$69m. Fibre earnings were down by 25 per cent at \$102m. Polymer division earnings were 10 per cent lower at \$77m. The diversified businesses unit improved earnings by 13 per cent to \$107m.

Looking ahead, Mr Woolard said the extent of the improvement in the full-year results would depend on the timing and magnitude of an economic upturn in western Europe.

On Wall Street, Du Pont's share price was \$14 higher at \$53 before the close.

## Mitsui expands pharmaceutical interests

By Robert Thomson in Tokyo

TOYAMA Chemical, a mid-ranking Japanese pharmaceuticals company, and Mitsui Pharmaceuticals yesterday announced they are to merge, expanding the Mitsui group's influence in the Japanese drugs market.

The deal involves one ¥500 share in the private Mitsui Pharmaceuticals being swapped for 10 Toyama Chemical shares of ¥50 par value. The merged company, to be formed on October 1, will be capitalised at ¥18bn (\$162.6m).

While the new company is supposed to be owned equally by Toyama Chemi-

cal and Mitsui Pharmaceuticals, the merger is essentially a takeover by Mitsui group companies.

Mitsui Toatsu, a chemicals company with an 80 per cent stake in Mitsui Pharmaceuticals, will have a 23 per cent stake in the new company.

The deal shows the influence of keiretsu, or corporate families, in Japan. It was arranged by Sakura Bank, the core institution of the Mitsui group, which had a 4.9 per cent stake in Toyama, a common level of shareholding for a main bank in Japan.

Toyama, strong in antibiotics, has struggled in an increasingly competi-

tive Japanese market, and reported a pre-tax loss of ¥6.3bn in the year to the end of November 1991, though it made a profit of ¥3.6bn last year after a recovery in sales.

The Japanese government is gradually lowering drug prices under a national health insurance scheme, putting pressure on the industry to restructure.

Meanwhile, the Mitsui group has been attempting to build a pharmaceuticals operation comparable to the large companies run by the Sumitomo and Mitsubishi keiretsu groups.

Sales at Mitsui Pharmaceuticals last

year were ¥20.8bn, less than half those of Toyama Chemical, and well below the ¥42.2bn last year at Mitsui Toatsu, which has a broader based business including industrial chemicals and plastics.

Before October 1, Mitsui Pharmaceuticals will issue 3m new shares to facilitate the swap.

The two companies have already made their first profit forecast, suggesting sales in the year to end-March 1994 will be ¥80.5bn, rising to ¥75bn in the following year, while pre-tax profit will rise from ¥1.5bn to ¥5.5bn over the same period.

## Big Blue looks to 'outsider' to add drive

Louise Kehoe considers the challenges facing the new head of IBM's data storage arm

INTERNATIONAL Business Machines is cutting its corporate apron strings and has appointed an "outsider" as chief executive to accelerate the transformation of its \$6.1bn data storage products operation.

The aim is to turn the division into an aggressive competitor in the booming computer disk drive market.

Last week IBM, known in the industry as "Big Blue", established Adstar, its data storage products division, as a "totally independent" subsidiary.

The company also announced the appointment of Mr Ed Zschau, founder of Systems Industries, a Silicon Valley data storage company and a former Republican congressman, as Adstar chairman and chief executive.

Adstar has become a testbed for IBM's strategies to return its key businesses to profitability by blending entrepreneurial spirit with the scale, technology and manufacturing resources of its established operation.

Mr Zschau has been charged with speeding up the transformation of Adstar from a predominantly in-house supplier of data storage systems for IBM mainframe computers into a leader in high-growth and emerging data storage markets, said Mr Jack Kuehler, IBM vice-chairman.

Mr Zschau's appointment follows that of Mr Louis Gerstner, former chairman of RJR Nabisco, who took over on April 1 as chairman and chief executive of IBM. The changes at

Adstar were in the works before Mr Gerstner's arrival, but he "enthusiastically endorsed" the plans, said Mr Kuehler.

Adstar, which for the past year has been an "independent business unit", will win even greater autonomy as a wholly-owned subsidiary, said Mr Kuehler.

However, IBM has no plans to sell off all or part of Adstar, he said. "Adstar is one of our most profitable entities. We want to keep it."

In 1992, the first year for which Adstar's financial results were reported separately, it recorded net earnings of \$247m before a \$512m restructuring charge.

However, more than 90 per cent of Adstar's sales last year were "intra-company", and its flagship products address the shrinking market for data storage systems that work with IBM's mainframe computers.

Nevertheless, Adstar remains the world's largest manufacturer of computer data storage products, and over the past 40 years it has claimed numerous technology breakthroughs, including the invention of the "Winchester" disk drive, the forerunner of today's personal computer "hard drive".

Yet, like IBM as a whole, Adstar faces technology trends that could undermine its business. Standard, low-cost disk drives used in personal computers are becoming the building blocks for high volume



Jack Kuehler: IBM vice-chairman says no plans to sell off Adstar

data storage systems for use with mainframe computers, replacing the proprietary systems that Adstar builds.

Price competition has forced Adstar to retrench. Last month, it closed its manufacturing operations in Rochester, Minnesota, with the first compulsory lay-offs in IBM history.

The cuts also affected three European plants, including IBM's manufacturing operations in Havant in the UK, and one plant in South America.

All have been designated as "industrial business centres" by IBM and have to find new

customers if they are to remain in operation.

"We have to refocus investments where the growth opportunities lie - in disk drives for workstations and personal computers, as well as non-information technology applications of data storage," said Mr Kuehler.

The latter may represent Adstar's biggest opportunity. "We forecast a market that is five to 10 times bigger than today's \$50bn data storage market," says Mr Ray AbuZayyad, an IBM veteran who has served as general

manager of Adstar for the past three years and who was named president of the subsidiary last week.

Adstar must find ways to exploit the changes underway in the data storage market, Mr Zschau maintains.

New applications of computing in the home and in the car - such as video telephones, home information services, cable television "movies on demand", and maps and on-line traffic information for the driver - will all require data storage products, he predicts.

Adstar will "skate where the puck is going to be, not where it is," adds Mr Zschau, using an ice-hockey metaphor.

Adstar also aims to sell "components" of data storage technology - including semiconductor chips, software programs or other elements of data storage - that could be licensed to other disk drive manufacturers.

IBM's competitors in the disk drive market may be more willing to buy from IBM now that Adstar is an independent subsidiary, Mr Kuehler suggests.

For its part, Adstar will no longer have any qualms about trying to market its products to IBM competitors in the personal computer, workstation or other computer market segments.

"I don't know the things I'm not supposed to do, and I don't want anyone to tell me," says Mr Zschau. This, he suggests, is the advantage of being an "outsider".

## Goodyear ahead of forecast with \$87m

By Karen Zagor in New York

GOODYEAR Tire & Rubber, the last US-owned tyre group, posted better-than-expected first-quarter earnings of \$87.1m, or 60 cents a share, against a forecast \$83m to \$86m.

A year earlier, underlying income was \$66.1m, or 47 cents, excluding the cumulative effect of accounting changes. Including the changes, it had a net loss of \$944.5m, or \$5.67.

Earnings per share have been restated to reflect a two-for-one stock split effective May 4.

Mr Stanley Gault, chairman, said the company achieved higher operating earnings despite "economic confusion in

the US with a new administration, a lingering recession in Europe, and what is normally the tyre industry's slowest sales period."

He attributed the improvement to production efficiencies and lower selling, administrative and general expenses as a percentage of sales. The company also cut interest costs.

In the 1993 quarter, worldwide tyre unit sales rose 9 per cent and revenues advanced 4.6 per cent to \$2.4bn.

In the general products segment, operating income fell 16 per cent to \$43.4m on sales 15.2 lower at \$411.4m, reflecting the sale of polyester resin and industrial and commercial films operations.

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## Increase at Cummins underlines turnaround

By Martin Dickson  
in New York

CUMMINS Engine, the world's largest independent manufacturer of diesel engines, yesterday announced a big increase in first-quarter earnings and forecast the second quarter would be even better.

The figures underscore the turnaround at the company, which suffered severely when the US truck market was hit

by the 1991 recession. It reported net earnings of \$41.1m, or \$2.24 a share, on sales of \$1.05bn, compared with earnings of \$3m, or 20 cents, on sales of \$851.3m in the same period of last year, excluding accounting changes.

The figures were better than the \$3-a-share earnings forecast at the start of this month by the company at its annual meeting.

Cummins said it expected

that "second-quarter sales and earnings will exceed those of the first quarter, assuming economic conditions do not deteriorate."

It said its mid-range engine sales continued to grow as the company finished its third quarter of shipments to Ford Motor for its medium truck range.

Bus and light commercial vehicle business improved significantly, mainly due to

demand for the Dodge Ram pick-up, which is powered by Cummins' B series engine.

There was also a substantial increase in engine shipments to North American heavy truck markets.

Results were also helped by the company's drive to improve operating efficiencies and reduce costs.

Sales in certain international markets, particularly the UK, remained depressed, however.

## Schneider advances despite losses at Spie

By Alice Rawsthorn in Paris

SCHNEIDER, the French electrical engineering and construction group, mustered a modest increase in net profits to FF335m (\$56.2m) in 1992 from FF275m in 1991, in spite of continued losses at Spie-Batignolles, its construction subsidiary.

The group, which was also affected by the cost of servicing the debt assumed in its acquisition of Square D, the US construction company, indi-

cated that it anticipated another difficult year. It said that the past few months had "definitely been more sluggish" than most of 1992.

Schneider last year managed to counter the competitive economic climate by raising capital in asset sales and through improved performances from Square D and Merlin Gerin, its electrical distribution business.

Although Spie remained in the red, it did succeed in reducing its net loss to FF274.3m from FF1952.2m.

Group sales rose to FF61.4bn from FF59bn. However, Schneider swung from an exceptional credit of FF201m to an exceptional loss of FF24m over the same period, due to FF600m of new provisions and amortisation charges, most of which were at Spie. Schneider compensated by making FF223m from asset sales and the settlement of doubtful foreign debts.

The group is continuing with asset sales in an attempt to further reduce borrowings, fol-

lowing last year's 10 per cent decrease to FF2.4bn. It recently agreed to sell Jeumont-Schneider, its electrical components subsidiary, to Framatome, the French nuclear reactor group. Schneider has also transferred part of its debt into convertible bonds.

The company plans to alleviate the financial pressure on Spie-Batignolles by buying 50 per cent of the latter's Spie-Trindol electrical installation subsidiary. Terms of the deal have yet to be finalised.

## Falling metals prices push Asarco to loss

By Laurie Morse in Chicago

ASARCO, the integrated US copper producer, reported a first-quarter loss of \$30.9m, or 74 cents a share. A slide in metals prices and damage from heavy rain at its biggest Arizona copper mine contributed to the loss.

The company reported a profit of \$5.4m, or 16 cents, excluding special accounting charges. Sales were \$457.1m, down from \$459.5m last time.

Asarco's average realised copper price fell to 89 cents a pound in the first three months of the year, from \$1.01 a year ago.

Lead prices dropped to 20 cents, from 25 cents; zinc prices to 47 cents, from 53 cents; and Asarco's average realised price for gold sank to \$334.86 an ounce, from \$373.06.

Since the quarter's end, copper prices have continued to slide, and this would affect second-quarter results, the company said. Lower metals prices accounted for an after-tax operating earnings decline of \$6m in the first quarter.

A scheduled 30-day maintenance shutdown of Asarco's smelter in Hayden, Arizona, cost the company about \$7m in first-quarter earnings, while effects of heavy rains, which continued through late February, cost about \$20m after-tax in damage and production losses.

During the quarter, Asarco opened a new copper smelter in El Paso, Texas, which is expected to reach full capacity of 110,000 tons of copper concentrates later this year.

Phillips Petroleum reported a first-quarter profit, compared with a loss a year ago, higher oil and natural gas prices, Reuters reports. Excluding special items, it had first-quarter earnings of \$57m, compared with loss of \$29m a year earlier.

This year's profit included a \$22m workforce reduction charge, part of continued efforts to control costs. Last year's first-quarter loss included a \$62m charge relating to job cuts.

In the latest quarter, upstream operations recorded higher earnings, while refining, marketing and chemicals remained under pressure.

PSA  
PEUGEOT  
CITROËN

## 1992 Consolidated Results of the PSA Peugeot Citroën Group

• Sales FF 155.4 billion • Cash flow FF 13.7 billion  
• Net income FF 3.4 billion • Dividend FF 10 per share  
(FF 15.00 including tax credit)

The Supervisory Board of Peugeot S.A. met on April 21, 1993 to examine the 1992 consolidated financial statements presented by the Managing Board and to determine the earnings appropriation proposal it will submit to the Annual Stockholders' Meeting on June 23, 1993.

PSA Peugeot Citroën Group

The Automobile Market - Group Sales and Production

The decline of the European auto market first observed in 1991, amidst economic conditions that became difficult for the summer as expansion and consumer spending slowed in practically every country and unstable interest and exchange rates prevailed virtually everywhere. If passenger-car registrations remained nearly identical to their 1991 level, slipping a scant 0.3%, it was only because of December's anticipated sales in advance of the January 1, 1993 implementation of new EC exhaust-emission standards and tax increases in certain countries. Registrations totaled 13,458,500 cars.

In 1992, the success of the Citroën ZX, the Peugeot 106, and the restyled Peugeot 405 enabled Peugeot and Citroën to widen their combined share of the European market, from 12.1% in 1991 to a slightly higher 12.2%. Outside of Europe, Group sales, including small CKD collections, rose by 14% to 209,500 vehicles. Globally, however, PSA Peugeot Citroën Group sales of 2,013,600 vehicles represented a 3.1% decline. This was due to: waning demand for light commercial vehicles and to inventory cutbacks by independent dealers in response to unfavorable market forecasts and prohibitive interest rates, particularly in France. Group production amounted to 2,044,800 cars and commercial vehicles, down only 0.6%.

Consolidated Group Results

Consolidated results for 1992 show:

- A contraction of margins and earnings, linked to shrinking volume and an unfavorable economic and financial environment, as well as to heightened competition;
- Tighter control over costs and expenditures, with respect to both operations and capital investment;
- Sustained high financial solidity.

(in FF millions)		1992	1991
Sales		155,431	160,171
Operating income		5,881	10,102
Net income (after minority interests)		3,372	5,526
Net income per share (in FF)		67	111

Given sales trends and adverse currency movements, 1992 consolidated sales amounted to FF 155,431 million. Based on a comparable scope of consolidation, revenue declined by 2.4% during the year, and by 0.8% at constant exchange rates. Sales outside of France advanced 0.9%, to FF 90,039 million, while exports by the Group's French-based companies climbed 2.1%, to FF 72,679 million, further strengthening PSA Peugeot Citroën's position as France's leading exporter in any industry. Operating expenses remained comparable from one year to the next, easing 0.3% to FF 151,383 million. Consumption of raw materials and supplies decreased by 1%, in line with overall Group output, as more stringent control over purchasing costs was offset by product enrichment, which was due in particular to the cost of pollution-abatement devices. Group plants continued productivity by nearly 12%, which was the goal set for the year, while a tighter margin on overheads limited the rise in total payroll (including the cost of temporary workers) to 0.8%. The Group's workforce was trimmed by 6,000 people over the course of the year, to 150,800 as of December 31, 1992. On the other hand, there were significant increases in depreciation costs - which reflect the high level of capital investment and thus by the groundwork for the future - and external charges, due mainly to higher selling and distribution expenses. These factors cut into operating income, which came to FF 5,881 million, or 3.8% of sales. Of the whole, other revenue and expenses diminished, easing to a net expense of FF 2,448 million from FF 2,829 million in 1991, chiefly because of a reduction in net interest expense, to FF 1,465 million, and the fact that restructuring charges were limited to FF 367 million.

After recognition of the Group's FF 827 million share of the earnings of companies accounted for by the equity method, pretax income totaled FF 4,260 million, versus FF 4,774 million the previous year.

Given the FF 735 million tax liability and minority interests of FF 153 million, net income available to Peugeot S.A. came to FF 3,372 million, or 2.2% of consolidated sales, versus FF 5,526 million in 1991.

Financing and Financial Structure

(in FF millions)		1992	1991
Investments in property, plant, and equipment		12,784	15,521
Cash flow		13,701	15,296
Stockholders' equity		53,144	51,718
Net financial indebtedness		14,337	12,292
Stockholders' equity per share (in FF)		1,063	1,036

Despite the unfavorable economic environment, the Group sustained an ambitious program to modernize its industrial capabilities and renew its product lines. Notwithstanding the policy of reducing the unit cost of capital investment that has been in effect since year-end 1990 showed more than 11% off 1992 outlays for materials and machinery, to FF 13,784 million. Cash flow totaled FF 13,701 million, or 8.8% of consolidated sales, putting PSA Peugeot Citroën at the very forefront of the global auto industry. The year-to-year decline of these funds, which once again covered the Group's property, plant, and equipment outlays, was limited to 10.9%.

Consolidated stockholders' equity was strengthened by FF 1,426 million without any injection of outside capital. As of December 31, 1992, it amounted to FF 53,144 million, or FF 1,063 per share.

Rising inventories, despite continuous adjustments, and lower production schedules, which reduced accounts payable, nonetheless swelled the working-capital requirement at year-end, just as the recession deepened. As of December 31, 1992, the Group's net financial indebtedness totaled FF 14,337 million, versus FF 12,292 million a year earlier, and represented less than 27% of consolidated equity.

Peugeot S.A.

In 1992, Peugeot S.A., the PSA Peugeot Citroën Group holding company, whose revenues consist mainly of returns on invested cash and of dividends received from subsidiaries, earned net profit of FF 1,897 million, versus FF 1,622 million in 1991.

Dividend

Despite the Group's earnings for 1992 and the considerable downturns in automobile markets throughout Europe in early 1993, and in recognition of the steadfast support of all PSA Peugeot Citroën stockholders, it will be proposed that the June 23, 1993 Annual Stockholders' Meeting limit the reduction of the 1992 dividend, which would be set at FF 10 per share, or FF 15 including the *avoir fiscal* (tax credit). Payment will be made on July 5, 1993.

## De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)  
Registration No. 1/28327/26

### NOTICE TO MEMBERS

Notice is hereby given that the one hundred and fifth annual general meeting of members of De Beers Consolidated Mines Limited will be held at the Head Office of the Company at 36 Stockdale Street, Kimberley on Friday, 21 May 1993, at 14:15, for the following business:

- to receive and consider the annual financial statements of the Company and of the group for the year ended 31 December 1992;
- to elect directors in accordance with the provisions of the articles of association of the Company;
- to consider and, if deemed fit, to pass, with or without modification, the following resolution as an ordinary resolution:

"That the directors be and they are hereby authorised to allot and issue all or any portion of the unissued deferred shares of five cents each in the capital of the Company at such time or times, to such person or persons, company or companies, and upon such terms and conditions, as they may determine."

A member entitled to attend and vote at the meeting may appoint a proxy to attend, speak and vote in his stead. A proxy need not be a member of the Company. If required, forms of proxy available from the Head Office and the office of the London Secretaries of the Company.

The transfer registers and register of members of the Company will be closed from Saturday, 15 May to Friday, 2



## INTERNATIONAL COMPANIES AND FINANCE

# Profits at Italgas fall to L81bn as sales weaken

By Haig Simonian  
in Milan

ITALGAS, the Italian gas and drinking water group, reported a L10bn (\$33m) fall in net profits to L81bn (\$25m) for 1992 following weaker sales which eased to L3,381bn from L3,353bn.

The company blamed the mild winter, which had reduced gas demand, and higher tax. It is holding the dividend at L100 a share.

Earnings were also held back by the freezing of gas prices, which have not been raised since July 1991. Mr Carlo Da Molo, chairman, warned that an increase in charges, even below the rate of inflation, was now "indispensable".

Italgas's client base rose by 155,000 units to 4.5m, though the volume of gas sales remained little changed.

Sales in the drinking water business area grew more

sharply, with a 10 per cent increase in water supplies.

Italgas continued its diversification into refuse disposal, its still little developed, business division, with the purchase of a 49 per cent stake in Almeri. The company is the leading private operator in the field.

Although net interest controls about 80 per cent of the share, is set to be privatised under the latest rescue plan for group, which lost L2,309bn in 1992.

● Dalmine, the stock market listed steel tubemaker controlled by the Iva state steel concern, reported a rise in net group profits to L5.6bn last year from L5bn in 1991 in spite of the crisis in the European steel industry.

The company, in which Iva controls about 80 per cent of the share, is set to be privatised under the latest rescue plan for group, which lost L2,309bn in 1992.

## BBV returns to growth with 4.4% rise in quarter

By Tom Burns  
in Madrid

BANCO BILBAO Vizcaya (BBV), Spain's biggest banking group, raised first-quarter net income by 4.4 per cent to Pta17bn (\$147m), indicating a return to growth following a fall in income last year.

Operating profit rose 7.3 per cent to Pta36.7bn and ordinary profit rose 10.4 per cent to Pta21.6bn. Last year, the group's net profits were held in check by a 42 per cent drop in extraordinary income.

BBV claimed that it was continuing its 1992 trend of increasing its share of the banking sector's deposits and borrowed funds. Customer

deposits stood at Pta8,200bn, 10 per cent up on the first three months of last year.

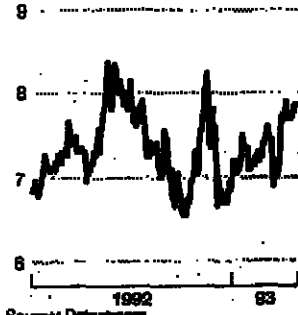
The results were moderate in comparison with the 8.1 per cent and 6.1 per cent first-quarter profit rises that were reported last week by Banco Santander and Banco Popular respectively, but they were welcomed by analysts.

"If BBV's operating profit continues to grow, the bottom line will not drop this year and the quality of results will improve," said one analyst yesterday.

● The state-run Spanish electricity utility, Empresa Nacional de Electricidad SA (Endesa), said its net profit rose 10 per cent to Pta33.1bn in the first quarter of 1993.

### Harbour Centre Development

Share price (pence)



## Wharf bids for hotel subsidiary's minorities

By Simon Holberton  
in Hong Kong

WHARF, the diversified Hong Kong conglomerate, is to bid HK\$1.22bn (US\$158m) for the minorities in Harbour Centre Development, its listed hotel subsidiary which operates the Omni chain of hotels.

Wharf already owns 66 per cent of Harbour Centre, with the Kadoorie family owning 10.7 per cent through Hongkong and Shanghai Hotels and the remaining 23.3 per cent in the hands of the public.

Wharf will bid HK\$9 a share cash. This represents a 15 per cent premium on Harbour Centre's pre-bid price of HK\$7.87, but a substantial discount on the company's net asset value.

This is reckoned to be HK\$12.83 a share by Baring Securities and HK\$11.90 a share by Wardley James Capel. A simple average of the two valuations - HK\$12.36 - means Wharf's offer is at a discount of 27 per cent.

Wharf has funded the offer by placing 65m shares at HK\$19.50 each with institutions. This raised HK\$1.27bn. Harbour City has embarked on a recent series of acquisitions in the US and Wharf said yesterday that it considered funding for these projects would be substantially enhanced if Harbour City were to become wholly-owned.

# Five resign from Hyogo Bank board

By Robert Thomson in Tokyo

FIVE board members resigned yesterday at Hyogo Bank, a local Japanese bank, taking responsibility for the institution's deteriorating bad loan burden, reportedly the worst among regional Japanese banks.

Mr Minoru Yamada, the bank's president, is among those to resign, and will be replaced by Mr Masateru Yoshida, a former director-general of the banking bureau at the ministry of finance.

The appointment of a former official of Mr Yoshida's calibre highlights the difficulties at

Hyogo Bank, based in the western city of Kobe. The bank was crippled by its lax control over financial affiliates, which pumped funds into property-related projects during the late 1980s.

Hyogo has become a symbol of the over-ambitiousness of some Japanese regional banks, which expanded beyond their home territory during the late 1980s and were big lenders to property developers and, in some cases, stock market speculators.

However, Hyogo was not alone in using so-called "non-bank affiliates" to cultivate customers outside

the traditional range. Much of the bad loan burden faced by big city banks is also linked to the lending of affiliates.

The bank's 10 largest affiliates have outstanding loans of Y1,600bn, and an increasing percentage of these loans are turning bad. Hyogo has also accepted reduced interest payments from customers which have avoided collapse, but which are in need of intensive care.

The extent of Hyogo's problems are such that the Bank of Japan has pumped in loans at the official discount rate, now 2.5 per cent, allowing the trou-

bled bank to profit from the difference in market rates. Central bank officials were concerned that there could be a run on Hyogo after its deposits fell 18.5 per cent in the first half last year.

Hyogo is expected to announce another restructuring programme tomorrow as the present plan, scheduled to last until 2002, has been unable to stabilise the bank. Apart from Mr Yamada, who announced the resignations, Mr Nobuo Ishikawa, the vice-president, and Mr Tamekazu Nakatsu, senior managing director, will leave the bank.

# Japanese department stores group in first loss

By Charles Leadbeater  
in Tokyo

SEIBU, the Japanese department store group, announced yesterday that sales had fallen below those of Mitsubishi, its main rival, for the first time in five years.

Seibu, which is privately owned, took the unprecedented step of publishing a financial report. It announced it had made its first ever pre-tax consolidated loss in the year to end-February. It was the first loss at the group since its founding in 1940.

The loss was mainly due to a scandal involving medical equipment, which forced Seibu into an extraordinary loss of Y19.7bn (\$175m). It covered the loss by selling Y35bn worth of fixed assets.

Sales were 12.3 per cent down from the previous year at Y790.1bn. Operating profits were Y7.6bn and the pre-tax loss came to Y10.4bn.

## Fletcher arm trims deficit

FLETCHER Challenge Canada, 63 per cent owned by Fletcher Challenge, the New Zealand conglomerate, reports a sharp reduction in third-quarter losses to C\$6.7m (US\$5.3m) compared with C\$24.3m for the same period last year, writes Terry Hall in Wellington. Sales rose 39 per cent to C\$318.6m.

Mr Doug Whitehead, president, said the result reflected substantially improved market conditions for solid wood products, better prices for light-weight paper and higher sales volumes for newsprint. The improvement in results would have been even better but for a deterioration in pulp prices.

For the nine months ended March 1993, net losses were C\$30.3m, up from C\$23.4m. The 1992 results included a non-recurring after-tax gain of C\$35.3m.

# Toshiba sells audio unit stake

By Michio Nakamoto in Tokyo

TOSHIBA, the Japanese electronics manufacturer, has sold its 69 per cent stake in Onkyo, a specialised audio manufacturer, the company said.

The decision to sell the stake in Onkyo highlights the restructuring that is in progress among Japanese corporations and the pressure that the domestic slowdown is putting on traditional equity relationships in Japan.

Toshiba sold its holding in Onkyo to the president of a medium-sized manufacturer of auto parts who expressed interest in buying the stake

through an M&A firm affiliated with Nomura Securities.

Onkyo is an established audio manufacturer which has suffered from the downturn in the consumer electronics market both in Japan and in other industrialised economies.

Toshiba had been attempting to restructure the business. Last year, it made a net loss of Y320m (\$2.89m) and a programme to cut costs by reducing its workforce, moving out of unprofitable businesses and increasing orders from Toshiba was outlined last July.

However, Onkyo is expected to report a 12 per cent drop in sales to Y45bn in the year ended 1993 and a

loss for the period.

Toshiba will continue to support Onkyo by marketing the audio-makers' products through its own retail store network. Financial assistance and a loan made to Onkyo will also be continued, Toshiba said.

The move by Toshiba reflects a changing attitude among Japanese corporations on equity relationships as the economic slowdown puts increasing pressure on them to offload unprofitable businesses. It points to the likelihood of an accompanying increase in possibilities for mergers and acquisitions opening up in Japan.

## ABB acquires 40% interest in Indian group

By Shiraz Sidhra  
in New Delhi

ASEA Brown Boveri, the Swiss multinational, has acquired 40 per cent of Taylor Instrument (India), the Indian instrumentation company owned by the Birla group.

The deal leaves the Birlas owning 41 per cent of the venture, to be called Birla Kent Taylor Instrument. The remaining 19 per cent will be held by the government-owned Union Trust of India and the Life Insurance Corporation.

The Indian company, which has a turnover of Rs600m (\$11m) and an equity base of Rs15m, will use its tie-up with ABB to increase exports. Officials say the company's turnover should touch Rs800m in the next two years.

Century Textiles and Industries, the textiles, cement and shipping group owned by the Birlas, reported a 28 per cent fall in pre-tax profits to Rs1.74bn for the year ended March, 1993 on sales 9 per cent ahead at Rs11.97bn, writes R.C. Murthy in Bombay.

The operations of Century Rayon, the group's synthetic fibre division, have been partially closed following criminal charges over alleged pollution from a plant near Bombay.

# DnB opens talks over Oslobanken

By Karen Fossell in Oslo

DEN NORSKE BANK, Norway's biggest commercial bank, has opened talks aimed at acquiring Oslobanken, the troubled Oslo-based concern.

Oslobanken warned last month that it would fall short of capital adequacy requirements during the first quarter, and its shares were suspended.

DnB, which is 70 per cent state-owned, said earlier this month it was not interested in acquiring Oslobanken, but the state-backed Bank Insurance

Fund has urged DnB to reconsider to at least acquire part of Oslobanken. In the meantime, the central bank is prepared to provide liquidity support to Oslobanken.

DnB has initiated a due diligence process before deciding on an Oslobanken move. Oslobanken is expected soon to report poor quarterly results.

In 1992, it made a pre-tax loss of Nkr108m (\$18m) following a big reduction in credit losses. ● Fokus Bank, Norway's third-biggest commercial bank which the state acquired last

year, reports its first profit in four years. First-quarter net profit was Nkr36.7m, against a loss of Nkr137.8m last year, after cutting losses on loans and guarantees to Nkr98.9m from Nkr246.5m and reducing operating expenses by Nkr100.2m to Nkr228.2m.

● Vard, the cruise and ferry group, reports first-quarter losses, before taxes and extraordinary items, of Nkr127.3m, up from Nkr44.8m last year. Vard warned that its cruise business could be heading for an overall loss in 1993.



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### NOTICE OF MEETING OF SHAREHOLDERS

The Board of Directors of Tanager Co. Ltd (H-1340 Budapest, IV, Vici st. 77) hereby notifies that the Company shall hold its next Annual General Meeting on May 28, 1993, at 10.00 a.m. in the Board Room No. 111 of the Company at the above address.

#### Items of the Agenda:

1. Review of 1992 Balance Sheet and Profit/Loss Report and decision on its approval.
2. Board of Directors' Report on the 1992 Business Year.
3. Supervisory Board's Report on the 1992 Business Year.
4. Approval of the Company's 1993 Business Plan.
5. Appointment of members of the Board of Directors.
6. Appointment of members of the Supervisory Board.
7. Appointment of statutory auditor.
8. Decision on the approval of the modification of the Rules of the Supervisory Board (second paragraph (1) (2) point of the Rules and paragraph 25 point of the Articles of Association).
9. Review of the decision on reducing the share capital of the Company made on 16 March 1992.

Main data from the Balance Sheet 31 December 1992 (HUF's 000's)

Assets	Liabilities
Invested Assets: 12,026,748	Shareholders' Liabilities: 21,266,274
Current Assets: 12,771,734	Long-term Liabilities: 414,959
Other Assets: 1,822,649	Provisions & Reserves: 1,450,885
	Other Liabilities: 1,364,603
	Total Liabilities: 24,500,801
	Shareholders' Equity: 1,620,330
	Total Liabilities and Shareholders' Equity: 26,121,131

The Board of Directors, the Supervisory Board and the Auditor propose the Shareholders to approve the Balance Sheet and the audited accounts of the capital decrease.

According to Paragraph 13 of the Articles of Association only those shareholders are entitled to vote at the General Meeting who have presented to the General Meeting the extract from the sharehold register issued by the Board of Directors on their registered shares. According to paragraph 13 of the Articles of Association the Shareholders may exercise their right of voting personally or by their authorized representatives. Authorizations have to be presented by Shareholders or their representatives on 28 May, 1993 between 9.00 am and 9.45 am in Room 111 where participants at the General Meeting will receive the extracts entitling them to vote.

### Market Myths and Duff Forecasts for 1993

The US dollar will move higher; precious metals have been demonetized; Japanese equities are not in a new bull trend. You did NOT read that in *FullerMoney*, the leading investment letter. Call Jane Parquhar for a sample issue (once only). Tel: London 71-439 4961 (071 in UK) or Fax: 71-439 4966

### Notice of Early Redemption



Tokai Bank Nederland N.V.  
U.S. \$100,000,000  
9% per cent. Guaranteed Notes due 2000

NOTICE IS HEREBY GIVEN that the Issuer shall redeem the Notes in accordance with Condition (c) of the Terms and Conditions of the Notes at their principal amount on the next interest payment date, 28th May, 1993, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation and surrender of the Notes, with all unremitted coupons attached, at the offices of any of the Paying Agents mentioned therein.

Accrued interest due 28th May, 1993 will be paid in the normal manner on or after that date against presentation of Coupon No. 3.

Bankers Trust  
Company, London

Agent Bank

### ANZ Bank

Australia and New Zealand  
Banking Group Limited

(Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$250,000,000

Subordinated Floating Rate Notes due 2000  
of which U.S. \$140,000,000 is being issued  
as the Initial Tranche and U.S. \$70,000,000  
is being issued as the Second Tranche

Notice is hereby given that for the Interest Period 26th April, 1993 to 26th October, 1993 the Notes will carry a Rate of Interest of 3% per cent. per annum with an Amount of Interest of U.S. \$1,938.02 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 26th October, 1993.

Bankers Trust  
Company, London

Agent Bank

The Prudential  
Insurance Company of America  
U.S. \$500,000,000

Collateralized Mortgage Obligations  
Series 1986-1

For the period 26th April, 1993 to 25th May, 1993 the Bonds will carry an Interest Rate of 3.575% per annum with an Interest Amount of U.S. \$25.92 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th May, 1993. The Principal Amount of the Bonds outstanding is expected to be 17,999,749.74% of the original Principal Amount of the Bonds, or U.S. \$8,999.59 per Bond until the Seventy-Seventh Payment Date.

Bankers Trust  
Company, London

Agent Bank

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HAGEMEYER N.V.  
registered office in Amsterdam

## Announcement to the shareholders

Hagemeyer N.V. announces that the cash portion of the optional stock dividend to be proposed to the General Meeting of Shareholders on April 29, 1993 will be NLG 1.92

The annual General Meeting of Shareholders will be asked to approve a dividend for 1992 of NLG 6.00 per share. At the discretion of shareholders this dividend may be paid either entirely in cash, or in the above cash amount of NLG 1.92 plus a stock dividend. The stock dividend, of 1/32nd or 3.125% of a Hagemeyer ordinary share of NLG 20 nominal value, will be paid, as desired, either from the share premium account, or from the retained earnings.

Naarden, April 23, 1993

HAGEMEYER N.V.  
Board of Management



HAGEMEYER

USD 100,000,000

KANSALLIS - OSAGE - PANKKI

Subordinated Floating  
Rate Notes due July 1997

Interest Rate 3.4375% p.a.  
Interest Period April 26, 1993  
July 26, 1993

Interest Amount due on  
July 26, 1993 per  
USD 10,000 USD 86.88  
USD 250,000 USD 2,172.51

BANQUE GENERALE DU LUXEMBOURG

Agent Bank

Correction Notice

U.S. \$400,000,000

National Westminster Bank Plc  
Guaranteed Floating Rate Capital Notes 2005

In accordance with the provisions of the Notes, notice is hereby given that for the six months Interest Period from April 23, 1993 to October 25, 1993 the Notes will carry an Interest Rate of 3% per annum. The interest payable on the relevant interest payment date, October 25, 1993 against Coupon No. 17 will be U.S. \$173.44.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

April 27, 1993

### NOTICE of Conversion Price Adjustment

US\$70,000,000

3% per cent. Convertible Bonds Due 2006 (the "Bonds")

of

GOLDSTAR CO., LTD.

(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Company has issued to the holders of its common stock and of its preferred stock and to the Company, such rights will be issued pursuant to the Company's Board of Directors' resolution passed on 29th January and 12th April, 1993. A further Notice will be given in relation to the Bonds of any resulting adjustment to the Conversion Price in relation to the Bonds.

27 April, 1993

By: Citibank, N.A. (Issuer Services)

CITIBANK

مركز التمويل







## COMPANY NEWS: UK

## Farnell buoyed by acquisition

By Paul Taylor

FARNELL Electronics, the components and equipment manufacturer and distributor, reported a 12.5 per cent increase in operating profits reflecting organic growth and a maiden full-year contribution from ESD Distribution.

Pre-tax profits in the year to January 31 increased 27 per cent to £11.6m (£3.7m) after the sale of a non-trading subsidiary which generated a £6.36m exceptional profit. Profits were also boosted by interest income of £1.03m compared to costs of £468,000 last time.

Earnings per share, adjusted to exclude the exceptional item and prior years' tax credit, edged ahead to 17.3p (16.5p). A final dividend of 3.4p is recommended, making a total up 7

per cent to 6.3p (5.5p).

Operating profits increased to £36.3m (£32.2m) on turnover ahead 24 per cent to £254.3m (£204.9m). ESD, which was acquired from STC for £61m in July 1991, contributed turnover of £95.8m (£55.9m) and an operating profit of £9m (£5m).

However, Mr Richard Hanwell, chairman, emphasised that organic growth, including the expansion into continental Europe, was responsible for more than a quarter of the turnover increase.

The core distribution division lifted operating profit to £36.2m (£30.5m) on turnover of £208.8m (£159.8m).

The smaller manufacturing division has been restructured and split into three businesses: power supplies, components and instruments. It reported a

reduced £1.04m (£2.52m) operating profit on turnover of £50.6m (£49.3m).

Commenting on the outlook Mr Hanwell said group trading in the first quarter was 10 per cent higher than the comparable 1992 period on a like-for-like basis and said prospects were "promising".

Farnell's strong cash flow enabled it to reduce debt by £14m and cut gearing from 17 per cent to nil while continuing to invest. During 1992 the group spent £5m on capital expenditure, including the completion of a new computerised warehousing centre in Leeds. In addition, having

expanded into Germany in 1989, two more continental European operations were opened last year in the Netherlands and France.

## ● COMMENT

The results were as expected but nevertheless serve to underline that ESD was a shrewd acquisition. However, Farnell's proven ability to achieve organic growth despite recession should not be overlooked. The expansion into continental Europe should help fuel growth with the German operations expected to break-even this year. The additional good news is that after a nine-month interregnum a new but as-yet unnamed chief executive has been chosen. The improving economic backdrop in the UK should help the group lift pre-tax profits to about £40m this year, equivalent to earnings of 19.8p. The shares gained 9p to 387p and are trading on a deserved prospective p/e of 19.5.

## Splash of colour helps Moss Bros to £2.3m

By Catherine Milton

COLOURFUL jackets from Versace, retailing at about £300 each, helped Moss Bros, the men's wear company, lift pre-tax profits to £2.3m for the 53 weeks to January 30.

That was an improvement of 74 per cent on the £1.32m returned for the previous 52 weeks.

More than a third of profits came from net interest receivable of £933,000 (£720,000). The company ended the year with a £14m cash balance and said it was considering both organic growth and growth by acquisition.

After a tax credit of £1.05m in the previous year, Moss Bros paid £277,000 tax last year. Earnings per share were 8.52p (5.19p) before the tax credit.

Directors propose a final dividend of 4p giving a total for the year of 5.5p (5p).

The company, which sells more than one in every 20 suits bought, increased turnover 8 per cent to £55.8m mainly due to an increase in like-for-like sales of 5.5 per cent.

This figure masked a 14 per cent increase in the contribution from Cecil Gee, the high street outlet for fashion products, including the jackets, although the company said a range of racy briefs, also from Versace, had sold less well.

The mainstay retailer Suit Co recorded a 3.5 per cent increase in sales and classic outfitter Savoy Tailors Guild improved sales 3.5 per cent.

Turnover was also lifted by the inclusion for the first time of the Dormie business acquired at the end of 1991 and the additional week covered by the 1992 accounting period.

Mr Rowland Gee, group managing director, said: "Business failures in clothing retail companies went up by 67 per cent last year which means Britain is no longer over-shopped."

"We think we will be one of the sectors to come out of the recession quickest."

## British Gas expands in electricity cogeneration

By Deborah Hargreaves

BRITISH GAS has set up a new wholly owned subsidiary with initial capital of £12m to invest in electricity cogeneration schemes worldwide.

The new division will invest in the development, construction and operation of combined heat and power plants for customers in the UK and overseas.

Mr John Earl, managing director of Cogeneration Investments, said the company will support British Gas's

Global Gas business in its overseas operations. "Cogeneration provides a lot of environmental benefits and can be at the end of many fuel chains," he said.

Cogeneration involves the production of electricity and recycling the waste gases to provide heating or cooling for other industrial processes.

Cogeneration Investments signed its first contract, worth about £15m, to provide the energy requirements for SCM Chemicals Europe - one of the world's leading titanium diox-

ide makers - for the next 15 years. As part of the deal, the company will build a 15MW CHP plant at SCM's south Humberside site.

The plant is expected to operate at over 80 per cent efficiency compared with 50 per cent from conventional power stations, and greatly reduce carbon dioxide and nitrogen oxide emissions.

Mr Earl said the company expected to sign another deal this year and was involved in discussions on two further contracts.

## European purchases for Boots

By Maggie Urry

BOOTS, the retail and pharmaceutical group, is paying £14.5m for two over-the-counter healthcare companies in Europe.

Boots said the acquisitions would give Boots Healthcare International, the OTC medicines and consumer products business set up last year, critical mass in France and Italy.

The French business being bought is La Société Française du Triclocarban, the main products of which are Nobacter, a shaving foam, and Solubacter, an antiseptic wash. It has sales of £5.1m.

Boots will move production to its own manufacturing facility in France and will sell the products through its existing

sales force. In Italy, Boots is buying Marco Viti, with annual sales of £4.4m and products which fit with Boots' existing portfolio. The purchase includes a manufacturing base near Milan and a sales team.

Boots' strategy is to develop its brands across Europe, based on four product areas: analgesics, such as its Nurofen brand already sold in France and Italy; eye care, such as its Optrex brand; skincare, including brands like E45; and cough and cold treatments such as Strepsils, which is the leading OTC sore throat remedy in France.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Black (A&C)	8.25	July 6	8.75	13.5	13
Britannia	nil	nil	nil	nil	1
Farnell Elect	3.4	July 5	3.2	6.2	5.8
How	0.75	July 1	1.5	1.5	2.5
Lowland Inv	3.2	June 18	3	-	8.5
Lyles (B)	1.55	June 9	1.55	1.55	4.9
Moss Bros	4	June 24	3.5	5.5	5
Wessum	1.25	July 1	2.35	1.85	3.5

Dividends shown pence per share net except where otherwise stated.

## BTR reveals higher earnings bands

By Andrew Bolger

THE SALARY of Mr Alan Jackson, chief executive of BTR, is not revealed in the industrial conglomerate's annual report because his duties are considered by the company to be discharged mainly outside the UK.

In fact, Mr Jackson earned between £460,001-£485,000 last year - not the figure of £272,590 reported in the Financial Times last week.

The lower figure was that of BTR's highest paid UK-based director, which an adviser to the company wrongly identified as being the chief executive.

BTR has now revealed the higher earnings bands of three directors which were not published in the annual report - Mr Jackson, a director who earned £385,001-£390,000, and another who earned £410,001-£415,000.

Mr Graeme Pearson, who joined BTR's main board on November 35, earned £20,001-£25,000 for his work to

December 31.

Mr Jackson's salary increased by 5 per cent last year, a period which saw group profits increase 18 per cent to more than £1bn. His salary is not regarded in the City as excessive, given the company's performance.

Mr Stanley Williams, BTR's company secretary, said: "We are proud of the basis on which our executives are rewarded."

BTR declined to comment on whether Mr Jackson, an Australian, was resident in the UK for tax purposes. Under Inland Revenue rules, anyone who spends 183 days or more in the UK per annum is resident - whether or not the person is a UK citizen.

Mr Williams said the salaries of these executives had not been in the annual report because of the terms of the 1985 Companies Act, which requires only the salary of the chairman and UK executives be published.

The act also states that this information "need not be given in respect of a director

who discharged his duties as such wholly or mainly outside the UK."

Analysts and institutional investors in BTR were surprised to learn that Mr Jackson came into this category, although more than 60 per cent of BTR's sales and profits come from outside the UK.

Mr Jackson, 57, moved to the UK in 1991 when he became group chief executive, after having been managing director of BTR Nylax, the UK group's Australian subsidiary.

He is still chairman of BTR Nylax and in 1991 was appointed a director of the Australian Reserve Bank.

BTR's reputation for restraint was bolstered when Sir Owen Green, the group's retiring chairman, received a pay increase of just £904 to £217,616 - a rise of 0.37 per cent.

One analyst said: "You can understand why the Companies Act was drawn up in the way it was, but there's really no reason why we should not know the salaries of all directors of UK companies."

## Plateau's £1.5m asset disposal angers suitor

By Kenneth Gooding, Mining Correspondent

PLATEAU MINING, which is resisting a £1.2m hostile bid, has agreed to sell an asset to Delta Gold, an Australian group, for about £1.5m.

Guinness Mahon, Plateau's adviser, said the price was equivalent to 3.45p for each Plateau share compared with

3p at which they were suspended in August.

The bid is from Kingstream Resources, a small Australian exploration company. Mr Michael Bradbrook of Ionian Corporate Finance, Kingstream's adviser, said: "It is unbelievable that an asset assigned a nil value in March when the Plateau accounts were signed off now has such a huge

value." He said Kingstream had no intention of giving up and was now reconsidering the terms of its offer to take account of the Delta deal.

Plateau, formerly a natural resources group but now a shell, is to sell the net smelter royalty interest it holds in the Mhondoro platinum-nickel-copper project in Zimbabwe jointly owned by Delta, the Anglo

American Corporation of South Africa and RTZ.

Delta will allot a minimum of 1.85m shares. Australian stock exchange rules do not permit the shares to be sold for 12 months and, depending on the length of the escrow period, Delta will issue up to 200,000 more shares as an additional consideration to take account of the delay.

## Lowland Investment net asset value rises

Net asset value at Lowland Investment Company increased from 201.2p to 252.3p over the 12 months to March 31. At September 30 1992 it stood at 200.8p.

Net revenue for the six months to the end of March was lower at £599,000, compared with £983,000. Earnings per share came out at 3.82p (4.19p), but the interim dividend is raised from 3p to 3.2p. Directors said the final should be at least maintained at 5.5p.

## BRITANNIA BUILDING SOCIETY

£150,000,000 Floating Rate Notes Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th April 1993 to (but excluding) 26th July 1993, the Notes will carry an interest rate of 6.225 per cent per annum. The relevant interest payment date will be 26th July 1993. The coupon amount per £10,000 Note will be £155.20 payable against surrender of Coupon No. 27.

Hambros Bank Limited Agent Bank

## WOOLWICH BUILDING SOCIETY

£150,000,000 Floating Rate Notes Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th April 1993 to (but excluding) 26th July 1993, the Notes will carry an interest rate of 6.225 per cent per annum. The relevant interest payment date will be 26th July 1993. The coupon amount per £5,000 will be £171.60 and per £100,000 will be £1,716.00 payable against surrender of Coupon No. 12.

Hambros Bank Limited Agent Bank

## NOTICE TO INSURERS, LOSS ADJUSTERS &amp; FACILITY MANAGERS

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April 1993

## COMPANY NOTICES

## ROBECO GROUP

ROBECO N.V.  
Further to the announcement published in The Times and The Financial Times on 21 April 1993 concerning the Cash Dividend payable 29 April 1993, the rate of exchange for the payment of this dividend on both Robeco N.V. Ordinary Shares of Fl 10 (at Fl 3.52) and Sub-Shares registered in the name of National Provincial Bank (Netherlands) Limited (at Fl 0.352) is Fl 2.7700 = £1.00.

UNITED KINGDOM RESIDENTS  
The gross dividend is £1,787,581.2 per Ordinary Share of Fl 10 (Coupon No.91) and is subject to the following deductions:-  
15% Netherlands Tax - £8,196,613.72 per Share  
5% United Kingdom Tax - £8,863,379.1 per Share  
Net Payment - £1,816,666.49 per Share

NON RESIDENTS OF THE UNITED KINGDOM  
Where 25% Netherlands Tax is applicable, the following deductions apply:-  
25% Netherlands Tax - £8,317,689.51 per Share  
20% UK Tax on Net Dividend - £8,196,613.72 per Share  
(when applicable)  
Net Payment - £8,762,454.87 per Share

Dividend entitlement on the Sub-Shares will be paid at one tenth of the above amounts, less M.N. Commission of £0.00158845 per Sub-Share.  
Where 15% Netherlands Tax is applicable the calculations are as for United Kingdom Residents, but relief from United Kingdom Tax is immediately obtained provided that the appropriate Inland Revenue Affidavit is lodged with the claim.

ROLINCO N.V.  
Further to the announcement published in The Times and The Financial Times on 21 April 1993 concerning the Cash Dividend payable 29 April 1993, the rate of exchange for the payment of this dividend on both Rolinco N.V. Ordinary Shares of Fl 10 (at Fl 3.84) and Sub-Shares registered in the name of National Provincial Bank (Netherlands) Limited (at Fl 0.384) is Fl 2.7700 = £1.00.

UNITED KINGDOM RESIDENTS  
The gross dividend is £1,897,472.92 per Ordinary Share of Fl 10 (Coupon No.34) and is subject to the following deductions:-  
15% Netherlands Tax - £8,166,208.4 per Share  
5% United Kingdom Tax - £8,854,573.65 per Share  
Net Payment - £8,277,778.33 per Share

NON RESIDENTS OF THE UNITED KINGDOM  
Where 25% Netherlands Tax is applicable, the following deductions apply:-  
25% Netherlands Tax - £8,274,168.23 per Share  
20% UK Tax on Net Dividend - £8,166,208.4 per Share  
(when applicable)  
Net Payment - £8,438,483.75 per Share

Dividend entitlement on the Sub-Shares will be paid at one tenth of the above amounts, less M.N. Commission of £0.00158845 per Sub-Share.  
Where 15% Netherlands Tax is applicable the calculations are as for United Kingdom Residents, but relief from United Kingdom Tax is immediately obtained provided that the appropriate Inland Revenue Affidavit is lodged with the claim.

## BISHOPSGATE BOMB

Mitsubishi Corporation Finance PLC and  
MCF Asset Management Limited  
have relocated from 76 Bishopsgate  
to temporary offices at:

IBM Southbank, 76 Upper Ground, London SE1

Existing telephone lines have been re-routed and remain as follows:

Switchboard 071 256 9631 or 071 202 5821  
Telex 8955539 MCFPLC G  
Facsimile 071 256 9673/9674

Counterparts please contact our Operations Department about transactions on Friday 23rd April and any settlement queries.



Mitsubishi Corporation Finance PLC



## Guinness silent on Red Stripe talks

By Philip Rawstorne

GUINNESS, the brewing and spirits group, is, according to industry sources, negotiating to buy a majority stake in Desnoes & Geddes, the Jamaican brewer of Red Stripe lager.

Guinness declined to confirm the talks yesterday. "We never comment on speculation concerning possible acquisitions," the company said.

However, Guinness has had a long and close relationship with the Jamaican company which for many years has brewed its stout under licence.

Jamaican consumption has

doubled over the last two years to make the country one of the top 12 markets for Guinness worldwide.

Acquisition of a majority stake in the company, in which Heineken has a 14 per cent holding, would further the UK group's strategy of expanding its international brewing operations by taking control of brewers with substantial local market shares.

Guinness, which first began exporting to the West Indies 176 years ago, already holds minority stakes in several of the 12 brewers which now produce its stout under licence in

other Caribbean countries.

Desnoes & Geddes, which also produces a range of soft drinks, introduced its Red Stripe lager into the UK in the late 1970s. Brewed under licence by Charles Wells, the independent Bedford-based brewer, and marketed and distributed by HP Bulmer, it is now the number three packaged lager in the UK - behind Stella Artois and Beck's - with estimated annual sales of 100,000 barrels.

Charles Wells also exports the lager to several continental European markets, including Spain and Italy.

## RUSSIA

The FT proposes to publish this survey on

May 27 1993

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FT SURVEYS

## MOTOR INDUSTRY SURVEYS

The FT proposes to publish the following Motor Industry Surveys

19 May 1993  
World Automotive Suppliers

3 July 1993  
Second Cars

15 September 1993  
The Car Industry

3 November 1993  
Commercial Vehicle Industry

For further information please contact:

Richard Willis 071-873 3606

FT SURVEYS

### THE OLYMPIC CONTENDERS: MANCHESTER

The FT proposes to publish this survey on

22nd June 1993

The FT prints simultaneously in five centres: London, Roubaix, Frankfurt, New York and Tokyo and is circulated in 160 countries.

For a full editorial synopsis and details of available advertisement positions, please call:

Brian Hurst  
Tel: 061-834 9248  
Fax: 061-833 9248  
Alexandra Buildings,  
Queen Street,  
Manchester M2 5LP.

FT SURVEYS

### The Long-Term Credit Bank of Japan, Ltd. & LTCB International Limited

Due to bomb damage caused to our premises at 55 Bishopsgate on Saturday 24th April:

The London Branch of The Long-Term Credit Bank of Japan, Ltd., will be operating until further notice from:

Atlas House  
5th Floor  
1 Essex Street  
London EC2V 8AU

Telephone: 071-638-5111 (all direct lines will be directed to the King Street premises) Telex: 885305 (LTCBLD G) Facsimile: 071-814-9885

LTCB International Ltd. will be operating from the following addresses until further notice:

Marketing Departments  
\*to Dai-ichi Europe Ltd.  
Durrell House  
8-13 Chiswell Street  
London EC1Y 4TQ

Settlements Department  
\*to Digital Equipment Co. Ltd.  
James Watt House  
270 Tottenham Court Road  
London W1P 8AA

Telephone: 071-638-5111 Facsimile: 071-413-5361

### The COOPERATIVE BANK

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Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th April, 1993 to 26th July, 1993 the following information will apply.

1. Rate of Interest: 6 1/4% per annum
2. Interest Amount payable on Interest Payment Date:  
£77.91  
Per £25,000 nominal or  
£779.11  
Per £50,000 nominal
3. Interest Payment Date: 26th July, 1993

The Co-operative Bank plc

(Incorporated in England under the Companies Act 1948 to 1985)

Agent Bank

Bank of America International Limited



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### Sanctions against Serbia and Montenegro

United Nations Security Council Resolution 820 (1993) came into effect on Tuesday 27th April 1993, and includes a number of measures to tighten sanctions against the Federal Republic of Yugoslavia (Serbia and Montenegro). A significant new development is a prohibition on the provision of services, both financial and non-financial, to any person or body for purposes of any business carried on in the Federal Republic of Yugoslavia (Serbia and Montenegro). The only exceptions being telecommunications, postal services, certain legal services and, as approved on a case-by-case basis by the United Nations Sanctions Committee, services whose supply may be necessary for humanitarian or other exceptional purposes. The prohibition does not apply in respect of business carried on outside the Federal Republic of Yugoslavia (Serbia and Montenegro), although other sanctions may be relevant in such cases. It will be implemented by measures in UK and EC law. You are strongly advised to consult your legal advisers if you are in doubt as to whether the prohibition applies to your particular circumstances. Further guidance is available from the:

Department of Trade and Industry,  
Sanctions Unit,  
Bay 654 Kingsgate House,  
66-74 Victoria Street,  
London SW1E 6SW  
Tel: 071-215 8512/8570  
Fax: 071-215 8386

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# Centenary Depository AG

## NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

Holders of Centenary depository receipts are hereby notified that De Beers Centenary AG (the Company) has given notice to its shareholders convening its third Annual General Meeting which will be held at the Grand Hotel National, Lucerne, Switzerland on Tuesday, 11th May 1993 at 12.15.

The agenda and motions for the meetings are as follows:

### AGENDA AND MOTIONS

- To receive the report of the Auditors for the financial year ended 31 December 1992
- To receive and adopt the Report of the Directors, the annual financial statements of the Company and of the Group as at and for the year ended 31 December 1992.
- The following motion will be proposed as Resolution No. 1:  
That the Report of the Directors for the year ended 31 December 1992, together with the annual financial statements of the Company and of the Group as at and for the year ended 31 December 1992 respectively, be and they are hereby approved and adopted.
- To approve the allocation of balance sheet profits as recommended in the Report of the Directors and to declare a dividend of SFr 7. - per share (equal to 7 centimes per Centenary depository receipt).
- The following motion will be proposed as Resolution No. 2:  
That the allocation of balance sheet profits as recommended in the Report of the Directors be accepted and approved, including the declaration of a dividend of SFr 7. - per share (equal to 7 centimes per Centenary depository receipt) to shareholders registered as such in the Company's register of shareholders on Friday, 20 March 1993.
- To ratify and confirm the actions of all persons who held office as members of the Board of Directors.
- The following motion will be proposed as Resolution No. 3:  
That the actions of all persons who held office as members of the Board of Directors of the Company during the year ended 31 December 1992 be and they are hereby ratified and confirmed.
- To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Articles of Association and regulations passed pursuant thereto.
- The following motion will be proposed as Resolution No. 4:  
That Mr J.P. Pudney and Mr B. Marle be elected and that Messrs J.A. Barbour, T.W.H. Capon, R.M. Crawford and G.M. Falle be re-elected as members of the Board of Directors of the Company for a period of four years, until the conclusion of the annual general meeting to be held in 1997.
- To re-elect and elect Deloitte Pim Golding GmbH as the Auditors and Group Auditors respectively of the Company.
- The following motion will be proposed as Resolution No. 5:  
That Deloitte Pim Golding GmbH be and they are hereby re-elected and elected as the Auditors and Group Auditors respectively of the Company for a period of one year, until the conclusion of the annual general meeting to be held in 1994.
- To authorize the Board of Directors to increase the share capital by a minimum aggregate amount of SFr 75 589 000. -.
- The following motion will be proposed as Resolution No. 6:  
That Article 5 of the Articles of Association of the Company be amended by the insertion of the following paragraphs numbered "5" and "6" respectively:  
"5. On or before 11 May 1993 the Board of Directors may increase the share capital by a maximum aggregate amount of SFr 75 589 000. - by issuing up to 387 945 registered shares, which shall be fully paid-up, with a nominal value of SFr 200. - per share, increases by underwriting as well as partial increases are permitted. After their acquisition, the newly issued registered shares shall be subject to the transfer limitations foreseen in Article 5 of the Articles of Association. In each case the Board of Directors shall determine the issue price, the date for the entitlement to dividends and the type of contribution.  
"6. The Board of Directors shall be authorized to exclude the rights of the shareholders to subscribe shares in priority and to convey these rights to third parties, provided always that the new shares are to be issued by the Corporation for the purpose of the acquisition by the Corporation or by one of its group companies of enterprises, investments or other assets."
- To approve the amendments, deletions, renumbering and additions as the case may be of Articles 8(1) and (2), 10, 11(1), (2) and (3), 12(1), 14(4) and (5), 16(1), (2), (3) and (4), 18(1), 19, 20(1), 21(1) and (2), 22(1) and (2), 23(1) and (2), 24(1) and (2), 25(1) and (2), 26(1) and (2), 27(1) and (2), 28(1) and (2), 29(1) and (2), 30(1) and (2), 31(1) and (2), 32(1) and (2), 33(1) and (2), 34(1) and (2), 35(1) and (2), 36(1) and (2), 37(1) and (2), 38(1) and (2), 39(1) and (2), 40(1) and (2), 41(1) and (2), 42(1) and (2), 43(1) and (2), 44(1) and (2), 45(1) and (2), 46(1) and (2), 47(1) and (2), 48(1) and (2), 49(1) and (2), 50(1) and (2), 51(1) and (2), 52(1) and (2), 53(1) and (2), 54(1) and (2), 55(1) and (2), 56(1) and (2), 57(1) and (2), 58(1) and (2), 59(1) and (2), 60(1) and (2), 61(1) and (2), 62(1) and (2), 63(1) and (2), 64(1) and (2), 65(1) and (2), 66(1) and (2), 67(1) and (2), 68(1) and (2), 69(1) and (2), 70(1) and (2), 71(1) and (2), 72(1) and (2), 73(1) and (2), 74(1) and (2), 75(1) and (2), 76(1) and (2), 77(1) and (2), 78(1) and (2), 79(1) and (2), 80(1) and (2), 81(1) and (2), 82(1) and (2), 83(1) and (2), 84(1) and (2), 85(1) and (2), 86(1) and (2), 87(1) and (2), 88(1) and (2), 89(1) and (2), 90(1) and (2), 91(1) and (2), 92(1) and (2), 93(1) and (2), 94(1) and (2), 95(1) and (2), 96(1) and (2), 97(1) and (2), 98(1) and (2), 99(1) and (2), 100(1) and (2).

The Report of the Directors (including the proposals of the directors relating to the allocation of balance sheet profits and declaration of a dividend), the annual financial statements of the Company and of the Group and the Auditors' and Group Auditors' report will be posted to registered Centenary depository receipt holders together with this Notice and will also be available (as will the schedule of amendments referred to in the Agenda) to receipt holders at the Head Office of the Company and at the offices of the Transfer Secretaries of the Centenary Depository listed below.

Each Centenary depository receipt holder is entitled to attend and to speak at the Annual General Meeting either in person or to be represented by a duly authorised representative or proxy whose authority must be established to the satisfaction of the Centenary Depository. Receipt holders wishing to attend the meeting by proxy may obtain forms of proxy from the Centenary Depository or from the Transfer Secretaries and proxy forms must be lodged with the Transfer Secretaries no later than 12.15 on Friday, 7 May 1993.

Proxies for deposited shares as contemplated in article 68(3) of the Swiss Code of Obligations are hereby requested to notify the Centenary Depository by no later than 12.15 on Friday, 7 May 1993 of the amount (and kind) of Centenary depository receipts they represent. Proxies for deposited shares are deemed to be those instructions which are subject to the Swiss Federal Act on Banks and Savings Banks of 6 November 1934 as well as professional asset managers.

Each receipt holder is entitled to one vote in respect of each Centenary depository receipt held. The votes attaching to the Centenary depository receipts are not votes in respect of shares in De Beers Centenary AG but are instructions to the Centenary Depository as to how it is requested to exercise the votes in respect of De Beers Centenary AG shares deposited with it and represented by the Centenary depository receipts.

Voting instructions forms mailed to Centenary receipt holders or available from the undermentioned offices must either be:

- deposited with or received by the Centenary Depository at its registered office or at the offices of the Transfer Secretaries no later than 12.15 on Friday, 7 May 1993,
- delivered in person by the receipt holder or his duly authorised representative or proxy to the Centenary Depository at the meeting.

Holders of Centenary depository receipts in registered form wishing to attend the meeting may be required to produce their Centenary depository receipt certificates or safe custody receipt issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Centenary Depository.

Holders of bearer Centenary depository receipts who desire to attend the annual general meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer Centenary depository receipts.

The register of receipt holders and the transfer registers will be closed from Tuesday, 4 May 1993 to Tuesday, 11 May 1993, both days inclusive.

### Centenary Depository AG

The Board of Directors

Transfer Secretaries

Consolidated Share Registrars Limited

First Floor, Edura

40 Commissioner Street

Johannesburg 2001,

South Africa

(P.O. Box 61051, Marshalltown 2107)

Agents of the Centenary Depository

Barclays Bank plc

Stock Exchange Services Department

158 Fenchurch Street

London EC3P 5HP

Barclays Bank S.A.

21 rue Laifite

F-75428 Paris

France

The 1992 annual report and accounts is being posted today and copies are available from the London agent.

### Barclays Registrars

Bourne House

34 Beckenhurst Road

Beckenham, Kent BR3 4TU

Switzerland

Head Office:

Langensandstrasse 27

CH-6000 Lucerne 14

Switzerland

London Agent:

Anglo American Corporation of

South Africa Limited

19 Clarendon Road

London EC1N 8EP

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Jupiter Tyndall surges to £5.7m

## 78% drop reduces Lyles to £102,000

DIFFICULT trading conditions continued throughout the first half at Lyles; turnover fell 19 per cent and pre-tax profit slumped 78 per cent.

However, the interim dividend for the six months to December 31 1992 is held at 1.55p, payable from earnings per share of 1.02p (4.47p).

Home sales of this yarn spinner and dyer dropped to £3.9m (£4.51m) while exports were £1m off at £2.74m. The profit was £102,000 (£486,000).

Mr John Lyles, chairman, said the significant fall in demand necessitated the workforce being reduced by a further 10 per cent.

"However, if present indications of emerging confidence in the UK and US economies are sustained, I would expect some improvement in demand later this calendar year, although the economies of some of our European trading partners remain a matter of concern", he said.

The decision on the final dividend would depend on the outcome for 1992-93 and prospects for the following year.

## Wensum improves but stays in loss over year

WENSUM, the men's wear manufacturer, showed an improvement in the second half but that proved insufficient to offset the first half loss.

Consequently there was a pre-tax deficit for the year ended January 30 1993 of £44,000, compared with a profit of £607,000.

Following the cut to the interim dividend the final is reduced to 1.25p (2.35p) for a total of 1.825p, against 3.5p. Losses per share came to 0.33p (5.65p).

Both operating companies achieved a small trading profit

totaling £75,000 (£747,000) but insufficient to offset an interest charge of £119,000 (£140,000).

In manufacturing, turnover rose to £5m (£4.94m). The corporate company saw a substantial fall to £1.57m (£2.7m) as the decline in repeat orders continued through the year, and there was no significant uniform launch.

The group entered into a three-year licensing agreement for a leading Japanese company to manufacture and sell men's clothing in Japan under the Wensum label.

Directors viewed that as "an

exciting development" with great potential for the longer term development of the label.

On prospects they said both companies had substantially better forward order books.

Corporate had a significant new launch and there were signs that repeat orders were improving. The manufacturing subsidiary was well under way with the projects for increased production and efficiency.

The first half was unlikely to reflect those developments but "we are optimistic that they will have a marked impact on the second half results", the directors said.

## Automagic returns to the black

AUTOMAGIC Holdings, the shoe repairing and key cutting retail chain, returned to the black for the 26 weeks to January 9 with a pre-tax profit of £76,000, against a loss of £436,000.

The profit was struck after exceptional charges of £91,000 (£55,000) relating to losses arising from the disposal of leasehold premises.

Last year the USM-quoted company closed its dry cleaning factories, although it has yet to dispose of the premises, and closed a number of branches, the relevant losses being assigned during the period.

Mr Mike Strom, chairman, said the first half performance was encouraging and although he did not necessarily expect

the same contribution in the second half, the group continued to trade profitably and he remained optimistic for the outcome of the year as a whole.

Turnover was little changed at £6.38m (£6.47m) but operating losses of £228,000 were replaced by profits of £273,000. Earnings per share were 0.9p against losses of 7p.

### NEWS DIGEST

## A&C Black rises 38% to £0.54m

A&C BLACK, the publishing group, lifted its pre-tax profit by 38 per cent to £535,000 for the year to end-December.

The group's principal interests are year books, children's books, music, travel, nautical, and sport.

Turnover was trimmed from £6.94m to £6.78m.

Operating profit increased by £57,000 to £590,000 and interest payable showed a reduction from £133,000 to £61,000.

Earnings per share worked through at 24.4p (16.9p) and the final dividend is 9.25p for a total of 13.5p (13p).

## Dickie shows first half recovery

James Dickie, the USM-quoted manufacturer of engineering components and assemblies, reported a sharp turnaround in fortunes for the six months to

February 28 with a pre-tax profit of £250,000 against a loss of £282,000.

The figures included an exceptional profit of £68,000, compared with a loss of £194,000 which was previously treated as an extraordinary item.

Turnover rose from £6.9m to £7.86m and earnings per share were 3.03p (losses 4.73p).

## German buy for Senior Engineering

Senior Engineering has paid DM10.6m (£4.3m) for Polenz, a Hamburg-based distributor of air conditioning equipment. An additional payment of up to DM2.75m is dependent on profits.

Polenz has 11 branches and operates in both east and west Germany. Sales in 1992 amounted to DM38m and profit before tax was DM1.8m.

## Usborne back in the black

Usborne, the agricultural services, property and motor prod-

ucts group, returned pre-tax profits of £387,000 for the six months to December 31.

That brought the figure for the full year to £1.73m against losses of £4.12m. However, the company has changed its year-end to June 30 and will be preparing a full report and accounts for the 18 months to end-June 1993.

Turnover for the 12 months was unchanged at £210m. Earnings per share emerged at 1.81p (losses 6.03p). A second interim dividend of 0.2p makes 0.4p to date - a 0.4p total was paid for 1991.

## 34% upsurge gives Slingsby £111,000

A 34 per cent increase in pre-tax profit was achieved by HC Slingsby in 1992.

From turnover of £10m (£9.95m) profit of this truck, ladder and ancillary equipment manufacturer worked through to £111,000 (£82,500).

Operating profit quadrupled to £179,000 but had to bear the cost of redundancies of £106,000. The final dividend is 5.5p.

maintaining the total at 7.5p out of earnings per share of 9.3p (4.4p).

## Investors Capital assets improve

Net asset value per share of Investors Capital Trust stood at 132p at March 31, an improvement of 18 per cent on the 111.8p standing at the September 1992 year-end.

Available revenue for the half year to end-March amounted to £5.69m (£6.21m), equal to earnings of 2.801p (2.51p). The second interim dividend is maintained at 1.275p.

## Berry Starquest asset value lower

Net asset value per share of Berry Starquest amounted to 170.7p at January 31, a 5.8 per cent fall from the 181.2p value of a year earlier.

Net revenue for the year, however, improved to £180,000 (£157,000) for earnings per share of 3.1p (3p). The recommended dividend is lifted to 2.2p (2p).

"...an ability to perform successfully, even in the most difficult trading conditions..."



Donald Hanson, FCA, CIMgt, FRSA, Chairman Bradford & Bingley Building Society.

I am very pleased to report that, in spite of the ongoing recession, Bradford & Bingley has continued to strengthen its position as one of the leading Financial Institutions in the UK.

This was achieved in spite of strong competition, rising unemployment and above all, a marketplace where consumer confidence remained at rock bottom. Nevertheless, we were able to continue to extend the range of quality products and services to satisfy our customers' needs, and, of course, to offer Independent Financial Advice. Operating profits increased during the year to £172m (£158m in 1991), but an increased loss provision of £81m after allowing for £44.5m of irrecoverable interest, adversely affected our net profit position. However, this was still a very creditable figure of £64.9m compared with £73.1m for the previous year.

The capital base of the Society has been further strengthened by 17.4% to £760.2m. This represents 6.3% of share, deposit and loan balances and is a clear demonstration of Bradford & Bingley's inherent

strength. This is essential at a time when the recession in the UK housing market, and increasing levels of unemployment have been key factors in causing financial

RESULTS FOR THE YEAR		
	1992 £m	1991 £m
Profit After Tax	64.9	73.1
Assets at year end	13,049	11,910
Capital	760	647

problems for a growing number of borrowers. Nevertheless, we have managed to reduce significantly the level of repossessions amongst borrowers in arrears, following a number of initiatives such as the launch of a successful Mortgage Rescue Scheme. This has enabled borrowers unable to keep up mortgage payments to convert to tenants at affordable rents.

The savings market, throughout the Financial Services sector, has never been so competitive. The Government was also very active in this market with National Savings and has made clear its intention to remain so in 1993/4. It is to be

hoped that the Chancellor will bear in mind that should National Savings become too competitive, Societies may well have to raise interest rates in order to compete for funds.

Bradford & Bingley continues to be the largest provider of Independent Financial Advice on the High Street and our Financial Planning business grew by 29% in 1992. This confirms the steady growth of this activity and the public's appreciation of

Independent Financial Advice. Looking to the future, I believe there is cause for cautious optimism. There is already evidence of improvement in the housing market and other encouraging signs in the economy. Above all, I believe that Bradford & Bingley will continue to build on its own long history of achievement and growth enabling us to maintain our position as one of the UK's leading Financial Institutions.

**BRADFORD & BINGLEY**  
BUILDING SOCIETY  
"SIMPLY A BETTER CHOICE."  
PRINCIPAL OFFICE:  
CROSSLAYS, BINGLEY, WEST YORKSHIRE.

REGULATED IN THE CONDUCT OF INVESTMENT BUSINESS BY S.I.B.



All of these securities having been sold, this announcement appears as a matter of record only.

## 44,225,000 Shares TIG Holdings, Inc. Common Stock

35,380,000 Shares

This portion of the offering is being offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.  
Incorporated

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Securities Corporation

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BEAR, STEARNS & CO. INC. THE FIRST BOSTON CORPORATION ALEX. BROWN & SONS  
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CROWELL, WEEDON & CO. DOFT & CO., INC. FAHNESTOCK & CO. INC.  
FIRST ALBANY CORPORATION FIRST MANHATTAN CO. FIRST OF MICHIGAN CORPORATION  
FOLGER NOLAN FLEMING DOUGLAS FOX-PITT, KELTON INC. GRUNTAL & CO., INCORPORATED  
J. J. B. HILLIARD, W. L. LYONS, INC. INTERSTATE/JOHNSON LANE JOHNSTON, LEMON & CO.  
EDWARD D. JONES & CO. LADENBURG, THALMANN & CO. INC. MORGAN KEEGAN & COMPANY, INC.  
NEEDHAM & COMPANY, INC. NEUBERGER & BERMAN THE OHIO COMPANY PARKER/HUNTER  
PAULSEN, DOWLING SECURITIES, INC. THE PRINCIPAL/EPPLER, GUERIN & TURNER, INC.  
PRYOR, MCCLENDON, COUNTS & CO., INC. RAGEN MacKENZIE RAUSCHER PIERCE REFSNES, INC.  
RAYMOND JAMES & ASSOCIATES, INC. RONEY & CO. ROTHSCHILD INC.  
SCOTT & STRINGFELLOW, INC. MURIEL SIEBERT & CO., INC. STEPHENS INC.  
STERNE, AGEE & LEACH, INC. STIFEL, NICOLAUS & COMPANY SUTRO & CO. INCORPORATED  
TUCKER ANTHONY WEDBUSH MORGAN SECURITIES

8,845,000 Shares

This portion of the offering is being offered outside the United States and Canada by the undersigned.

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FOX-PITT, KELTON N.V. LEHMAN BROTHERS INTERNATIONAL UBS LIMITED  
BNP CAPITAL MARKETS LIMITED BARCLAYS DE ZOEETE WEDD LIMITED CAZENOVE & CO.  
CREDIT LYONNAIS SECURITIES NATWEST SECURITIES LIMITED SOCIETE GENERALE  
April, 1993

## NORDIC BANKING INVESTMENT & FINANCE

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Data source: Chief Executives in Europe 1990

FT SURVEYS



## COMMODITIES AND AGRICULTURE

## International financiers spark off gold price surge

By Kenneth Gooding, Mining Correspondent

A CONCERTED effort by some of the world's high-profile financiers to focus investors' attention on gold paid off yesterday when the price moved up by US\$7.35 to a six-month peak of \$351.50.

This followed weekend revelations that Mr George Soros, renowned for making more than \$1bn profit in the currency markets in September by betting against sterling and the Italian lira, had bought \$400m-worth of shares in Newmont Mining, biggest of the North American gold producers.

The Newmont shares were sold by Lord Rothschild, the UK investor, and Sir James Goldsmith, the international deal-maker. Sir James revealed he had used the cash to purchase more than \$300m of options to buy gold in the London and New York markets.

The news "had gold bugs coming out of the woodwork left, right and centre" yesterday, according to one trader.

Mr Jon Bergthell, analyst at James Capel, the financial services group, heralded the involvement of Mr Soros in the gold market as "a fascinating development. I have felt for

some time that the negative impact of central bank selling [of gold] would soon be countered by the entry of specialised investors. There is now a very definite shift in market psychology, and the gold market is all about psychology."

Some other commentators were more cynical. One pointed out, unkindly, that "Goldsmith has made a song and dance about buying 700,000 to 800,000 ounces of gold - that alone should stimulate some buying by other investors."

Mr Andy Smith, analyst at Union Bank of Switzerland, speculated that the deals and the accompanying publicity might be part of a much grander strategy as far as Mr Soros was concerned, perhaps connected with his rumoured bond market positions. (Rumours suggest Mr Soros has been shorting US bonds or selling bonds he does not yet own in the expectation that he will be able to buy them later at a lower price.)

He said that the timing of the gold deals was perfect because "troubles in South Africa and Russia [the biggest and third-biggest gold producers respectively] are coming to a head at the same time and the [German] Bundesbank has

cut its interest rates".

Analysts said the gold price surge yesterday was helped by producers resisting the temptation to do some forward selling. "But they will start to sell again when the price rises shows signs of stalling," suggested Mr Ted Arnold, analyst at the Merrill Lynch financial services group.

He added: "To put the market in perspective, gold might be at a six-month high, but a few weeks ago it was at a seven-year low". Mr Arnold said the market was being driven by professionals, investment funds and the like, and "there has been no wave of physical buying by the man in the street, Asians are not falling over each other to buy at these prices and the Swiss banks are still not putting their private clients into physical gold. And if the physical buying is not there, it will be difficult to sustain a high price."

Both Mr Smith and Mr Arnold said that market professionals would now be looking at chart points and setting targets. Mr Smith suggested \$360 an ounce was probably the next target. Mr Arnold said it was difficult to judge where the price would peak but many people were targeting \$360-\$370.

## Finland's farming Euro-sceptic in EC hot seat

Christopher Brown-Humes on the choice of an ex-farm union chief as foreign minister

IF THE Finnish government wanted to send Brussels a strong signal about the importance it attaches to agriculture in its negotiations on European Community membership, it could not have done better than appoint Mr Heikki Haavisto as its new foreign minister.

He takes up the post on May 4, having been president of the influential Central Union of Agricultural Producers. He is well-known for his anti-EC views, which accord with those of the Finnish farming community as a whole.

Giving him a key role in the negotiating process is a shrewd move by the government, not least because the dominant coalition partner, the Centre Party, traditionally draws its support from rural areas. But it is a risky strategy too. If the government can get a deal of which Mr Haavisto approves it



Mr Heikki Haavisto: Well-known for his anti-Community views

will have gone a long way to easing the membership doubts of the farming community. If it cannot get such a deal opposition to EC membership, which opinion polls put at about 38

per cent, might grow.

It is, perhaps, surprising that agriculture has become the key issue in Finland's EC membership discussions. The country has only about 170,000 farmers, corresponding to just 7 per cent of its workforce. Finnish agriculture is also a huge consumer of subsidies and support, costing the taxpayer about Fm7bn (£830m) a year, and food prices are high.

Farming's importance is not so much economic as psychological in a land where the countryside is regarded as an essential part of national identity and cultural heritage. It also overlaps with regional, conservation and defence considerations, particularly given the security sensitivities aroused by Finland's 1,300-km (800-mile) border with Russia.

What Finland wants is recognition of the special difficulties and costs of agricultural pro-

duction in a country where the growing season is less than 180 days and distances to markets are often huge.

Under the existing Brussels regime, support would fall away dramatically, according to Mr Haavisto. A small dairy farm in the north of the Finland, for which subsidies now amount to Fm94,200 a year, would get only Fm11,700 under EC rules. A southern farm's support would shrink from Fm39,700 a year to Fm3,800.

There are plenty of reasons to believe that a suitable compromise can be found. After all, Finland is not a production problem, as far as the EC is concerned, and it will not add to existing surpluses. Nor is it a special regime problem, as the EC has proved flexible in the past in adapting to new situations. It may simply end up being a transition and fund-

ing problem - whether it is Brussels or the national government that meets the continuing subsidy cost.

Feelings on the agriculture issue are running high in Finland today because of sensitivity about adding to unemployment, which is already about 18 per cent of the workforce. But there is a chance that as the economy improves those fears will become less important for much of the non-farming population than the issue of high food prices. Certainly, there are many who would be reluctant to see the whole question of Finland's EC membership becoming dependent on agriculture alone.

In reality the country's farming industry is shrinking anyway. Even Mr Haavisto accepts that 10,000 of Finland's 120,000 farms will disappear this decade irrespective of EC membership.

## Green shoots hide problems under the surface

Bare patches are appearing in many UK fields, reflecting adverse planting conditions

THERE ARE green shoots on farms all over the country. But like some of those alleged to relate to the British economy they can be tender plants and the apparent evidence on the surface does not always fully reflect the reality.

For instance, crops of wheat, barley and oilseed rape planted last autumn are now growing vigorously. As they do so the volume and height of green material helps to hide the many problems that are a legacy of the wet weather in which they were planted. At least they do for the casual observer passing on the road.

Look down on the sward from an aeroplane, or as I have done recently, from the windows of trains travelling right across the country from east to west, often above the fields, and the scars are still there to be seen. There are great patches of land into which good seeds were planted but did not grow. The soil was so wet and cold last November that they rotted instead of germinating.

There are other bare areas in a disturbing number of fields that are clearly the work of pests - almost certainly slugs. The slug problem has become much worse in recent years as more farmers have turned to chopping straw behind their combined harvesters instead of burning it - a practice now banned by law. Chopped straw is attractive fodder for slugs, enabling them to thrive and reproduce to ever increasing numbers.

Collectively the patches

## FARMER'S VIEWPOINT

By David Richardson

amount to a sizeable area of the country and it is already clear that many cereal and oilseed rape fields affected by one or both of these problems will not fulfil their potential.

Add to that the fact that the Ministry of Agriculture's December census recently revealed that 19 per cent fewer acres of autumn cereals were planted last year because of a combination of the wet weather and the European Community's new set-aside regulations and it can be seen that the UK harvest of autumn sown crops this year is likely to be significantly reduced.

Indeed some trade sources have put the reduction at some 2m tonnes, equivalent to about 10 per cent of last year's total harvest. Within the constraints of set-aside, however, it is probable that some of this may be made up by spring sowings. These have increased, mainly on land originally intended for autumn planting, and in most cases they have gone into excellent seed-beds and, following timely rains, have grown away well. Spring-sown barley, peas,

beans, sugar-beet and oilseed rape have all benefited from the kind spring, although unusually for spring problems with slugs are continuing in some areas. But all other things being equal and the weather over the next few weeks permitting, yields from these crops should be above average come August.

Livestock farmers too are having a good spring. Grass is growing well, bringing the promise of plentiful seed through the summer as well as hay and silage for next winter, and sheep farmers all over the country are reporting the best lambing they have had for several years.

There are economic green shoots as well. The price of finished lambs, for instance, is higher than it has been since the removal of the EC's variable guarantee scheme nearly eighteen months ago. This is mainly because of growing demand for English lamb in Italy and France and the fact that their normal alternative sources in eastern Europe cannot supply because of ethnic conflicts.

However, the greatest impact on UK farming this year has come from the withdrawal of sterling from the exchange rate mechanism last September and the subsequent devaluation. According to EC rules this discrepancy with other community currencies had to be made up to British farmers through the so-called "green" currency system.

This has meant that prices of

EC-supported commodities have at their peak been increased by around 20 per cent, which more than cancelled out the initial price reductions imposed by CAP reforms. Potentially it has also increased area and set-aside compensation payments for the same reasons.

The crucial day, however, is July 1. For the value of sterling against other EC currencies on that day will decide the level of those payments for the coming year.

Needless to say farmers are hoping the pound will not recover too fast. They have already seen guaranteed prices of grain rise to £20 a tonne more than they expected last harvest only to see those levels eroded by £5 a tonne in recent weeks as sterling has recovered. Further revaluations leading to further price reductions are on the cards over coming weeks. Even so commodities have been sold this year, both spot and forward, at prices higher than farmers dared hope. Devaluation-induced windfall profits have been and will be made. And when farmers have money they will spend it, as tractor manufacturers have once again been reminded.

It has been reported by the Agricultural Engineers' Association that in the first quarter of 1993 tractor registrations were 13 per cent higher than for the same period last year. This followed several years of declining sales and urgent replacement of ageing machines was therefore needed on many farms. But the fact that many of the deals are

being done on hire purchase also reflects that farmers are alive to the fact that they can lock in interest rates now lower than for a long time and that capital allowances have been raised in the Budget from 25 per cent to 40 per cent.

It is however significant to learn that sales of tractors have dried to a trickle in the last couple of weeks. Dealers believe this is almost entirely because of the dreaded "Domesday forms" that farmers have to complete to qualify for compensation for the equally unpopular set-aside. They have spent so long stuck behind their desks or queuing for Ordnance Survey maps that they have been unable to spare the time to buy, dealers say.

So, while the combination of spring and sterling's devaluation have led at least to a partial recovery of confidence in British agriculture it is at best patchy and there are real fears that worse may be to come. Last week Cope, the Confederation of European Farmers' Unions, alleged that the Gatt settlement on farm commodities negotiated between the EC and the US in anticipation of a full agreement later would if implemented lead to a massive extension of set-aside.

Mr Rene Steichen, the EC agriculture commissioner, denied that this would be the case and said that any modifications to farm production could be accommodated within last year's CAP reform package. But farmers, always suspicious of politicians' promises, remain unconvinced.

## Soaring costs threaten Statoil methanol plant

By Karen Fosli in Oslo

STATOIL, THE Norwegian state oil company, warns that costs for a NKr2.4bn (£225m) methanol plant to be built on the west coast of mid-Norway are threatening to escalate by several hundred million kroner, prompting a comprehensive and critical review of the project.

The potential increase poses questions about the future of the NKr25bn Heidekraut oil and gas field development and a NKr3bn methyltertiary butyl ether project. MTBE is used as an additive to boost the octane level of unleaded petrol.

Statoil has an 82 per cent interest in the proposed methanol plant and partners Conoco Norway and parent company du Pont de Nemours have 18 per cent through the Statoil Methanol ANS partnership.

An estimated 650m cubic metres of gas annually is meant to be supplied to the plant to allow it to produce 800,000 tonnes of methanol a year. The plant is planned to supply 200,000 tonnes annually of feedstock to a proposed MTBE plant allowing annual output of 500,000 tonnes. Statoil stresses that the cost over-run figures are uncertain but, because it takes such a serious view of the matter, a full appraisal of the project will be undertaken with findings to be presented in June.

## Little hope of agreement on EC farm prices

EUROPEAN COMMUNITY

agriculture ministers last night held out little hope of reaching agreement this week as they started talks on farm prices and milk quotas for 1993-94, reports Reuter from Luxembourg.

Although the Danish EC presidency was pressing hard for agreement, few ministers believed a deal was now likely because of the political uncertainty in Italy and a new French government.

"It's quite hard to see we'll get solutions in these circumstances," said Mr John Gummer, the UK minister of agriculture.

The commission has proposed a relatively modest price package with reductions for cereals and other products agreed under last year's farm reforms, and a freeze for most other items.

Milk quotas would be unchanged except for Italy, Spain and Greece which would get increases. Butter prices would fall 5 per cent.

Danish officials said they would still try to forge a deal even if it meant stretching the meeting over several days.

## Danish slaughtermen strike

By Hilary Barnes in Copenhagen

DANISH MEAT and bacon exports were brought to a halt by a strike of 16,000 abattoir workers which began at midnight on Friday.

The strike follows a break-

down in collective wage negotiations and rejection by the food workers union of an arbitration proposal.

There has not been a major strike in the industry for more than 10 years. On the last occasion the stoppage lasted for two weeks.

## WORLD COMMODITIES PRICES

## MARKET REPORT

SEVERAL BASE metals tested overhead resistance levels yesterday and although the barriers were not breached further assaults were likely in the immediate future, London Metal Exchange traders said. The three months COPPER contract was twice driven up towards its \$1,920-a-tonne target and held at that level at the second attempt to register a gain at the kerb close of \$28 from Friday. Dealers noted narrowing forward premiums had aided the bounce from recent lows, and some were beginning to talk about possible supply disruption associated with forthcoming labour contract

negotiations in Chile and the US. Three months ZINC moved up with copper to end at \$1,028 a tonne, up \$2. NICKEL's rally was halted, however, after the three months price had added nearly \$70 to last week's \$235 upsurge. Having failed to break through strong resistance the price subsided to finish little changed at \$6,170 a tonne. London robusta COFFEE prices regained last week's losses as the New York arabica market gave the lead. But sterling's strength kept COCOA under pressure.

Compiled from Reuters

## London Markets

## SPOT MARKETS

Crude oil (per barrel FOB) (Jun) + or -  
Dated \$18.34-64.10 -0.03  
Brent Blend (dated) \$17.97-62.99 -0.01  
Brent Blend (Jun) \$18.06-63.01 +0.01  
WTI (1st m) \$20.25-62.99 -0.02

## Oil products

(PME prompt delivery per tonne CIF) + or -  
Premium Gasoline \$200-211 +1  
Gas Oil \$171-183 +0.5  
Heavy Fuel Oil \$77-79  
Naphtha \$150-162

## Petroleum Argus Estimates

Other + or -  
Gas (per tonne) \$251.50  
Shale (per tonne) \$27.00  
Platinum (per tonne) \$407.00  
Palladium (per tonne) \$1,172.00

## Copper (US Producer)

Lead (US Producer) \$33.00  
Tin (Kuala Lumpur market) \$14.16  
Tin (New York) \$25.50  
Zinc (US Prime Western) \$22.00

## Cattle (live weight)

Sheep (live weight) \$137.00  
Pigs (live weight) \$144.21  
Cows (live weight) \$137.00

## London daily sugar (raw)

London daily sugar (white) \$305.00  
Tate and Lyle export price \$290.00

## Barley (English feed)

Maize (US No. 3 yellow) \$194.00  
Wheat (US Dark Northern) \$194.00

## Rubber (Latex)

Rubber (Latex) \$65.00  
Rubber (Latex) \$70.00  
Rubber (Latex) \$70.00

## Cocoa (Philippines)

Cocoa (Philippines) \$240.00  
Cocoa (Philippines) \$240.00  
Cocoa (Philippines) \$240.00

## Cotton (US Super)

Cotton (US Super) \$17.00  
Cotton (US Super) \$17.00  
Cotton (US Super) \$17.00

## Cotton (US Super)

Cotton (US Super) \$17.00  
Cotton (US Super) \$17.00  
Cotton (US Super) \$17.00

## COCOA - London FOEX

Month	Close	Previous	High/Low
May	668	668	668/668
Jun	668	668	668/668
Jul	668	668	668/668
Aug	668	668	668/668
Sep	668	668	668/668
Oct	668	668	668/668
Nov	668	668	668/668
Dec	668	668	668/668
Jan	668	668	668/668
Feb	668	668	668/668
Mar	668	668	668/668
Apr	668	668	668/668
May	668	668	668/668
Jun	668	668	668/668
Jul	668	668	668/668
Aug	668	668	668/668
Sep	668	668	668/668
Oct	668	668	668/668
Nov	668	668	668/668
Dec	668	668	668/668
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May	668	668	668/668
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Feb	668	668	668/668
Mar	668	668	668/668
Apr	668	668	668/668
May	668	668	668/668
Jun	668	668	668/668
Jul	668	668	668/668
Aug	668	668	668/668
Sep	668	668	668/668
Oct	668	668	668/668
Nov	668	668	668/668
Dec	668	668	668/668
Jan	668	668	668/668
Feb	668	668	668/668







### BUILDING MATERIALS - Cont.

## BUSINESS SERVICES

Selveston (C) ..... ☒ ☐

Scott Pickford ..... ☒ ☐

Samuelson ..... ☐ ☐

12-11-11

Chemical \_\_\_\_\_

Conductivity \_\_\_\_\_

## CONGLOMERATES

Goodie Darts	85	_____
Green Lan	134	_____

35.3 CONTRACTING & CONSTRUCTION

Bethlehem	3	28
Berkley	10	421

3.1	7.0	McLaughlin & H	61	-
2.9	20.4	Mandors (J)	141	-
2.2		Michelle	8	-

**ENGINEERING-GENERAL - Cont.**

Whitney	10	102
Whitney	8	84
Whitney / B	88	76

**1972 FOOD MANUFACTURING**

Bortolovics	<input type="checkbox"/>	47	+2	50
Georgy Schenker	<input checked="" type="checkbox"/>	471	-8	511
		84	+1	89

Crosswick	195	-1	201
Dalenak	210	-2	384

## 8.1 FOOD RETAILING

Notes	Price	+ or -	High
15.1			19
17.5			
38.7			

19.8 HEALTH & HOUSEHOLD

20.5	Notes	Price	High
24.0	AAH	488	616
20.5		-1	

Pat's son Zach	419	-2	421
A NAV	368	-2	370

P/E	Quality Care Homes - \$L	228	20
◆	Random (Wtr)	68	5

## 120 HOTELS & LEISURE

	Notes	Price	-	bldg
18.9	Aberdeen Stk.	16	-	

**INVESTMENT TRUSTS - Cont.**

28  
18.9

Barthmore Steel Inc. - JAC	6773	---	76
Cap	62	---	58
	25-40-1	45	2383

18.2 Stopped Pt \_\_\_\_\_ N  
German Inv \_\_\_\_\_ 4 ☐

Graduate Fee	90	5
Henderson Eurotrust PC	126	12
Units		23

Zoro Div Pt. 3214 33

Cap	27	---
Jupiter Burn	51	---

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1.6	13.6	Mortgage	141	—
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1.3	1.7	Mortgage Serv	120	—

3.1	3.8	Murray Equipment Co.	94	---
-	-	Warrick	94	---
8.0	5.1	Murray Inc.	308	---

-	-	New City & Coun. ....	53	---
56.3	51.1	Warrantor .....	23	---

78.2	13.7	New Zealand	130	---
---	---	10th Amer Gas	78	---
75.1	78.1	Aluminum	91	11

104.8	8.9	Flv & Mer Geared	100	---
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28.9	29.3	Cap	41
		Warrants	11 1/2

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## FOREIGN EXCHANGES

## Focus is back on the dollar

THE DOLLAR weakened below the DM1.5000 level against the D-Mark in Europe yesterday as dealers again turned their attention towards the sluggish growth in the US economy, writes James Blyth.

For most of the last few trading days, the market's attention has been fixed on the Spanish peseta which fell through its central rate against the D-Mark on Friday.

However, pressure on the Spanish currency towards the end of last week had been based on speculation that there could be a devaluation of the currency at the weekend and the pressures eased yesterday.

According to Mr Jeremy Hawkins of Bank of America in London, this allowed dealers to catch up with both the political and economic uncertainties that have been seen in the US in recent weeks.

President Bill Clinton's inability to get his fiscal stimulus bill package ratified by the US senate has led to speculation in the markets that his presidency is in some disarray in its first few months in office.

The economic indicators for March, which have been affected by bad weather, have also shown a more downbeat performance than had been

anticipated. Yesterday's 2.9 per cent fall in US home sales in March confirmed recent indications that US GDP in the first quarter of this year was significantly below the levels reached in the fourth quarter of last year.

According to Mr Mike Gallagher of IDEB, the market information group, dealers must wait until the April non-farm payroll figure at the end of next week before the dollar can expect to receive any stimulus.

The US currency yesterday bottomed at DM1.5045. It later closed in London at DM1.5075 from a previous DM1.5040.

In Europe, attention was focused on the Italian lira which had a stunning rally on expectations that Mr Carlo Azeglio Ciampi, the Governor of the Bank of Italy, would be chosen as the next prime minister of Italy.

Mr Ciampi's nomination was received very favourably by

both the currency and bond markets, with the Italian government bonds rising  $\frac{1}{4}$  point at one stage. The lira closed at L81.0 from a previous L81.1.

Sterling broke through the DM2.50 level against the D-Mark for the first time in three months following a raft of positive economic indicators in the UK.

Yesterday's figure for GDP in the first quarter, showing a 0.3 per cent rise on the previous three months came as a slight disappointment to the market. The pound later closed at a net  $\frac{1}{2}$  pence down on the day at DM2.4925.

The peseta performed slightly more strongly against the D-Mark yesterday as the Bank of Spain's 100 basis point rise in its daily intervention rate, announced on Friday, came into effect. After bottoming out at Ptas74.05 to the D-Mark on Friday, the peseta yesterday closed in London at Ptas73.88.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Belgian Franc	100	36.363	0.00
Dutch Guilder	100	3.760	0.00
French Franc	100	6.559	0.00
German Mark	100	1.000	0.00
Italian Lira	1,000	1,376	0.00
Spanish Peseta	100	166.667	0.00
Swiss Franc	100	2.000	0.00
UK Pound	100	163.267	0.00

Source: Central bank rates by the European Central Bank. Rates are in domestic currency against the D-Mark. The percentage change shows the change since the previous day's closing rate. The percentage change shows the change since the previous day's closing rate.

17/05/93 Sterling and Italian Lira quotations from ERM. Adjustment calculated by Financial Times.

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WORLD STOCK MARKETS

Table with 3 columns: Country, Stock Name, Price. Includes sections for Australia, Canada, and Japan.

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Table with 3 columns: Country, Stock Name, Price. Includes sections for Belgium, Spain, and Greece.

Table with 3 columns: Country, Stock Name, Price. Includes sections for Portugal, Ireland, and Ireland.

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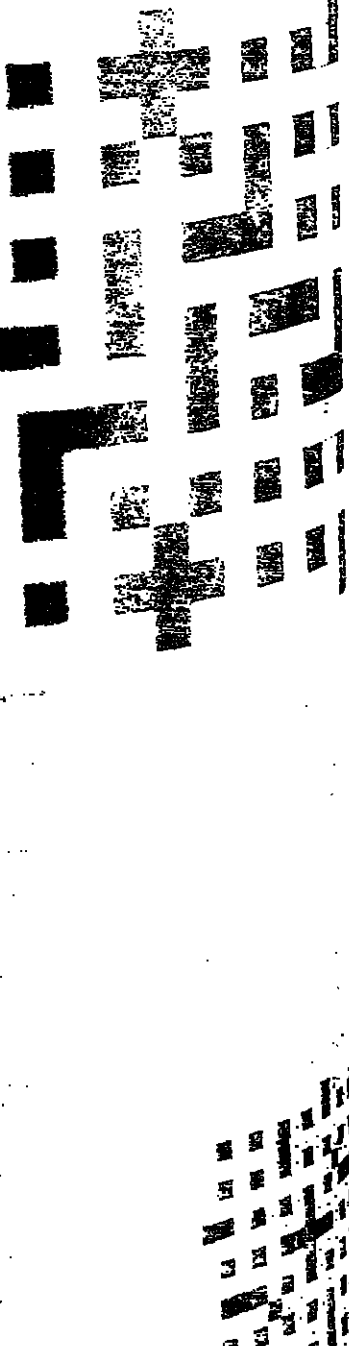


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High	Low	Stock	Div	Yld	Vol	High	Low	Stock	Div	Yld	Vol	High	Low	Stock	Div	Yld	Vol
134	116	Am Steel	0.18	0.93	33	10	10	Am Steel	0.18	0.93	33	10	10	Am Steel	0.18	0.93	33
135	117	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
136	118	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
137	119	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
138	120	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
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142	124	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
143	125	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
144	126	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
145	127	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
146	128	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
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159	141	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33	10	10	Am Twp	0.18	0.93	33
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## AMERICA

## US markets struggle to reclaim lost ground

## Wall Street

US STOCK markets struggled to make up some of last week's lost ground yesterday after a series of computerised buy and sell programs left prices little changed or lower at the half-way stage, writes Patrick Harverson in New York.

At 1pm the Dow Jones Industrial Average was unchanged at 3,413.77. The more broadly based Standard & Poor's 500 was down 0.96 at 436.07, while the Amex composite was up 0.53 at 419.26, and the Nasdaq composite down 4.50 at 653.91. Trading volume on the NYSE was 156m shares by 1pm.

Weakness in overseas stock markets, and early declines in US bond prices (which pushed the yield on the benchmark 30-year government bond back up through 6.8 per cent) set the tone for a downbeat opening to trading. Sentiment was already depressed by the previous week's losses, which have raised the spectre of a possible substantial correction in share prices.

The day's economic news was also on the gloomy side, with the National Association of Realtors reporting that existing home sales fell 2.9 per cent

last month. Although the data were undoubtedly affected by the severe winter storms during March, the recent string of weaker economic figures has begun to disturb investors.

Yet in spite of the unpromising background, prices actually opened higher yesterday, with the Dow posting double-digit gains in the first hour of trading. The markets,

BRAZIL saw active trading at mid-session as investors responded to the government's economic programme revealed on Saturday. The Bovespa index was up 1,349.43, or 3.8 per cent, at 36,658.18 by midday. One of the plan's aims is an acceleration of the privatisation timetable.

however, were unable to hold on to those gains and by early afternoon prices were little changed from Friday's close.

Bank stocks took a beating as more investors decided to switch out of the sector, which has had an extremely good run this year. Some analysts have warned recently that bank stocks may have reached their near-term highs.

Among the biggest losers were Citicorp, down 1% at \$38.75, Chemical, down 1% at \$38.75, BankAmerica, 1% lower

at \$45.45, Banc One, down 1% at \$53.35 and Chase Manhattan, 1% weaker at \$30.75.

Some of the money coming out of banks seemed to be going into large technology stocks which have fared poorly recently. IBM rose 1% to \$49.75, Compaq added 1% to \$49.75, Unisys added 1% to \$11.15 and Digital Equipment edged 1% higher to \$42.75.

Norsk Hydro was one of the market's busiest stocks, rising 1% to \$25.15 in volume of 12m shares after the company announced a 133 per cent jump in first quarter net profit.

On the Nasdaq market, US Healthcare climbed 2% to \$43.75 in volume of 2m shares after the company reported first quarter profits of 58 cents a share, up from 42 cents a share a year ago.

## Canada

TORONTO held on to early gains at midday, underpinned by strength in gold shares, which tracked a rise in bullion futures prices. Overall volumes were still largely confined to junior and small capitalisation shares. The TSX-300 index rose 6.25 to 3,691.57 in turnover of C\$244m. Advances led declines by 303 to 241 with 222 issues unchanged.

## EUROPE

## Choice of new premier pleases Milan

CONTINENTAL bourses were mixed yesterday, writes Our Markets Staff.

MILAN found the prospect of having an economist, rather than a politician, as the next prime minister to its liking and shares rose in heavy trading. The Comit index added 9.63 or 1.8 per cent to 541.26.

Two names were at the forefront of speculation throughout much of the day, Mr Romano Prodi, the former chairman of IRI, the main state holding company, and Mr Carlo Ciampi, governor of the Bank of Italy.

In the event, it was Mr Ciampi who was summoned to see President Oscar Luigi Scalfaro late in the day.

"The appointment of somebody who is not a politician will be good news for the market," said Mr Nicola Brandelli of Akros Sim in Milan. "It indicates that the old political class has reached the end."

Domestic and foreign funds

were active buyers, concentrating both on blue chips and second liners.

Privatisation stocks mostly posted strong gains, with Credito Italiano rising 1.78 or 2.6 per cent to L2,989 and Sme up 1.71 or 2.7 per cent to L6,417.

Piat turned in another strong performance fixing L1.98 higher at L6,989 and breaking through the L7,000 level on the kerb to L7,070.

ZURICH was seen entering a spell of consolidation and the SMI index fell 2.7 or 1.1 per cent to 2,189.0. The mood was depressed by the weaker dollar and scant prospects for any further easing in interest rates in the short term.

UBS bearers, down Sfr18 at Sfr947, led the market lower. Bearers in CS Holding, which holds its annual news conference in London today, shed Sfr50 to Sfr2,380. Export shares were led lower by Roche certificates which fell Sfr50 to Sfr4,230.

## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100	1153.76	1154.82	1155.16	1155.76	1155.80	1155.47	1154.12	1152.81			
FT-SE Eurotrack 200	1216.12	1223.44	1223.89	1223.28	1221.21	1218.59	1219.26	1216.65			
		Apr 23	Apr 22	Apr 21	Apr 20	Apr 19					
FT-SE Eurotrack 100	1156.50	1154.35	1157.71	1158.12	1154.59						
FT-SE Eurotrack 200	1223.66	1234.50	1224.52	1220.73	1221.99						

In 1993, LVMH lost FF5 to FF3,641 as it announced plans for a 5-for-1 share split.

FRANKFURT edged down on futures-led technical trading, while exporters weakened on concerns of further falls in the dollar against the D-Mark. The DAX index fell 7.29 to 1,649.81 in turnover of DM65m. Siemens fell DM1.4 to DM277 ahead of half year results.

BRUSSELS posted its seventh consecutive fall led by a decline in financial issues. The Bel-20 index fell 13.44, or 1.1 per cent to 1,210.50 in this trading.

ing. Generale Banque fell BF150 or 1.9 per cent to BF7,780 on reports that a leading shareholder was releasing its stake below the market price.

OSLO was lifted by a large-scale building order for Kvaerner's Finnish subsidiary and favourable corporate earnings news. The All share index gained 2.53 to 455.05 in turnover of Nkr569.4m. Kvaerner's B shares rose Nkr4 to Nkr13.9, Norsk Hydro put on Nkr2.50 to Nkr168 on good first quarter results.

HELSINKI continued higher on satisfaction with the outcome of the Russian referendum. The HEX index rose 33.5 or 3 per cent to 1,152.1.

Turnover in shares and bonds so far this year also surpassed yesterday, the entire FM25.81bn turnover for 1992, the bourse said. Trading volumes have shot up as prices soared since September 8 when the marka was floated.

BRUSSELS posted its seventh consecutive fall led by a decline in financial issues. The Bel-20 index fell 13.44, or 1.1 per cent to 1,210.50 in this trading.

## ASIA PACIFIC

## Hong Kong at a record high as Nikkei weakens

## Tokyo

LATE SELLING led by the futures market pushed the Nikkei average lower in light volume, but overall share prices ended mixed, writes Wayne Aponle in Tokyo.

The Nikkei closed 80.58 down at 19,823.63, after trading between an intraday low of 19,562.90 and a high of 19,845.60. The Topix index of all first section issues ended 3.08 up at 1,535.77, and in London the ISE/Nikkei 50 index firmed 1.33 to 1,214.27.

Volume was estimated at 300m shares, compared with Friday's 311m. Declines led advances by 565 to 457, with 157 issues unchanged.

Brokers said that pension and postal funds managed by the government provided support, but the early advance triggered by the flow of public funds lost momentum as late arbitrage-related sales entered the market.

An equity analyst at a UK brokerage said investors remain cautious about taking long positions due to worries about the direction of the yen against the dollar. Market participants are also hoping that the G7 members will soon take steps to stabilise the yen's appreciation. He added that trading volume is traditionally thin and the Nikkei average's range limited shortly before next week's Golden Week holiday.

Drug manufacturers moved higher on speculation that certain companies will benefit from a possible regrouping of the industry. Fujisawa Pharmaceutical climbed Y20 to Y1,030 and Nippon Chemphar Y12 to Y884.

Investors bought non-ferrous metals issues following the

recent rise in gold prices. Sumitomo Metal and Mining, the most active issue of the day, advanced Y63 to Y990, while Mitsui Mining and Smelting added Y14 to Y510.

Nippon Telegraph and Telephone, which formerly led the market, appreciated Y11,000 to Y923,000.

Consumer electronic issues advanced, TDK by Y80 to Y3,910, Pioneer Electronic Y50 to 2,420 and Sony Y30 to Y4,730.

In Osaka, the OSE average improved 21.46 to 2,429.49 in volume of 12.4m shares.

## Roundup

THERE were some significant movers among the region's markets yesterday.

HONG KONG soared to an all-time high on hopes of an agreement over the colony's future, as China and Britain agreed to hold a second round of talks following the three days of negotiations which concluded in Beijing on Saturday.

The Hang Seng index rose 94.81, or 1.4 per cent, to 6,845.75. Although officials have declined to announce details of the talks, investors see the developments as positive for equities. Turnover swelled to HK\$6.4bn from HK\$4.1bn, boosted by a HK\$1.27bn placement by Wharf Holdings on Friday.

Mr Peter Bristowe at HG Asia in London said the improvement in sentiment caused investors to focus on blue chips which had been underperforming.

SINGAPORE firmed on gains in the shipyard and banking sectors. The Straits Times Industrial index climbed 24.19 to 1,797.26 in volume of 275.3m shares. Traders said interest

had shifted from Malaysian shares to second and third tier Singapore issues.

AUSTRALIA surged to its highest close since January 1990 in spite of the fact that only Victoria and Tasmania were open for business, with other centres closed for the Anzac holiday. The All Ordinaries index rose 7.5 to 1,710.1 in low turnover of A\$162m.

BANGKOK was unsettled by reports that investigations into alleged share manipulation had been widened. The SET index fell 17.58, or nearly 2 per cent, to 883.68 in low turnover of B\$3.74bn.

TAIWAN eased, with weakness evident in the banking sector following the postponement of First Commercial Bank's dividend. The weighted index closed 14.53 lower at 4,547.78 in thin turnover of T\$31.7bn. First Commercial Bank lost T\$4 to T\$149.

MANILA recovered momentum in late trading, with a gain to PLDT lifting the market overall. The composite index firmed 5.42 to 1,552.41. PLDT added 20 pesos at 955 pesos. Turnover was 333.9m pesos.

KUALA LUMPUR saw further profit-taking in the afternoon but the composite index managed a rise of 1.79 to 698.44. Turnover came to 510m shares, against Friday's 345.7m.

BOMBAY remained weak, with a fall in the BSE index of 63.86 to 2,036.81.

SOUTH AFRICA GOLD shares built on last week's gains as the bullion price advanced to a nine-month high. The golds index rose 109, or 8.3 per cent, to 1,426. Industrials put on 1 at 4,345 and the overall 77 at 3,687. Kioof added R5 at R45.

## By Michael Morgan

European equity markets moved in directions of their own making for much of last week, with the Bundesbank's unexpected cut in rates on Thursday failing to provide much of a lift. Overall, the FT-Actuaries World Index reflected an easier trend.

Dublin exemplified the lower trend, finally giving ground after posting gains in each of the previous eight weeks. Mr Robbie Kelleher, head of research at Davy Stockbrokers in Dublin, notes that given the extent of the previous rise, straight forward profit-taking was a major factor.

However, in spite of the week's decline, the overall market index so far this year was still 25 per cent higher and prices were 40 per cent above the low reached last October. Mr Kelleher added that among specific factors dragging the market lower were AIB, which fell 3 per cent, and Bank of Ireland, 7 per cent off, mainly reflecting a perceived weakness in future contributions of US regional bank subsidiaries.

Fyffes gave up 11 per cent of the previous week's 30 per cent rise as it rejected a bid by Dole, the US fresh produce company, which said it had no plans to launch a hostile bid or to raise the value of its offer.

Smurfit fell 10 per cent after an announcement of plans to close a Spanish associate because of price weakness in the European markets.

Looking ahead, Mr Kelleher believes valuations of shares that have found most foreign demand no longer look unduly cheap by international comparisons. "Given that these stocks dominate the market in terms of market capitalisation, we find it difficult to see how the market as a whole can push significantly ahead from these levels without inducing some overseas profit-taking."

France was also lower, in spite of a further easing by the Bank of France in the intervention rate to 8.5 per cent after the Bundesbank's rates reduction on Thursday.

Mr Michael Woodcock at Nikko Europe says US funds, which were buyers in January on the assumption that the franc would be forced out of the EMS, were taking profits. Some domestic investors were also sellers on the view that the next rate cut might be up

to three months away. He also notes that some investors might be keeping money back for forthcoming privatisation issues.

In the opposite direction, Finland had a good week, on the back of lower interest rates and a positive view on the outlook for the weekend's Russian referendum. Mrs Mary Berg of James Capel in London notes that changes at the start of the year which removed limitations on foreign ownership of Finnish shares had prompted foreign funds to increase their holdings in a market widely perceived to have underperformed for the last four years.

Moreover, forestry companies with a high proportion of exports had benefited from the weakness of the local currency.

Mr Peter Tron of Unibank in London adds that the 35 per cent advance by the market since the start of the year and 17 per cent increase since last September, when the marka was floated on the foreign exchanges, were not the result of speculative pressure but reflected falling interest rates, a positive outlook for earnings, and the stable economy.

Malaysia continued to benefit from changes planned in the composition of the Morgan Stanley Capital International index from May 1, effectively splitting its Malaysian and Singapore stock grouping. The move, which will give Malaysia a much larger weighting, is pulling in investment from funds which are obliged to invest in the area.

Last week's rally, which saw the composite index around its high for the year and posting advances on every trading day but one, confounded some analysts who had expected the market to consolidate after the strong performance of the previous week. Instead, prices took their cue to continue higher from heavy demand on Monday amid reports of a big programme buying operation.

Mr Michael Franklin of Kim Eng Securities in London notes that interest has shifted in recent weeks from third line stocks back to recent laggards among core stocks, and in particular Tenaga, the national electricity group, and Malaysian Telecom.

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NTARIA:

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KING.

11% of the total Spanish banking system.

Total assets of Ptas 9,717,131 million.

Over 6 million personal customers.

Number 1 in institutional banking.

17% of Spanish home loans.

of lending to local

ities and regions.

ments.

URGENT

King on 52

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FT-ACTUARIES WORLD INDICES																
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries																
NATIONAL AND REGIONAL MARKETS																
FRIDAY APRIL 23 1993																
THURSDAY APRIL 22 1993																
DOLLAR INDEX																
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1993 Low	1993 High	Year ago (approx)
Australia (88)	141.19	-0.4	132.90	98.71	118.27	131.84	-0.2	3.78	141.82	135.83	99.51	118.45	132.15	144.19	117.38	145.34
Austria (18)	144.19	+1.0	135.73	100.61	118.74	118.82	-0.3	1.75	142.74	136.71	100.16	119.22	119.18	150.96	122.45	148.40
Belgium (42)	125.05	+0.1	143.13	108.30	125.22	122.24	-1.3	4.63	151.61	145.49	108.56	126.87	123.81	156.76	131.19	138.33
Canada (110)	124.73	-0.8	117.41	87.20	102.71	113.89	-0.7	2.92	125.78	118.55	86.85	103.39	113.07	125.97	111.41	127.87
Denmark (53)	215.29	+1.7	202.86	150.51	177.29	178.17	+0.5	1.27	211.77	202.83	148.59	178.88	177.28	215.29	181.11	233.25
Finland (23)	90.40	-0.4	85.00	68.20	74.44	103.83	+1.4	1.20	87.64	83.94	61.50	73.20	102.22	80.40	53.78	100.45
France (98)	160.97	+0.1	151.15	112.25	132.22	134.76	-1.2	3.34	163.93	158.98	112.96	133.98	139.40	167.26	143.72	157.25
Germany (82)	115.97	+1.0	108.16	81.08	95.50	95.50	-0.4	2.23	114.94	109.98	80.59	95.91	95.91	117.10	101.50	119.01
Hong Kong (50)	270.35	+0.2	254.49	188.01	222.65	226.23	+0.2	3.45	268.61	258.41	189.31	225.36	227.77	270.95	216.82	221.42
Ireland (15)	104.27	+0.5	154.83	114.84	135.26	150.10	-0.9	2.53	163.45	155.54	114.08	136.51	151.52	170.40	122.86	181.97
Italy (73)	97.48	+3.3	65.62	47.17	55.57	75.11	+0.9	2.62	95.30	82.85	48.82	54.54	74.47	67.48	48.74	96.46
Japan (470)	138.37	+1.1	130.26	96.74	113.87	96.74	+0.7	0.86	136.96	131.08	96.03	114.32	96.03	141.84	100.75	95.45
Malaysia (68)	311.38	+0.2	283.12	217.85	236.42	309.21	+0.1	2.18	310.98	297.73	218.11	268.63	307.87	311.93	265.97	237.10
Mexico (19)	1624.12	+0.6	1529.83	1135.45	1167.49	5493.20	+0.7	1.22	1613.74	1545.35	1132.28	1347.23	5457.24	1410.30	1711.76	1550.34
Netherlands (24)	171.56	+0.1	161.49	119.94	141.28	139.38	-1.2	3.97	171.31	164.07	120.20	143.08	141.13	172.75	150.38	164.54
New Zealand (13)	48.35	-0.7	45.51	33.80	38.82	47.43	-0.7	4.81	48.67	46.82	34.15	40.85	47.78	48.67	40.56	44.47
Norway (22)	167.28	+1.7	148.04	108.95	128.51	142.96	+0.3	1.85	154.89	148.16	108.54	129.21	142.52	168.26	137.71	172.40
Singapore (58)	226.64	+0.4	222.66	165.37	176.37	208.00	+0.4	2.70	226.55	225.00	165.28	196.74	175.69	236.54	207.04	224.14
South Africa (60)	174.55	+1.4	164.31	122.03	143.74	177.79	+1.5	2.82	172.13	164.85	120.77	143.75	175.13	174.46	144.74	226.12
Spain (45)	132.46	+0.6	124.89	92.68	109.08	117.01	+0.5	5.18	131.54	122.67	92.36	104.84	115.48	132.46	115.23	132.46
Sweden (39)	173.76	+1.0	162.48	143.10	187.13	190.00	+0.8	1.20	172.10	164.82	122.45	143.74	189.91	173.76	148.04	94.16
Switzerland (26)	173.76	+1.0	162.48	143.10	187.13	190.00	+0.8	1.20	172.10	164.82	122.45	143.74	189.91	173.76	148.04	94.16
United Kingdom (218)	181.45	+0.6	170.91	126.85	146.22	170.81	-1.1	1.03	180.42	172.16	126.82	150.81	172.72	181.45	162.00	188.05
USA (519)	174.82	-0.6	167.96	124.75	145.94	178.42	-0.6	2.95	174.09	171.87	125.92	146.88	170.46	189.27	175.39	166.63
Europe (794)	168.42	-0.9	139.43	103.56	121.99	132.54	-0.8	3.37	177.00	140.79	103.14	122.76	133.62	148.22	133.92	148.70
Nordic (114)	163.32	+1.4	153.73	114.18	134.49	154.92	-0.3	1.61	161.07	149.24	113.01	134.53	153.15	163.32	148.14	161.07
Pacific Basin (719)	142.40	+1.0	134.05	95.35	117.27	109.59	+0.7	1.15	141.04	135.08	96.96	117.80	102.32	105.89	122.45	124.45
Europe-Pacific (477)	142.40	+1.0	134.05	95.35	117.27	109.59	+0.7	1.15	141.04	135.08	96.96	117.80	102.32	105.89	122.45	124.45
North America (855)	175.08	-0.5	164.80	122.41	144.20	170.00	+0.0	2.08	143.36	137.30	100.58	119.73	115.33	146.03	117.26	121.14
Asia-Pacific (147)	127.60	+0.9	124.11	89.25	105.10	110.97	+0.5	2.85	175.95	168.98	123.50	140.72	174.95	182.38	171.51	164.16
Pacific Ex. Japan (243)	128.91	+0.0	171.61	127.47	105.15	165.84	+0.0	3.28	162.38	174.67	128.91	165.84	117.85	128.23	122.11	125.14
World Ex. US (1653)	145.15	+0.9	136.94	91.49	119.54	117.35	+0.1	2.11	143.98	137.00	100.36	120.16	117.25	138.29	118.51	126.14
Pacific Ex. Japan (243)	128.91	+0.0	171.61	127.47	105.15	165.84	+0.0	3.28	162.38	174.67	128.91	165.84	117.85	128.23	122.11	125.14
World Ex. US (1653)	145.15	+0.9	136.94	91.49	119.54	117.35	+0.1	2.11	143.98	137.00	100.36	120.16	117.25	138.29	118.51	126.14
World Ex. UK (1908)	155.32	+0.3	146.21	106.80	127.32	136.35	-0.1	2.21	152.40	145.98	108.94	127.30	132.84	156.77	134.22	136.34
World Ex. SA/AN (2124)	166.07	+0.0	166.22	116.11	138.78	159.70	-0.1	3.05	166.08	159.07	116.55	138.78	159.19	166.07	157.47	198.85
World Ex. Japan (1714)	166.07	+0.0	166.22	116.11	138.78	159.70	-0.1	3.05	166.08	159.07	116.55	138.78	159.19	166.07	157.47	198.85
The World index (2184)	156.33	+0.3	146.22	106.80	127.93	138.21	-0.2	2.39	154.84	148.00	108.65	129.34	139.44	167.08	137.22	137.15
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